

Council on Foreign Relations Members in the Barack Obama Administration (January 20, 2009-present)

Cabinet and White House Staff:

John Forbes Kerry, U.S. Secretary of State (2013-present)
Chuck Hagel, U.S. Secretary of Defense (2013-present)
Jacob J. Lew, U.S. Secretary of the Treasury (2013-present); Director of the Office of Management and Budget (2010-2012); White House Chief of Staff (2012-2013)
Robert M. Gates, U.S. Secretary of Defense (2006-2011)
Timothy F. Geithner, U.S. Secretary of the Treasury (2009-2013)
Janet Napolitano, U.S. Secretary of Homeland Security (2009-2013)
Jeh Charles Johnson, U.S. Secretary of Homeland Security (2013-present)
(Gen.) Eric Shinseki, U.S. Secretary of Veterans Affairs (2009-present)
John E. Bryson, U.S. Secretary of Commerce (2011-2012)
Penny Pritzker, U.S. Secretary of Commerce (2013-present)
Ernest J. Moniz, U.S. Secretary of Energy (2013-present)
(Gen.) James L. Jones Jr., National Security Advisor (2009-2010)
Thomas E. Donilon, National Security Advisor (2010-2013); Deputy National Security Advisor (2009-2010)
Susan E. Rice, National Security Advisor (2013-present)
Antony John Blinken – Deputy National Security Advisor (2013-present)
David C. Gompert – Principal Deputy Director of National Intelligence (2009-2011)
Lisa O. Monaco – United States Homeland Security Advisor (2013-present); Assistant U.S. Attorney General for National Security (2011-2013)
William M. Daley – White House Chief of Staff (2011-2012)
Mona Sutphen – White House Deputy Chief of Staff for Policy (2009-2011)
Lawrence H. Summers – Director of National Economic Council (2009-2011)
Gene B. Sperling – Director of National Economic Council (2011-2014); Counselor to the Secretary of the Treasury (2009-2011)
Diana Farrell – Deputy Director of National Economic Council and Deputy Assistant to the President for Economic Policy (2009-2011)
Michael B.G. Froman – Dep. Assistant to the President for National Security and Economic Policy (2009-2013); U.S. Trade Rep. (2013-pres.)
Louis E. Caldera – Director of White House Military Office (2009)
Peter R. Orszag – Director of the Office of Management and Budget (2009-2010)
Sylvia Mathews Burwell – Director of Office of Management and Budget (2013-present)
Gen. David H. Petraeus – Director of Central Intelligence Agency (2011-2012)
Stephen W. Preston – General Counsel of the Central Intelligence Agency (2009-2013); General Counsel of the U.S. Department of Defense (2013-present)
Michael E. Leiter – Director of the United States National Counterterrorism Center (NCTC) (2007-2011)
Miriam Sapiro – Deputy U.S. Trade Representative (2009-present)
Claire Reade – Assistant U.S. Trade Representative for China Affairs (2009-present)
Peter F. Cowhey – Senior Counselor to the U.S. Trade Representative (2009-present)
Mariano-Florentino Cuellar – Special Assistant to the President for Justice and Regulatory Policy (2009-2010)
David L. Boren – Co-Chairman of the President's Foreign Intelligence Advisory Board (2009-2013)
Chuck Hagel – Co-Chairman of the President's Foreign Intelligence Advisory Board (2009-2013)
Elizabeth D. Sherwood-Randall – Spec. Asst. to the President and National Security Council Senior Director for European Affairs (2009-pres.)
Michael McFaul – Special Assistant to the President and National Security Council Senior Director for Russian Affairs (2009-2011)
*Michelle D. Gavin – Special Assistant to the President and National Security Council Senior Director for African Affairs (2009-2011)
Puneet Talwar – Special Assistant to the President and National Security Council Senior Director for the Gulf States, Iran and Iraq (2009-pres.)
Jason Bordoff – Special Assistant to the President and National Security Council Senior Director for Energy and Climate Change (2009-2013)
John P. Holdren – Assistant to the President for Science and Technology and Director of the White House Office of Science and Technology Policy (2009-present)
*Nancy-Ann Min DeParle – Director, White House Office of Health Reform (2009-2011); White House Dep. Chief of Staff for Policy (2011-13)

Economic Recovery Advisory Board (not an official agency within the Federal Government):

Paul A. Volcker – Chairman; William H. Donaldson – Member; Roger W. Ferguson, Jr. – Member; Penny Pritzker – Member
James W. Owens – Member; Monica C. Lozano – Member; Laura D'Andrea Tyson – Member; Martin Feldstein – Member

U.S. Department of State:

John Forbes Kerry – U.S. Secretary of State (2013-present)
James B. Steinberg – Deputy U.S. Secretary of State (2009-2011)
William J. Burns – Deputy U.S. Secretary of State (2011-present); Under Secretary of State for Political Affairs (2008-2011)
Jacob J. Lew – Deputy Secretary of State for Management and Resources (2009-2010)
Thomas R. Nides – Deputy Secretary of State for Management and Resources (2011-2013)
Wendy R. Sherman – Under Secretary of State for Political Affairs (2011-present)
Maria Otero – Under Secretary of State for Global Affairs (2009-2013)
Ellen O. Tauscher – Under Secretary of State for Arms Control and International Security Affairs (2009-2012); Special Envoy for Strategic Stability and Missile Defense (2012-2013)
Robert D. Hormats – Under Secretary of State for Economic Growth, Energy and the Environment (2009-2013)
Tara D. Sonenshine – Under Secretary of State for Public Diplomacy and Public Affairs (2012-2013)
Richard Stengel – Under Secretary of State for Public Diplomacy and Public Affairs (2014-present)
Sarah Sewall – Under Secretary of State for Civilian Security, Democracy, and Human Rights (2014-present)
Esther Brimmer – Assistant Secretary of State for International Organization Affairs (2009-2013)
Philip H. Gordon – Assistant Secretary of State for European and Eurasian Affairs (2009-2013)
*Jeffrey D. Feltman – Assistant Secretary of State for Near Eastern Affairs (2009-2012)

Kurt Campbell – Assistant Secretary of State for East Asian and Pacific Affairs (2009-2013)
 Johnnie Carson – Assistant Secretary of State for African Affairs (2009-2013)
 Reuben E. Brigety II – Deputy Assistant Secretary of State for African Affairs (2011-2013); Deputy Assistant Secretary of State for Population, Refugees, and Migration (2009-2011); U.S. Representative to the African Union (2013-present)
 Arturo Valenzuela – Assistant Secretary of State for Western Hemisphere Affairs (2009-2011)
 Roberta S. Jacobson – Assistant Secretary of State for Western Hemisphere Affairs (2012-present)
 Andrew J. Shapiro – Assistant Secretary of State for Political-Military Affairs (2009-2013)
 Michael H. Posner – Assistant Secretary of State for Democracy, Human Rights, and Labor (2009-2013)
 Jose W. Fernandez – Assistant Secretary of State for Economic, Energy and Business Affairs (2009-2013)
 Rose E. Gottemoeller – Assistant Secretary of State for Verification, Compliance, and Implementation (2009-present); Under Secretary of State for Arms Control and International Security Affairs [Acting] (2012-present)
 Eric Paul Schwartz – Assistant Secretary of State for Population, Refugees and Migration (2009-2011)
 Anne C. Richard – Assistant Secretary of State for Population, Refugees, and Migration (2012-present)
 Kerri-Ann Jones – Assistant Secretary of State for Oceans and International Environmental and Scientific Affairs (2009-present)
 Anne-Marie Slaughter – Director of Policy Planning Staff (2009-2011)
 David McKean – Director of Policy Planning Staff (2013-present)
 Derek Chollet – Principal Deputy Director of Policy Planning Staff (2009-2011)
 Bathsheba N. Crocker – Principal Deputy Director of Policy Planning Staff (2011-present)
 Susan E. Rice – U.S. Representative to the United Nations (2009-2013)
 Ivo H. Daalder – U.S. Representative to NATO (2009-2013)
 (Lt. Gen.) Douglas E. Lute – U.S. Representative to NATO (2013-present)
 Cameron R. Hume – U.S. Ambassador to Indonesia (2007-2010)
 James Franklin Jeffrey – U.S. Ambassador to Turkey (2008-2010); U.S. Ambassador to Iraq (2010-2012)
 James B. Cunningham – U.S. Ambassador to Israel (2008-2011); U.S. Ambassador to Afghanistan (2012-present)
 Tatiana C. Gfoeller – U.S. Ambassador to Kyrgyzstan (2008-2011)
 Eric G. John – U.S. Ambassador to Thailand (2008-2010)
 *Jon M. Huntsman Jr. – U.S. Ambassador to Communist China (2009-2011)
 Carlos E. Pascual – U.S. Ambassador to Mexico (2009-2011)
 (Lt. Gen.) Karl W. Eikenberry – U.S. Ambassador to Afghanistan (2009-2011)
 Jeffrey L. Bleich – U.S. Ambassador to Australia (2009-2013)
 Lee A. Feinstein – U.S. Ambassador to Poland (2009-2012)
 Laurie S. Fulton – U.S. Ambassador to Denmark (2009-2013)
 *Vilma S. Martinez – U.S. Ambassador to Argentina (2009-2013)
 Mari Carmen Aponte – U.S. Ambassador to El Salvador (2010-present)
 Raul H. Yzaguirre – U.S. Ambassador to Dominican Republic (2010-2013)
 *Michelle D. Gavin – U.S. Ambassador to Botswana (2011-present)
 Ryan C. Crocker – U.S. Ambassador to Afghanistan (2011-2012)
 Mark F. Brzezinski – U.S. Ambassador to Sweden (2011-present)
 Michael McFaul – U.S. Ambassador to Russia (2012-2014)
 Nancy Jo Powell – U.S. Ambassador to India (2012-present); Director General of U.S. Foreign Service (2009-2012)
 Gina K. Abercrombie-Winstanley – U.S. Ambassador to Malta (2012-present)
 Caroline Kennedy – U.S. Ambassador to Japan (2013-present)
 Stephen W. Bosworth – Special Representative for North Korea Policy (2009-2011)
 Farah Pandith – Special Representative to Muslim Communities (2009-present)
 Elizabeth Frawley Bagley – Special Representative for Global Partnerships (2009-2010); Special Advisor for Secretary Initiatives (2010-pres.)
 Barbara Shailor – Special Representative for International Labor Affairs (2010-present)
 Marc Grossman – Special Representative for Afghanistan and Pakistan (2011-present)
 Richard Holbrooke – Special Envoy for Afghanistan and Pakistan (2009-2010)
 (Sen.) George J. Mitchell – Special Envoy for Middle East Peace (2009-2011)
 Princeton N. Lyman – Special Envoy for Sudan (2011-present)
 Richard L. Morningstar – Special Envoy for Eurasian Energy (2009-2012); U.S. Ambassador to Azerbaijan (2012-present)
 Robert R. King – Special Envoy for North Korean Human Rights Issues (2009-present)
 Todd D. Stern – Special Envoy for Climate Change (2009-present)
 Melanne Verwee – Ambassador-at-Large for Women's Global Issues (2009-2013)
 David L. Goldwyn – State Department Coordinator for International Energy Affairs (2009-present)
 Bonnie D. Jenkins – State Department Coordinator for Threat Reduction Programs (2009-present)
 Dennis B. Ross – State Department Special Advisor for The [Persian] Gulf and Southwest Asia (2009-present)
 Robert J. Einhorn – State Department Special Advisor for Nonproliferation and Arms Control (2009-present)
 Alonzo L. Fulgham – Chief Operating Officer of U.S. Agency for International Development [USAID] (2009-present)
 Spencer Phipps Boyer – Deputy Assistant Secretary of State in the Bureau of European and Eurasian Affairs (2009-2011)
 Luis CdeBaca – Ambassador-at-Large, Office to Monitor and Combat Trafficking In Persons (2009-present)
 Heidi E. Crebo-Rediker – Chief Economist of the State Department (2012-present)

U.S. Department of Defense:

Robert M. Gates – U.S. Secretary of Defense (2006-2011)
 Chuck Hagel – U.S. Secretary of Defense (2013-present)
 Raymond E. Mabus – Secretary of the Navy (2009-present)
 Michele Flournoy – Under Secretary of Defense for Policy (2009-2012)
 Ashton B. Carter – Under Sec. of Defense for Acquisition, Technology and Logistics (2009-2011); Deputy U.S. Sec. of Defense (2011-2013)
 Kathleen Hicks – Deputy Under Secretary of Defense for Strategy, Plans, and Forces (2009-present)
 *Alexander R. Vershbow – Assistant Secretary of Defense for International Security Affairs (2009-2011)
 Derek Chollet – Assistant Secretary of Defense for International Security Affairs (2012-present)

Michael Nacht – Assistant Secretary of Defense for Global Strategic Affairs (2009-2011)
(Lt. Gen.) Wallace C. Gregson Jr. – Assistant Secretary of Defense for Asian and Pacific Security Affairs (2009-2011)
Elizabeth L. King – Assistant Secretary of Defense for Legislative Affairs (2009-present)
Jeh Charles Johnson – General Counsel of the U.S. Department of Defense (2009-2012)
Bradley H. Roberts – Deputy Assistant Secretary of Defense for Nuclear and Missile Defense Policy (2009-present)
Janine A. Davidson – Deputy Assistant Secretary of Defense for Plans (2009-present)
Amanda J. Dory – Deputy Asst. Sec. of Defense for Strategy (2008-2011); Deputy Asst. Sec. of Defense for African Affairs (2011-present)
Rebecca K.C. Hersman – Deputy Assistant Secretary of Defense for Countering Weapons of Mass Destruction (2009-present)
Celeste Ann Wallander – Deputy Assistant Secretary of Defense for Russia/Ukraine/Eurasia (2009-present)
William F. Wechsler – Deputy Assistant Secretary of Defense for Counternarcotics and Global Threats (2009-present)
Marcel J. Lettre II – Principal Deputy Assistant Secretary of Defense for Legislative Affairs (2009-2011); Special Assistant to the U.S. Secretary of Defense (2011-2013); Principal Deputy Under Secretary of Defense for Intelligence (2013-present)
*Erin C. Conaton – Under Secretary of the Air Force (2010-2012); Under Secretary of Defense for Personnel and Readiness (2012)
Juan M. Garcia III – Assistant Secretary of the Navy for Manpower and Reserve Affairs (2009-present)

Army:

Gen. Lloyd J. Austin III – Commander of U.S. Central Command (March 22, 2013- present)
Gen. Charles H. Jacoby Jr. – Commander of North American Aerospace Defense Command (NORAD) (2011-present)
Gen. David H. Petraeus – Commander, U.S. Central Command (2008-2010); Commander, U.S. Forces Afghanistan (2010-2011)
Gen. William E. Ward – Commander, U.S. Africa Command (2007-2011)
Gen. Stanley A. McChrystal – Commander, U.S. Forces Afghanistan (2009-2010)
Lt. Gen. Guy C. Swan III – Commanding General of United States Army North (Fifth Army) (2009-2011)
Lt. Gen. William B. Caldwell IV – Commanding General of United States Army North (Fifth Army) (2011-2013)
Lt. Gen. Douglas E. Lute
Maj. Gen. Salvatore F. Cambria – Director of Operations at U.S. Africa Command (c.2011-2012); Commander of Special Operations Command for Pacific Command; retired in 2012
Maj. Gen. Herbert R. McMaster – Commander of the Maneuver Center of Excellence at Ft. Benning, Georgia (2012-present); Research Fellow at the Hoover Institution (c.2009-c.2012)
Brig. Gen. Volney J. Warner Jr. – head of Strategy and Analysis, J-5, U.S. Joint Forces Command
Col. Thomas F. Lynch III – former Commander, U.S. Army Forces, Central Command (USARCENT) in Qatar; retired in 2010
Col. Peter A. Henry
Col. Cindy R. Jebb – Deputy Head of the Department of Social Sciences at U.S. Military Academy [West Point]
Col. John K. Tien, Jr. – Senior Director for Afghanistan and Pakistan at The White House (2008-present)
Maj. James A. Gavriliis – Special Forces officer
Maj. Jason L. Amerine – professor at the U.S. Military Academy [West Point]; Special Forces officer
Maj. Reid Sawyer – professor at the U.S. Military Academy [West Point]
*Maj. Krista Magras – professor at the U.S. Military Academy [West Point]
Maj. George A. Pivik – former White House fellow; Strategist and Policy Analyst at the Pentagon
Maj. Peter F. Najera

Air Force:

Gen. Norton A. Schwartz – Air Force Chief of Staff (2008-2012)
Gen. Raymond E. Johns Jr. – Commander of Air Mobility Command (2009-2013)
Gen. Victor E. Renuart Jr. – Commander of U.S. Northern Command and NORAD (2007-2010)
Lt. Gen. Michelle D. Johnson – Superintendent of U.S. Air Force Academy (2013-present); Deputy Chief of Staff for Operations and Intelligence, SHAPE-NATO (2011-2013)
Lt. Gen. Frank G. Klotz – Commander of Air Force Global Strike Command (2009-2011)
Lt. Gen. Christopher D. Miller – Air Force Deputy Chief of Staff for Strategic Plans and Programs (2009-2013)
Maj. Gen. Stephen T. Sargeant – Special Asst. to the Commander, Air Education and Training Command, Randolph AFB, Texas (2010-2011)
Maj. Gen. Walter D. Givhan – Commandant of Air Force Institute of Technology at Wright-Patterson AFB, Ohio (2009-2011); Deputy Assistant Secretary of State for Plans, Programs and Operations (2011-2013); Commander, Curtis E. LeMay Center for Doctrine Development and Education, and Vice Commander, Air University (2013-present)
Maj. Gen. John F. Newell III, USAF – Senior Military Advisor to the U.S. Special Representative for Afghanistan/Pakistan (2012-2013); Director of Strategy, Policy & Plans (J5), North American Aerospace Defense Command (2013-present)
Maj. Gen. Frederick F. Roggero – Air Force Chief of Safety, Headquarters U.S. Air Force (2008-2010)
Brig. Gen. Blaine D. Holt – Director of Logistics, Headquarters U.S. European Command (2012-present)
Col. John Stephen Clark Jr. – Military Fellow at the Council on Foreign Relations
Col. Douglas J. Murray – Head of Department of Political Science at U.S. Air Force Academy
Col. Christopher Haave – former Commander, 98th Range Wing at Nellis AFB, Nevada
Lt. Col. Gregory J. Rattray – Commander, 23rd Information Operations Squadron (information warfare tactics)

Navy:

Adm. Gary Roughead – Chief of Naval Operations (2007-2011)
Adm. James G. Stavridis – Supreme Allied Commander of Europe (SACEUR) and Commander, U.S. European Command (2009-2013)
Adm. Patrick M. Walsh – Vice Chief of Naval Operations (2007-2009); Commander of U.S. Pacific Fleet (2009-2012)
Vice Adm. James W. Houck – Judge Advocate General (JAG) of the Navy (2009-2012)
Vice Adm. Ann E. Rondeau – President of National Defense University (2009-2012)
Vice Adm. Jeffrey L. Fowler – Superintendent of U.S. Naval Academy (2007-2010)
Vice Adm. Ronald A. Route – Inspector General of the Navy (2004-2010)
Rear Admiral Jeffrey A. Harley – President of the Board of Inspection and Survey (October 18, 2013-present); Vice Director of Strategy, Plans and Policy (J5), U.S. Central Command (2010-2012); Commander Amphibious Force Seventh Fleet, Expeditionary Strike Group Seven and Task Force 76, (2012-2013)

Rear Adm. James G. Foggo III – Assistant Deputy Chief of Naval Operations for Operations, Plans, and Strategy (2013-present); Director, Assessment Division (2012-2013); Deputy Commander of U.S. 6th Fleet (2010-2012); Director of Operations, Intelligence (N3), U.S. Naval Forces Europe-Africa (2010-2012); Commander Submarines, Allied Naval Forces South (2010-2012)

Marine Corps:

*Lt. Gen. Dennis J. Hejlik – Commanding General of Marine Forces Europe and United States Marine Corps Forces Command (2011-present); Commanding General, II Marine Expeditionary Force [Camp Lejeune, NC] (2008-2010)
Lt. Gen. George J. Flynn – Director for Joint Force Development, The Joint Staff J-7 (2011-present); Commanding General, Marine Corps Combat Development Command (2008-2011)
Maj. Gen. Ronald L. Bailey – Commanding General, First Marine Division (2011-present); Commanding General, Marine Corps Recruit Depot San Diego (2009-2011)
Col. James B. Seaton III – Commander, Marine Corps Base Camp Pendleton (2006-2009)

U.S. Department of the Treasury:

Timothy F. Geithner – Secretary of the Treasury (2009-2013)
Jacob J. Lew – Secretary of the Treasury (2013-present)
Neal S. Wolin – Deputy Secretary of the Treasury (2009-2013)
Lael Brainard – Under Secretary of the Treasury for International Affairs (2010-2013)
*Michael S. Barr – Assistant Secretary of the Treasury for Financial Institutions (2009-2010)
Cyrus Amir-Mokri – Assistant Secretary of the Treasury for Financial Institutions (2011-present)

U.S. Department of Homeland Security:

Janet Napolitano – U.S. Secretary of Homeland Security (2009-2013)
Jeh Charles Johnson – U.S. Secretary of Homeland Security (2013-present)
Jane Holl Lute – Deputy Secretary of Homeland Security (2009-2013)
Tara Jeanne O'Toole – Under Secretary of Homeland Security for Science and Technology (2009-2013)
Alan D. Bersin – Commissioner of U.S. Customs and Border Protection (2010-2011); Assistant Secretary of Homeland Security for International Affairs (2009-2011, 2012-present)
Juliette N. Kayyem – Assistant Secretary of Homeland Security for Intergovernmental Programs (2009-2011)
(Adm.) Thad W. Allen – Commandant of the U.S. Coast Guard (2006-2010); National Incident Commander (2010)

U.S. Department of Energy:

Ernest J. Moniz – U.S. Secretary of Energy (2013-present)
Daniel B. Poneman – Deputy Secretary of Energy (2009-present)
Steven E. Koonin – Under Secretary of Energy for Science (2009-2011)
David B. Sandalow – Assistant Secretary of Energy for Policy and International Affairs (2009-2013)

Other Agencies:

Mary Jo White – Chairman of U.S. Securities and Exchange Commission (2013-present)
Margaret Ann Hamburg – Commissioner of Food and Drug Administration (2009-present)
Karen Gordon Mills – Administrator of U.S. Small Business Administration (2009-2013)
Aaron S. Williams – Director of Peace Corps (2009-2012)
Francisco J. Sanchez – Under Secretary of Commerce for International Trade (2009-present)
Cameron F. Kerry – General Counsel of the U.S. Department of Commerce (2009-present)
Christine A. Varney – Assistant U.S. Attorney General for Antitrust (2009-2011)

Note: *= former Council on Foreign Relations member; does not appear on 2012 Council on Foreign Relations membership roster

Council on Foreign Relations Members in the George W. Bush Administration (January 20, 2001-January 20, 2009)

Executive Branch: Cabinet

Richard B. "Dick" Cheney, Vice President of the United States (2001-2009)
(Gen.) Colin L. Powell, U.S. Secretary of State (2001-2005)
Condoleezza Rice, U.S. Secretary of State (2005-2009)
Donald H. Rumsfeld, U.S. Secretary of Defense (2001-2006)
Robert M. Gates, U.S. Secretary of Defense (2006-2011)
Henry M. Paulson Jr., U.S. Secretary of the Treasury (2006-2009)
Elaine L. Chao, U.S. Secretary of Labor (2001-2009)
Ann M. Veneman, U.S. Secretary of Agriculture (2001-2005)

U.S. Department of State:

(Gen.) Colin L. Powell – U.S. Secretary of State (2001-2005)
Condoleezza Rice – U.S. Secretary of State (2005-2009)
Robert B. Zoellick – Deputy Secretary of State (2005-2006)
John D. Negroponte – Deputy Secretary of State (2007-2009)
Paula J. Dobriansky – Under Secretary of State for Democracy and Global Affairs (2001-2009)
Marc Grossman – Under Secretary of State for Political Affairs (2001-2005)
R. Nicholas Burns – Under Secretary of State for Political Affairs (2005-2008)
William J. Burns – Under Secretary of State for Political Affairs (2008-2011); Assistant Sec. of State for Near Eastern Affairs (2001-2005)
Henrietta H. Fore – Under Sec. of State for Management (2005-2007); Administrator, U.S. Agency for International Development (2007-09)
John R. Bolton – Under Secretary of State for Arms Control and International Security Affairs (2001-2005)
Josette S. Shiner – Under Secretary of State for Economic, Business, and Agricultural Affairs (2005-2007)
Reuben Jeffery III – Under Secretary of State for Economic, Energy and Agricultural Affairs (2007-2009)
Kim R. Holmes – Assistant Secretary of State for International Organization Affairs (2002-2005)
Kristen Silverberg – Assistant Secretary of State for International Organization Affairs (2005-2008)
Stephen Rademaker – Assistant Secretary of State for Arms Control (2005-2007)
Robert B. Charles – Assistant Secretary of State for International Narcotics and Law Enforcement Affairs (2001-2005)
C. David Welch – Assistant Secretary of State for Near Eastern Affairs (2005-2009)
Christina B. Rocca – Assistant Secretary of State for South Asian Affairs (2001-2006)
Walter H. Kansteiner III – Assistant Secretary of State for African Affairs (2001-2003)
Constance B. Newman – Assistant Secretary of State for African Affairs (2003-2005)
Jendayi E. Frazer – Assistant Secretary of State for African Affairs (2005-2009)
John Hillen – Assistant Secretary of State for Political-Military Affairs (2005-2007)
(Brig. Gen.) Mark Kimmitt – Assistant Secretary of State for Political-Military Affairs (2008-2009)
Lorne W. Craner – Assistant Secretary of State for Democracy, Human Rights, and Labor (2001-2005)
Barry F. Lowenkron – Assistant Secretary of State for Democracy, Human Rights, and Labor (2005-2009)
Dina Habib Powell – Assistant Secretary of State for Educational and Cultural Affairs (2005-2007)
Christopher B. Burnham – Assistant Secretary of State for Resource Management (2001-2005)
Daniel S. Sullivan – Assistant Secretary of State for Economic, Energy and Business Affairs (2006-2009)
Carlos E. Pascual – Coordinator for Reconstruction and Stabilization (2004-2007)
Richard N. Haass – Director of Policy Planning Staff (2001-2003)
Mitchell B. Reiss – Director of Policy Planning Staff (2003-2005)
Stephen Krasner – Director of Policy Planning Staff (2005-2007)
Matthew Waxman – Principal Deputy Director of Policy Planning Staff (2006)
Daniel S. Markey – Member of Policy Planning Staff – South Asian Affairs (2006)
William H. Taft IV – Legal Adviser (2001-2005)
John B. Bellinger III – Legal Adviser (2005-2009)
Philip D. Zelikow – Counselor (2005-2006)
Eliot A. Cohen – Counselor (2007-2009)
Clark Kent Ervin – Inspector General (2001-2003)
Evan T. Bloom – Counsel to the State Department Inspector General (2006)
Randall L. Tobias – Administrator, U.S. Agency for International Development (2006-2007)

U.S. Department of Defense:

Donald H. Rumsfeld – U.S. Secretary of Defense (2001-2006)
Robert M. Gates – U.S. Secretary of Defense (2006-2011)
Paul D. Wolfowitz – Deputy Secretary of Defense (2001-2005)
Douglas J. Feith – Under Secretary of Defense for Policy (2001-2005)
Eric S. Edelman – Under Secretary of Defense for Policy (2005-2009)
Dov S. Zakheim – Comptroller of the Department of Defense (2001-2004)
Peter W. Rodman – Assistant Secretary of Defense for International Security Affairs (2001-2007)
James G. Roche – Secretary of the Air Force (2001-2005)
Michael Montelongo – Assistant Secretary of the Air Force for Financial Management and Comptroller (2001-2005)
Alberto J. Mora – General Counsel of the Navy (2001-2006)
Richard Greco Jr. – Assistant Secretary of the Navy for Financial Management and Comptroller (2004-2009)
Arthur K. Cebrowski – Director, Office of Force Transformation (2001-2005)
Johnnie Carson – Senior Vice President of National Defense University (2003-2006)
Stephen J. Flanagan – Vice President for Research at National Defense University (2000-present)

Army

# Gen. Henry H. Shelton	Chairman of the Joint Chiefs of Staff	1997-2001
Gen. Eric K. Shinseki	Army Chief of Staff	1999-2003
Gen. John M. Keane	Army Vice Chief of Staff	1999-2003
Gen. John P. Abizaid	Commander, U.S. Central Command (CENTCOM)	2003-2007
Gen. James T. Hill	Commander, U.S. Southern Command	2002-2004
Gen. William E. Ward	Commander, U.S. Africa Command	2007-2011
Gen. Paul J. Kern	Commander, U.S. Army Materiel Command	2001-2004
Gen. Burwell B. Bell	Commander, U.S. Forces Korea Commander, U.S. Army Europe Commander, Third (III) Corps at Fort Hood, Texas	2006-2008 2002-2005 Aug. 2001-2002
Gen. David H. Petraeus	Commander, U.S. Central Command Commander, Multinational Forces Iraq Commander, Multi-National Security Transition Command in Iraq Commanding General, 101 st Airborne Division Assistant Chief of Staff for Military Operations, Joint HQ Center, Allied Command Europe	2008-2010 2007-2008 2004-2007 2002-2004 2001-2002
Gen. Bantz J. Craddock	Commanding General, First Infantry Division Commander, U.S. Southern Command Supreme Allied Commander of Europe, SHAPE [NATO]	2000-2002 2004-2006 2006-2009
Lt. Gen. David William Barno	Commander of Combined Forces Command-Afghanistan	2003-2005
Lt. Gen. James M. Dubik	Commander of Multi-National Security Transition Command-Iraq (MNSTC-I) Commander of NATO Training Mission-Iraq	2007-2008 2007-2008
Lt. Gen. William J. Lennox Jr.	Superintendent of U.S. Military Academy (West Point)	2001-2006
Lt. Gen. Edward G. Anderson III	Deputy Commander of U.S. Northern Command	2004
Lt. Gen. Karl W. Eikenberry	Deputy Chairman of NATO Military Committee (Brussels) Commander, Combined Forces Command-Afghanistan	2007 2005-2007
Lt. Gen. Stanley A. McChrystal	Chief of Staff, XVIII Airborne Corps and Fort Bragg Vice Director for Operations, J3, The Joint Staff Commander, Joint Special Operations Command Director of The Joint Staff	2001-2002 2002-2003 2003-2008 2008-2009
Maj. Gen. Salvatore F. Cambria	Commander, Special Operations Command, Pacific Command Commander, Special Operations Command South, Southern Command Director of Operations, Southern Command	2007-present c. 2004-2005 2005-2007
Maj. Gen. W. Montague Winfield	Commander, U.S. Army Cadet Command	2004-2008
Maj. Gen. Craig D. Hackett	Commander, U.S. Army Security Assistance Command at Fort Belvoir, Virginia	retired in 2005
Brig. Gen. Mark Kimmitt	Deputy Director, Strategy, Plans and Policy, U.S. Central Command Dep. Director of Operations, Combined Joint Task Force-Seven, Baghdad, Iraq	2004-2006 2003-2004
Brig. Gen. Volney J. Warner Jr.	Director of Strategy and Analysis, J-5, Joint Forces Command	2005-present
Col. Thomas F. Lynch III	Commander, U.S. Army Central Command (USARCENT)	2004-?; retired
Col. Daniel M. Gerstein	Executive Military Assistant to the Under Secretary of the Army	2005-2007
Col. Peter R. Mansoor	Executive Officer to the Commanding General of Multi-National Force-Iraq	c.2007-2008
Col. Peter A. Henry		
Col. Herbert R. McMaster	Commander, 3 rd Armored Cavalry Regiment	2004-2006
Col. Cindy R. Jebb	Deputy Head of the Department of Social Sciences at West Point	2005-present
Lt. Col. John A. Nagl	Military Assistant to the Deputy Secretary of Defense operations officer of Task Force 1/34 Armor of 1st Infantry Division	c.2007-present 2004
Maj. Reid Sawyer	Professor at U.S. Military Academy	2006
Maj. George A. Pivik	Strategist and Policy Analyst at the Pentagon	2004-present
Maj. Krista Magras	Professor at U.S. Military Academy	

Navy (including the Marines)

# Adm. Vernon E. Clark – Chief of Naval Operations (2000-2005)		
Adm. Gary Roughead – Chief of Naval Operations (2007-2011)		
Adm. Edmund P. Giambastiani Jr. – Vice Chairman of the Joint Chiefs of Staff (2005-2007)		
Adm. James G. Stavridis	Commander, U.S. Southern Command Senior Military Assistant to the Secretary of Defense	2006-2009 2005-2006
Adm. Timothy J. Keating	Commander of U.S. Northern Command and NORAD Commander of U.S. Pacific Command	2004-2007 2007-2009
Adm. Patrick M. Walsh	Vice Chief of Naval Operations Commander of U.S. Naval Forces Central Command; Commander, U.S. 5th Fleet	2007-2009 2005-2007
Adm. Frank L. Bowman	Deputy Administrator for Naval Reactors in the National Nuclear Security Administration (Dept. of Energy) [also known as Director of Naval Nuclear Propulsion]	1996-2004
Vice Adm. Ann E. Rondeau	Deputy Commander, U.S. Transportation Command Director, Naval Staff Commander, Naval Training Center Great Lakes (Chicago) Commander, Naval Service Training Command	2006-2009 2005-2006 2001-2003 2003-2004
Vice Adm. Ronald A. Route	Inspector General President, Naval War College	2004-2010 2003-2004
Vice Adm. Jeffrey L. Fowler	Superintendent of U.S. Naval Academy Deputy Commander, U.S. Sixth Fleet Commander, U.S. Navy Recruiting Command	2007-2010 2006-2007 2005-2006
Vice Adm. James W. Houck	Deputy JAG of the Navy Commander of Naval Legal Service Command	2006-2009 2006-2009
Capt. L. David Marquet (Navy)	Commander, Submarine Squadron Three	2005
Capt. Stuart B. Munsch (Navy)	Commander, USS Albuquerque	2004
Capt. David A. Duffie (Navy)		
Gen. James L. Jones Jr.	Supreme Allied Commander Europe, SHAPE (NATO) Commander, U.S. European Command	2003-2006 2003-2006
Lt. Gen. Earl B. Hailston	Commander, U.S. Marine Forces, Pacific Commander, U.S. Marine Corps Forces Central Command	2001-2003 2001-2003
Lt. Gen. Wallace C. Gregson Jr.	Commander, U.S. Marine Forces Pacific Commander, Marine Forces, Japan	2003-2005 c. 2000-2003
Maj. Gen. Christopher Cortez	Commanding General, Marine Corps Recruiting Command	2002-2004
Maj. Gen. Dennis J. Hejlik	Commanding General, U.S. Marine Corps Forces Special Operations Command Commanding General, 2nd Marine Expeditionary Force	2005-2008 2008-2009
Maj. Gen. David M. Mize	Commanding General, Marine Corps Base Camp Lejeune	2001-2003
Maj. Gen. George J. Flynn	Commanding General, Training Command Chief of Staff, U.S. Special Operations Command Commanding General, Training and Education Command	2002-2004 2004-2006 2006-2008
Brig. Gen. Ronald L. Bailey	Commanding General, 3rd Marine Expeditionary Brigade Deputy Commanding General, III Marine Expeditionary Force (MEF) Deputy Director, J-3 (NMCC-3), National Military Command Center Commander, 2 nd Marine Regiment	2007-2008 2007-2008 2006-2007 2002-2004
Col. James B. Seaton III	Commander, Marine Corps Base Camp Pendleton Commander, 1st Battalion, 11th Marines	2006-2009 2002-2004
(Col.) Philip C. Rudder, USMC		

Air Force

Gen. Richard B. Myers	Chairman of the Joint Chiefs of Staff (2001-2005)	
Gen. John P. Jumper	Air Force Chief of Staff (2001-2005)	
Gen. T. Michael Moseley	Air Force Chief of Staff (2005-2008)	
Gen. Norton A. Schwartz	Air Force Chief of Staff (2008-2012); Commander, U.S. Transportation Command (2005-2008)	
Gen. Victor E. Renuart Jr.	Commander of U.S. Northern Command and NORAD (2007-2010)	
Gen. Ralph E. Eberhart	Commander, North American Aerospace Defense [NORAD] Command Commander, U.S. Space Command Commander, U.S. Northern Command	2000-2004 2000-2002 2002-2004
Gen. Robert H. Foglesong	Commander of U.S. Air Forces in Europe (USAFE) Air Force Vice Chief of Staff Deputy Air Force Chief Of Staff for Air and Space Operations	2003-2006 2001-2003 Aug. 2000-Nov. 2001
# Gen. Joseph W. Ralston	Supreme Allied Commander Europe, Shape (NATO) Commander, U.S. European Command	2000-2003 2000-2003
Lt. Gen. Michael A. Hamel	Commander, 14th Air Force; Commander, Air Force Space Command Commander of Space and Missile Systems Center, Air Force Space Command	2002-2005 2005-2008
Lt. Gen. Michael M. Dunn	President, National Defense University Vice Director for Strategic Plans and Policy, The Joint Staff	2003-2006 June 2001-June 2003
Lt. Gen. John R. Baker	Vice Commander, Air Mobility Command (2002-2005)	
Lt. Gen. Frank G. Klotz	Vice Commander, Air Force Space Command (2005-2007); Air Force Assistant Vice Chief of Staff (2007-2009)	
Lt. Gen. Raymond E. Johns Jr.	Deputy Air Force Chief of Staff for Strategic Plans and Programs (2006-2009)	
Maj. Gen. Stephen T. Sargeant	Commander, 56th Fighter Wing	2000-2002

	Deputy Chief of Staff, United Nations Command and U.S. Forces Korea	2005-2007
Maj. Gen. Frederick F. Roggero	Director of Operations at the Air Mobility Command Headquarters Air Force Chief of Safety, Headquarters U.S. Air Force	2007-2008 2008-2010
Maj. Gen. John L. Barry	Director of Plans and Programs, Air Force Materiel Command (2002-2004)	
Maj. Gen. Christopher D. Miller	NORAD Director of Plans, Policy and Strategy Commander, 455th Air Expeditionary Wing Commander, 509th Bomb Wing	2007-2009 2006-2007 2005-2006
Brig. Gen. Michelle D. Johnson	Director of Public Affairs and Deputy Director of Communications at the Office of the Secretary of the Air Force (2005-2007)	
Col. Douglas J. Murray	Head of Dept. of Political Sciences at USAF Academy (1996-present)	
Col. Walter D. Givhan	Commanding General, Combined Air Power Transition Force, Combined Security Transition Command-Afghanistan Commander, 99th Air Base Wing, Nellis Air Force Base (Nevada) Vice Commander, 33rd Fighter Wing, Eglin Air Force Base (Florida)	2008-2009 2004-2006 2003-2004
Lt. Col. Maria L. Carl	Chief of Public Affairs, Patrick Air Force Base (2005-?)	

U.S. Department of the Treasury

Henry M. Paulson Jr. – Secretary of the Treasury (2006-2009)
Kenneth W. Dam – Deputy Secretary of the Treasury (2001-2003)
Robert M. Kimmitt – Deputy Secretary of the Treasury (2005-2009)
John B. Taylor – Under Secretary of the Treasury for International Affairs (2001-2005)
Timothy D. Adams – Under Secretary of the Treasury for International Affairs (2005-2007)
David H. McCormick – Under Secretary of the Treasury for International Affairs (2007-2009)
Peter R. Fisher – Under Secretary of the Treasury for Domestic Finance (2001-2003)
Brian C. Roseboro – Under Secretary of the Treasury for Domestic Finance (2004-2005); Assistant Secretary of the Treasury for Financial Markets (2001-2004)
Richard H. Clarida – Assistant Secretary of the Treasury for Economic Policy (2002-2003)
Emil W. Henry Jr. – Assistant Secretary of the Treasury for Financial Institutions (2005-2009)
Juan C. Zarate – Assistant Secretary of the Treasury for Terrorist Financing and Financial Crimes (2001-2005)
Henrietta H. Fore – Director of the U.S. Mint (2001-2005)
David D. Aufhauser – General Counsel of the Treasury Department (2001-2003)
Drew Ladner – Chief Information Officer of the Treasury Department (2003-2004)
Charles O. Rossotti – Commissioner of Internal Revenue Service (1997-2002)

U.S. Department of Commerce

Theodore W. Kassinger – General Counsel of the Department of Commerce (2001-2004); Deputy Secretary of Commerce (2004-2005)
Kathleen B. Cooper – Under Secretary of Commerce for Economic Affairs (2001-2005)
Kenneth I. Juster – Under Secretary of Commerce for Industry and Security (2001-2005)
David H. McCormick – Under Secretary of Commerce for Industry and Security (2005-2007)
Mark Foulon – Deputy Under Secretary of Commerce for Industry and Security (2003-2009)
Christopher R. Wall – Assistant Secretary of Commerce for Export Administration (2008-2009)

U.S. Department of Homeland Security

James M. Loy – Deputy Secretary of Homeland Security (2003-2005); Administrator, Transportation Security Administration (2002-03)
Stewart A. Baker – Assistant Secretary of Homeland Security for Policy (2005-2009)
Clark Kent Ervin – Inspector General of the Department of Homeland Security (2003-2004)
Adm. Thad W. Allen – Commandant of the U.S. Coast Guard (2006-2010)
Robert C. Bonner – Commissioner, U.S. Customs and Border Protection (2001-2005)
Gary M. Shiffman – Chief of Staff at U.S. Customs and Border Protection (2004-2006)

U.S. Department of Justice

Kenneth L. Wainstein – Assistant U.S. Attorney General for National Security (2006-2008); U.S. Attorney for the District of Columbia (2004-2006); General Counsel of the FBI (July 2002-March 2003); Director of the Executive Office for U.S. Attorneys (August 2001-July 2002)
Neil M. Gorsuch – Associate U.S. Attorney General [acting] (2006-2007)
R. Hewitt Pate – Assistant U.S. Attorney General for the Antitrust Division (2003-2005)
Viet Dinh – Assistant U.S. Attorney General for Legal Policy (2001)

Others

Elaine L. Chao – U.S. Secretary of Labor (2001-2009)
D. Cameron Findlay – Deputy Secretary of Labor (2001-2003)
Leo Sidney Mackay Jr. – Deputy Secretary of Veterans Affairs (2001-2003)
Andy Karsner – Assistant Energy Secretary for Energy Efficiency and Renewable Energy (2006-present)
Kharan K. Bhatia – Assistant Secretary of Transportation for Aviation and International Affairs (2003-2005)
(Gen.) John A. Gordon – Administrator of National Nuclear Security Administration (2000-2002); Under Secretary of Energy for Nuclear Security (2000-2002)

Ambassadors and Envoys to Foreign Countries

Howard H. Baker Jr. – U.S. Ambassador to Japan (2001-2005)
Robert D. Blackwill – U.S. Ambassador to India (2001-2003)
Aurelia Brazeal – U.S. Ambassador to Ethiopia (2002-2005)
L. Paul Bremer III – U.S. Proconsul to Iraq (2003-2004)
William J. Burns – U.S. Ambassador to Russia (2005-2008)
Johnnie Carson – U.S. Ambassador to Kenya (1999-2003)
Priscilla A. Clapp – U.S. Charge d'Affaires ad interim to Burma (1999-2002)
Sue McCourt Cobb – U.S. Ambassador to Jamaica (2001-2005)
Ryan C. Crocker – U.S. Ambassador to Pakistan (2004-2007); U.S. Ambassador to Iraq (2007-2009)
James B. Cunningham – U.S. Consul General in Hong Kong, China (2005-2008); U.S. Ambassador to Israel (2008-2011)
Rust McPherson Deming – U.S. Ambassador to Tunisia (2001-2003)
John J. Danilovich – U.S. Ambassador to Costa Rica (2001-2004); U.S. Ambassador to Brazil (2004-2005)
Eric S. Edelman – U.S. Ambassador to Turkey (2003-2005)
Jeffrey D. Feltman – U.S. Ambassador to Lebanon (2004-2009)
Thomas C. Foley – U.S. Ambassador to Ireland (2006-2009)
Jendayi E. Frazer – U.S. Ambassador to South Africa (2004-2005)
Antonio Oscar Garza Jr. – U.S. Ambassador to Mexico (2002-2009)
Tatiana C. Gfoeller – U.S. Consul General in Jeddah, Saudi Arabia (2004-2008); U.S. Ambassador to Kyrgyzstan (2008-2011)
Michael E. Guest – U.S. Ambassador to Romania (2001-2005)
Charles A. Heimbald Jr. – U.S. Ambassador to Sweden (2001-2004)
Donna J. Hrinak – U.S. Ambassador to Venezuela (2000-2002); U.S. Ambassador to Brazil (2002-2004)
Edmund J. Hull – U.S. Ambassador to Yemen (2001-2004)
Cameron R. Hume – U.S. Ambassador to South Africa (2001-2004); U.S. Charge d'Affaires to Sudan (2006-2007); U.S. Ambassador to Indonesia (2007-2010)
James Franklin Jeffrey – U.S. Ambassador to Albania (2002-2004)
Howard Franklin Jeter – U.S. Ambassador to Nigeria (March 3, 2001-July 30, 2003)
Eric G. John – U.S. Ambassador to Thailand (2008-2010)
Robert W. Jordan – U.S. Ambassador to Saudi Arabia (June 30, 2002-October 13, 2003)
James R. Keith – U.S. Ambassador to Malaysia (2007-2010); U.S. Consul General in Hong Kong (2002-2005)
Zalmay Khalilzad – U.S. Ambassador to Afghanistan (2003-2005); U.S. Ambassador to Iraq (2005-2007)
Daniel C. Kurtzer – U.S. Ambassador to Israel (2001-2005)
Franklin L. Lavin – U.S. Ambassador to Singapore (2001-2005)
Thomas J. Miller – U.S. Ambassador to Greece (2001-2004)
David C. Mulford – U.S. Ambassador to India (2004-2009)
John D. Negroponte – U.S. Ambassador to Iraq (2004-2005)
John M. Ordway – U.S. Ambassador to Armenia (2001-2004); U.S. Ambassador to Kazakhstan (2004-2008)
Douglas H. Paal – Director of the American Institute in Taiwan [Republic of China] (2002-2006)^^^
James W. Pardew – U.S. Ambassador to Bulgaria (2002-2005)
B. Lynn Pascoe – U.S. Ambassador to Indonesia (2004-2007)
Carlos Pascual – U.S. Ambassador to Ukraine (2000-2003)
June Carter Perry – U.S. Ambassador to Lesotho (2004-2007); U.S. Ambassador to Sierra Leone (2007-2009)
Mary Ann Peters – U.S. Ambassador to Bangladesh (2000-2003)
Nancy Jo Powell – U.S. Ambassador to Ghana (2001-2002); U.S. Ambassador to Pakistan (2002-2004); U.S. Amb. to Nepal (2007-2009)
Clark T. Randt Jr. – U.S. Ambassador to Communist China (2001-2009)
Robin Renee Sanders – U.S. Ambassador to Congo [Brazzaville] (2002-2005); U.S. Ambassador to Nigeria (2007-2010)
Clifford M. Sobel – U.S. Ambassador to the Netherlands (2001-2005); U.S. Ambassador to Brazil (2006-2009)
Daniel V. Speckhard – U.S. Ambassador to Greece (2007-2010)
Charles Graves Untermeyer – U.S. Ambassador to Qatar (2004-2007)
Alexander R. Vershbow – U.S. Ambassador to Russia (2001-2005); U.S. Ambassador to South Korea (2006-2009)
Marcelle M. Wahba – U.S. Ambassador to United Arab Emirates (2001-2004)
Linda E. Watt – U.S. Ambassador to Panama (2002-2005)
C. David Welch – U.S. Ambassador to Egypt (2001-2005)

^^^ (Note: The Director of the American Institute in Taiwan is the equivalent of the U.S. Ambassador to the Republic of China (Taiwan). President Jimmy Carter severed diplomatic ties with the Republic of China in 1979 and recognized Communist China that year.

Ambassadors to Foreign Organizations

John D. Negroponte – U.S. Representative to the United Nations (2001-2004)
John R. Bolton – U.S. Representative to the United Nations (2005-2006)
Zalmay Khalilzad – U.S. Representative to the United Nations (2007-2009)
Rockwell A. Schnabel – U.S. Representative to the European Union (2001-2005)
C. Boyden Gray – U.S. Representative to the European Union (2006-2007)
Kristen Silverberg – U.S. Representative to the European Union (2008-2009)
R. Nicholas Burns – U.S. Representative to NATO (2001-2005)
Jeanne L. Phillips – U.S. Representative to OECD (2001-2003)

National Security Council (incomplete)

Condoleezza Rice	National Security Advisor	2001-2005
Stephen J. Hadley	National Security Advisor Deputy National Security Advisor	2005-2009 2001-2005
Faryar Shirzad	Deputy National Security Advisor Deputy Assistant to the President for International Economic Affairs Senior Director for International Economic Affairs	2004-2009 2004-2009 2003-2004
Elliott Abrams	Deputy NSC Adviser for Global Democracy Strategy Senior Director for Democracy, Human Rights, and International Operations Senior Director for Near East and North African Affairs	2005-2009 2001-2002 2002-2005
Franklin C. Miller	Senior Director for Defense Policy and Arms Control	2001-2009
Robert D. Blackwill	Senior Director for Strategic Planning and Southwest Asia	2003-2004
Shirin R. Tahil-Kheli	Senior Director for Democracy, Human Rights, and International Operations	2003-2005
Zalmay Khalilzad	Senior Director for Near East and North African Affairs	2001-2002
(Gen.) John A. Gordon	Office of Combating Terrorism	2002-2003

Note: All members of the NSC were also "Special Assistants to the President."

President's Foreign Intelligence Advisory Board

Stephen Friedman	Chairman Member	2005-2009 2001-2003
(Gen.) Brent Scowcroft	Chairman	2001-2005
(Rep.) Lee Hamilton	Member	2005-2009
(Gen.) Lew Allen Jr.	Member	2001-2002
Cresencio S. Arcos	Member	2001-2004
Zoe E. Baird	Member	2001-2002
Sidney D. Drell	Member	2001-2002
Warren B. Rudman	Member	2001-2002
Maurice Sonnenberg	Member	2001-2002
Philip D. Zelikow	Member	2001-2003
Rita E. Hauser	Member	2002-2004
Arnold L. Kanter	Member	2002-2004

Executive Agencies

Stephen Friedman – Director of National Economic Council (2003-2005)
Allan B. Hubbard – Director of National Economic Council (2005-2007)
K. Philippa Malmgren – Special Assistant to the President for Economic Policy (part of National Economic Council) (2001-2002)
Robert B. Zoellick – U.S. Trade Representative (2001-2005)
Susan C. Schwab – U.S. Trade Representative (2006-2009); Deputy U.S. Trade Representative (2005-2006)
Jon M. Huntsman Jr. – Deputy U.S. Trade Representative (2001-2003)
Josette S. Shiner – Deputy U.S. Trade Representative (2003-2005)
Karan K. Bhatia – Deputy U.S. Trade Representative (2005-2009)
Joshua Bolten – Director, Office of Management and Budget (2003-2006); White House Chief of Staff (2006-2009)
Joel D. Kaplan – Deputy Director, Office of Management and Budget (2003-2006)
John D. Negroponte – Director of National Intelligence (2005-2007)
Gen. Michael V. Hayden – Principal Deputy Director of National Intelligence (2005-2006)
R. Glenn Hubbard – Chairman, Council of Economic Advisers (2001-2003)
Kristin J. Forbes – Member, Council of Economic Advisers (2003-2005)
Donald B. Marron – Member, Council of Economic Advisers (2008-2009)
Tony Snow – White House Press Secretary (2006-2007)
I. Lewis "Scooter" Libby – Chief of Staff to the Vice President (2001-2005)
Marc A. Thiessen – Chief Speechwriter for the President of the United States (2004-2009); Chief Speechwriter for the Secretary of Defense (2001-2004)
Michael E. Leiter – Director of the United States National Counterterrorism Center (NCTC) (2007-2011)
Kenneth L. Wainstein – Assistant to the President for Homeland Security and Counterterrorism (2008-2009)
Juan C. Zarate – Deputy Assistant to the President and Deputy National Security Adviser for Combating Terrorism (2005-2009)

Independent Offices

George Tenet – Director of Central Intelligence Agency (1997-2004)
Porter Goss – Director of Central Intelligence Agency (2004-2006)
Gen. Michael V. Hayden – Director of Central Intelligence Agency (2006-2009)
John E. McLaughlin – Deputy Director of Central Intelligence Agency (2000-2004)
Judith A. "Jami" Miscik – Deputy Director of Central Intelligence Agency for Intelligence (2002-2005)
John L. Helgerson – Inspector General of Central Intelligence Agency (2002-2009)
Christine Todd Whitman – Administrator of Environmental Protection Agency (2001-2003)
Philip Merrill – Chairman and President of Export-Import Bank of the U.S. (2002-2005)
James H. Lambricht – Chairman and President of Export-Import Bank of the U.S. (2005-2009)
William H. Donaldson – Chairman of U.S. Securities and Exchange Commission (2003-2005)
Reuben Jeffery III – Chairman of the Commodity Futures Trading Commission (2005-2007)
Michael K. Powell – Chairman of the Federal Communications Commission (2001-2005)

MISCELLANEOUS: Project for the New American Century (PNAC) members in the George W. Bush Administration

Richard L. Armitage – Deputy Secretary of State (2001-2005)

John R. Bolton – U.S. Representative to the United Nations (2005-2006)

Stephen A. Cambone – Principal Deputy Under Sec. of Defense for Policy (2001-2002); Under Sec. of Defense for Intelligence (2003-2006)

Richard B. “Dick” Cheney – Vice President of the United States (2001-2009)

Paula J. Dobriansky – Under Secretary for Democracy and Global Affairs (2001-2009)

Zalmay Khalilzad – U.S. Ambassador to Afghanistan (2003-2005); U.S. Ambassador to Iraq (2005-2007); U.S. Representative to the United Nations (2007-2009)

I. Lewis “Scooter” Libby – Chief of Staff to the Vice President (2001-2005)

Peter W. Rodman – Assistant Secretary for International Security Affairs (2001-2007)

Donald H. Rumsfeld – Secretary of Defense (2001-2006)

William H. Taft IV – Legal Adviser of the State Department (2001-2005)

Paul D. Wolfowitz – Deputy Secretary of Defense (2001-2005)

Dov S. Zakheim – Comptroller of the Department of Defense (2001-2004)

Robert B. Zoellick – U.S. Trade Representative (2001-2005); Deputy Secretary of State (2005-2006)

Note: # - former CFR members

Note: This chart includes individuals who joined the Council on Foreign Relations *after* serving in the American federal government. (i.e. Herbert Hoover, Jimmy Carter, Gerald R. Ford)

Note: This chart also includes individuals who served in the American federal government after resigning their membership from the Council on Foreign Relations. (i.e. Robert A. Lovett, George H.W. Bush, Donald Rumsfeld)

Note: *= former Council on Foreign Relations member; does not appear on 2012 Council on Foreign Relations membership roster

Council on Foreign Relations Members in the Clinton Administration (January 20, 1993-January 20, 2001)

Executive Branch: President and Cabinet

Bill Clinton, President of the United States (1993-2001)
 Warren Christopher, U.S. Secretary of State (1993-1997)
 Madeline K. Albright, U.S. Secretary of State (1997-2001)
 Les Aspin, U.S. Secretary of Defense (1993-1994)
 William J. Perry, U.S. Secretary of Defense (1994-1997)
 William S. Cohen, U.S. Secretary of Defense (1997-2001)
 Lloyd Bentsen, U.S. Secretary of the Treasury (1993-1994)
 Robert Rubin, U.S. Secretary of the Treasury (1995-1999)
 Lawrence H. U.S. Summers, Secretary of the Treasury (1999-2001)
 Ron Brown, U.S. Secretary of Commerce (1993-1996)
 Mickey Kantor, U.S. Secretary of Commerce (1996-1997)
 William H. Daley, U.S. Secretary of Commerce (1997-2000)
 Bruce Babbitt, U.S. Secretary of the Interior (1993-2001)
 Donna Shalala, U.S. Secretary of Health and Human Services (1993-2001)
 Henry Cisneros, U.S. Secretary of Housing and Urban Development (1993-1997)
 Togo West, U.S. Secretary of Veteran Affairs (1998-2000)
 Federico F. Pena, U.S. Secretary of Transportation (1993-1997); U.S. Secretary of Energy (1997-1998)
 Bill Richardson, U.S. Secretary of Energy (1998-2001)
 Daniel R. Glickman, U.S. Secretary of Agriculture (1995-2001)

U.S. Department of State:

Warren Christopher	U.S. Secretary of State (1993-1997)	
Madeline K. Albright	U.S. Secretary of State (1997-2001)	
Clifton R. Wharton, Jr.	Deputy Secretary of State (1993)	
Strobe Talbott	Deputy Secretary of State (1994-2001) Ambassador at Large and Special Adviser to the Secretary on the New Independent States (1993-1994)	
Peter Tarnoff	Under Secretary of State for Political Affairs (1993-1997)	
Thomas Pickering	Under Secretary of State for Political Affairs (1997-2000)	
Timothy E. Wirth	Under Secretary of State for Global Affairs (1994-1997) Counselor of the State Department (1993-1994)	
Frank E. Loy	Under Secretary of State for Global Affairs (1998-2001)	
Lynn E. Davis	Under Secretary of State for Arms Control and International Security Affairs (1993-1997)	
John D. Holum	Under Secretary of State for Arms Control and International Security Affairs (1997-2001)	
Joan E. Spero	Under Secretary of State for Economic, Business, and Agricultural Affairs (1993-1997)	
Stuart E. Eizenstat	Under Secretary of State for Economic, Business, and Agricultural Affairs (1997-1999)	
J. Brian Atwood	Under Secretary of State for Management (1993)	
Richard M. Moose	Under Secretary of State for Management (1993-1996)	
Douglas J. Bennet	Assistant Secretary of State for International Organization Affairs (1993-1995)	
Princeton N. Lyman	Assistant Secretary of State for International Organization Affairs (1997-1998)	
C. David Welch	Assistant Secretary of State for Near Eastern Affairs	1997-1998
	Assistant Secretary of State for International Organization Affairs	1998-2001
Stephen A. Oxman	Assistant Secretary of State for European and Canadian Affairs	1993-1994
Richard Holbrooke	Assistant Secretary of State for European and Canadian Affairs	1994-1996
John C. Kornblum	Assistant Secretary of State for European and Canadian Affairs	1996-1997
Marc Grossman	Assistant Secretary of State for European and Canadian Affairs	1997-2000
	Director General of the Foreign Service	2000-2001
	Director of the Bureau of Human Resources	2000-2001
James F. Dobbins	Assistant Secretary of State for European Affairs	2001
Ronald D. Asmus	Deputy Assistant Secretary of State for European and Canadian Affairs	1997-2000
Winston Lord	Assistant Secretary of State for East Asian and Pacific Affairs	1993-1997
Stanley Roth	Assistant Secretary of State for East Asian and Pacific Affairs	1997-2001
George E. Moose	Assistant Secretary of State for African Affairs	1993-1997
Susan E. Rice	Assistant Secretary of State for African Affairs	1997-2001
Phyllis E. Oakley	Assistant Secretary of State for Population, Refugees, and Migration	1994-1997
	Assistant Secretary of State for Intelligence and Research	1997-1999
Julia V. Taft	Assistant Secretary of State for Population, Refugees, and Migration	1997-2001
Toby Trister Gati	Assistant Secretary of State for Intelligence and Research	1993-1997
J. Stapleton Roy	Assistant Secretary of State for Intelligence and Research	1999-2001
Alexander F. Watson	Assistant Secretary of State for Inter-American Affairs	1993-1996
John H.F. Shattuck	Assistant Secretary of State for Human Rights and Humanitarian Affairs	1993-1995
	Assistant Secretary of State for Democracy, Human Rights, and Labor	1995-1998
Anthony C.E. Quainton	Assistant Secretary of State for Diplomatic Security	1992-1995
	Director General of the Foreign Service and Director of Personnel	1995-1997
Daniel K. Tarullo	Assistant Secretary of State for Economic and Business Affairs	1993-1996

Wendy R. Sherman	Assistant Secretary of State for Legislative Affairs Counselor	1993-1996 1997-2001
Edward Djerejian	Assistant Secretary of State for Near-Eastern and South Asian Affairs	1991-1993
Robert H. Pelletreau	Assistant Secretary of State for Near Eastern Affairs	1994-1997
Martin S. Indyk	Assistant Secretary of State for Near Eastern Affairs	1997-1999
Robert L. Gallucci	Assistant Secretary of State for Politico-Military Affairs Ambassador at Large	1992-1994 1994-1996
Thomas E. McNamara	Coordinator for Counter-Terrorism (acting) Assistant Secretary of State for Politico-Military Affairs	1992-1993 1994-1997
Robin L. Raphel	Assistant Secretary of State for South Asian Affairs	1993-1994
Karl Inderfurth	Assistant Secretary of State for South Asian Affairs	1997-2001
Eileen B. Claussen	Assistant Secretary of State for Oceans and International Environmental and Scientific Affairs (1996-1997)	
David B. Sandalow	Assistant Secretary of State for Oceans and International Environmental and Scientific Affairs (1999-2001)	
William B. Bader	Assistant Secretary of State for Educational and Cultural Affairs	1999-2001
Thomas E. Donilon	Assistant Secretary of State for Public Affairs Chief of Staff to the Secretary of State	1993-1996 1994-1999
James P. "Jamie" Rubin	Assistant Secretary of State for Public Affairs	1997-2000
Dennis B. Ross	Special Envoy	
Samuel W. Lewis	Director of Policy Planning Staff	1993-1994
James B. Steinberg	Director of Policy Planning Staff	1994-1996
Morton Halperin	Director of Policy Planning Staff	1998-2001
John J. Strelau	Deputy Director of Policy Planning Staff	1989-1994
Conrad K. Harper	Legal Adviser	1994-1996
Michael Matheson	Legal Adviser (acting)	1997
David R. Andrews	Legal Adviser	1997-2000
William J. Burns	Executive Secretary	1996-1998
David J. Scheffer	Ambassador at Large for War Crimes Issues	1997-2001
Stephen R. Sestanovich	Ambassador at Large and Special Adviser to the Secretary on the New Independent States (1997-2001)	
Christopher W. S. Ross	Coordinator for Counter-Terrorism	1995-1998
Michael A. Sheehan	Coordinator for Counter-Terrorism	1999-2000
Teresita C. Schaffer	Director of the Foreign Service Institute	1995-1997
Warren Zimmermann	Director of the Bureau of Refugee Programs	1992-1994

U.S. Department of Defense:

Les Aspin – U.S. Secretary of Defense (1993-1994)
William J. Perry – Deputy Secretary of Defense (1993-1994); U.S. Secretary of Defense (1994-1997)
William S. Cohen – U.S. Secretary of Defense (1997-2001)
John J. Hamre – Comptroller of the U.S. Department of Defense (1993-1997); Deputy Secretary of Defense (1997-2001)
John M. Deutch – Under Secretary for Acquisition (1993-1994); Deputy Secretary of Defense (1994-1995)
John P. White – Deputy Secretary of Defense (1995-1997)
Frank G. Wisner II – Under Secretary of Defense for Policy (1993-1994)
Walter B. Slocumbe – Under Secretary of Defense for Policy (1994-2001)
Joseph S. Nye Jr. – Assistant Secretary of Defense for International Security Affairs (1994-1995)
Graham T. Allison – Assistant Secretary of Defense for Policy and Plans (1993-1995)
Ashton B. Carter – Assistant Secretary of Defense for International Security Policy (1993-1996)
Franklin C. Miller – Assistant Secretary of Defense for International Security Policy (1997)
Kenneth H. Bacon – Assistant Secretary of Defense for Public Affairs (1993-2001)
H. Allen Holmes – Assistant Secretary of Defense for Special Operations and Low Intensity Conflict (1993-1997)
Edward L. Warner III – Assistant Secretary of Defense for Strategy and Requirements (1993-1997); Assistant Secretary of Defense for Strategy and Threat Reduction (1997-2000)
Jamie Gorelick – General Counsel of the U.S. Department of Defense (1993-1994)
Judith A. Miller – General Counsel of the U.S. Department of Defense (1994-1997)
Douglas A. Dworkin – General Counsel of the U.S. Department of Defense (1997-2001)

Army

Togo West	Secretary of the Army	1993-1997
Louis Caldera	Secretary of the Army	1998-2001
Gen. Colin L. Powell	Chairman of the Joint Chiefs of Staff	1989-1993
Gen. John Shalikashvili	Chairman of the Joint Chiefs of Staff	1993-1997
Gen. Henry H. Shelton	Chairman of the Joint Chiefs of Staff Commander, U.S. Special Operations Command Commanding General, XVIII Corps and Fort Bragg Commander, Joint Task Force Haiti	1997-2001 1996-1997 1993-1996 1994
Gen. Gordon R. Sullivan	Army Chief of Staff	1991-1995
Gen. Dennis J. Reimer	Army Chief of Staff	1995-1999
Gen. Eric K. Shinseki	Army Chief of Staff Commander, U.S. Army Europe Commanding General, U.S. Army 1 st Cavalry Division (Ft. Hood)	1999-2003 1997-1998 1994-1995
Gen. Wesley K. Clark	Supreme Allied Commander Europe, SHAPE (NATO)	1997-2000

	Commander, U.S. European Command Commander, U.S. Southern Command Commanding General, U.S. Army 1 st Cavalry Division (Ft. Hood)	1997-2000 1996-1997 1992-1994
Gen. George A. Joulwan	Supreme Allied Commander Europe, SHAPE (NATO) Commander, U.S. European Command Commander, U.S. Southern Command	1993-1997 1993-1997 1990-1993
Gen. Barry McCaffrey	Commander, U.S. Southern Command	1994-1996
Gen. George Lee Butler	Commander, U.S. Strategic Command	1992-1994
Gen. Montgomery C. Meigs	Commander, U.S. Army Europe Commanding General, U.S. Army 1 st Infantry Division	1998-2002 1996-1997
Lt. Gen. Marc A. Cisneros	Commander, U.S. Fifth Army	1994-1996
Lt. Gen. Howard D. Graves	Superintendent, U.S. Military Academy (West Point)	1991-1996
Lt. Gen. Daniel W. Christman	Superintendent, U.S. Military Academy (West Point)	1996-2001
Lt. Gen. Burwell B. Bell	Commander, Fort Knox and U.S. Army Armor Center	1999-2001
Maj. Gen. John P. Abizaid	Commanding General, U.S. Army 1 st Infantry Division	1999-2000
Maj. Gen. William L. Nash	Commanding General, U.S. Army 1 st Armored Division	1995-1997
Maj. Gen. William Stofft	President of Army War College	1991-1994
Brig. Gen. James R. Golden	Head of the Department of Social Sciences at U.S. Military Academy	1989-1996
Brig. Gen. John C. Reppert	Defense Attaché at the U.S. Embassy in Moscow, Russia	1995-1997
Col. Larry M. Wortzel	Army Attaché at the U.S. Embassy in Beijing, Communist China	1995-1997
Gen. Paul J. Kern	Senior Advisor for Army Research, Development, and Acquisition Commanding General, 4th Infantry Division	1997-2001 1996-1997
Gen. James T. Hill	Commanding General, 25 th Infantry Division (Hawaii) Commanding General, I Corps and Fort Lewis	1997-1999 1999-2002

Navy (including the Marines)

Stephen W. Preston	General Counsel, Department of the Navy	1998-2000
Adm. William A. Owens	Vice Chairman of the Joint Chiefs of Staff	1994-1996
Adm. Jeremy M. Boorda	Commander in Chief, U.S. Naval Forces Europe Chief of Naval Operations	1991-1994 1994-1996
Adm. Jay L. Johnson	Chief of Naval Operations Commander, U.S. Second Fleet	1996-2000 1994-1996
Adm. Vernon E. Clark	Chief of Naval Operations Commander, U.S. Second Fleet	2000-2005 1996-1997
Adm. Donald L. Pilling	Vice Chief of Naval Operations Commander, U.S. Sixth Fleet	1997-2000 1995-1996
Adm. Charles R. Larson	Superintendent of U.S. Naval Academy Commander, U.S. Pacific Command	1994-1998 1991-1994
Adm. Joseph W. Prueher	Commander, U.S. Sixth Fleet Commander, U.S. Pacific Command	1993-1995 1996-1999
Adm. Charles S. Abbot	Commander, U.S. Sixth Fleet Deputy Commander, U.S. European Command	1996-1998 1998-2000
Adm. Leighton W. Smith Jr.	Commander in Chief, U.S. Naval Forces Europe	1994-1996
Vice Adm. Arthur Karl Cebrowski	President, Naval War College	1998-2001
Rear Adm. Ann E. Rondeau	Commanding Officer, Naval Support Activity Mid-South Military Assistant to the Principal Deputy Under Secretary of Defense for Policy	1997-1999 1995-1996
Capt. Arnold E. Resnicoff (Navy)	Command Chaplain, U.S. European Command	1997-2000
Adm. Frank L. Bowman	Director of Naval Nuclear Propulsion Deputy Chief of Naval Operations and Chief of Naval Personnel	1996-2004 1994-1996
Gen. Carl E. Mundy Jr.	Commandant of the U.S. Marine Corps	1991-1995
Gen. Charles C. Krulak	Commandant of the U.S. Marine Corps	1995-1999
Gen. James L. Jones Jr.	Commandant of the U.S. Marine Corps	1999-2003
Gen. Joseph P. Hoar	Commander, U.S. Central Command	1991-1994
Gen. Michael J. Williams	Assistant Commandant of the Marine Corps	2000-?
Gen. Anthony Zinni	Commander, U.S. Central Command	1997-2000
Lt. Gen. Jack W. Klimp	Deputy Commandant for Manpower and Reserve Affairs Commander, Marine Corps Recruiting Command Commander, Task Force Mogadishu	1998-2001 1995-1998 1993
Lt. Gen. Earl B. Hailston	Commander, III (3 rd) Marine Expeditionary Force and Marine Corps Base Japan	1999-2001
Maj. Gen. Wallace C. Gregson Jr.	Commander of Marine Forces, Japan	c. 2000-2003
Maj. Gen. David M. Mize	Commander, Marine Forces Reserve	1998-2001
Maj. Gen. Thomas L. Wilkerson	Commander, Marine Forces Reserve	1995-1998
Brig. Gen. Dennis J. Hejlik	Commander, Marine Barracks in Washington, D.C. Military Secretary to the Commandant of the Marine Corps	1997-1999 1999-2001
Brig. Gen. Stephen A. Cheney	Commanding General, Marine Corps Recruit Depot, Parris Island	1999-2001
Brig. Gen. Christopher Cortez	Director for Operations, U.S. Pacific Command	2000-2002
Col. George J. Flynn	Commanding Officer, Officer Candidates School (Marines)	1999-2001

Air Force

Edwin A. Deagle Jr.	Under Secretary of the Air Force (c. 1993)
Gilbert F. Casellas	General Counsel, Department of the Air Force (1993-1994)
Sheila C. Cheston	General Counsel, Department of the Air Force (1995-1998)
Jeh Charles Johnson	General Counsel, Department of the Air Force (1998-2001)
Gen. Merrill A. McPeak	Air Force Chief of Staff (1990-1994)
Gen. Ronald R. Fogleman	Commander, U.S. Transportation Command (1992-1994) Commander, Air Mobility Command (1992-1994) Air Force Chief of Staff (1994-1997)
Gen. Michael E. Ryan	Assistant to the Chairman of the Joint Chiefs of Staff (1993-1994) Commander, Allied Air Forces Southern Europe (NATO), Naples, Italy (1994-1996) Commander, 16th Air Force, U.S. Air Forces in Europe [Aviano Air Base, Italy] (1994-1996) Commander, U.S. Air Forces in Europe [Ramstein Air Base, Germany] (1996-1997) Air Force Chief of Staff (1997-2001)
Gen. Thomas S. Moorman Jr.	Air Force Vice Chief of Staff (1994-1997)
Gen. John A. Gordon	Deputy Director of Central Intelligence Agency (1997-2000)
Gen. Charles G. Boyd	Deputy Commander, U.S. European Command (1992-1995)
Gen. Richard B. Myers	Commander, U.S. Forces Japan [Yokota Air Base, Japan] (November 1993–June 1996) Commander, 5th Air Force [Yokota Air Base, Japan] (November 1993–June 1996) Assistant to the Chairman of the Joint Chiefs of Staff (July 1996–July 1997) Commander, Pacific Air Forces [Hickam Air Force Base, Hawaii] (July 1997–July 1998) Commander in Chief, North American Aerospace Defense Command (NORAD) and U.S. Space Command; Commander, Air Force Space Command (August 1998–February 2000) Vice Chairman of the Joint Chiefs of Staff (March 2000-October 2001)
Gen. Ralph E. Eberhart	Air Force Deputy Chief of Staff for Plans and Operations (June 1995 - June 1996) Commander, U.S. Forces Japan [Yokota Air Base, Japan] (June 1996-June 1997) Commander, 5th Air Force [Yokota Air Base, Japan] (June 1996-June 1997) Air Force Vice Chief of Staff (July 1997-June 1999) Commander, Air Combat Command [Langley Air Force Base, Virginia] (June 1999-Feb. 2000) Commander in Chief, North American Aerospace Defense Command and U.S. Space Command; Commander, Air Force Space Command (February 2000 - April 2002)
Gen. Joseph W. Ralston	Commander, Alaskan Command and 11th Air Force (1992-1994) Air Force Deputy Chief of Staff for Plans and Operations (1994-1995) Commander, Air Combat Command (Langley AFB, Virginia) (1995-1996) Vice Chairman of the Joint Chiefs of Staff (1996-2000) Supreme Allied Commander Europe, SHAPE (NATO) (2000-2003) Commander, U.S. European Command (2000-2003)
Gen. Walter Kross	Vice Commander, Air Mobility Command (July 1992-June 1993) Commander, 15th Air Force (1993-1994) Director of the Joint Staff at the Pentagon (1994-1996) Commander, U.S. Transportation Command (1996-1998) Commander, Air Mobility Command (1996-1998)
Gen. John P. Jumper	Commander, 9th Air Force and U.S. Central Command Air Forces [Shaw AFB, SC] (1994-1996) Air Force Deputy Chief of Staff for Air and Space Operations (1996-1997) Commander, U.S. Air Forces in Europe [Ramstein Air Base, Germany] (1997-2000) Commander, Headquarters ACC [Langley AFB, Virginia] (2000-2001)
Gen. Robert H. Foglesong	Commander, 51st Fighter Wing [Osan Air Base, South Korea] (January 1994-November 1995) Deputy Director for Politico-Military Affairs, the Joint Staff (1995-1997) Assistant to the Chairman of the Joint Chiefs of Staff (1997-1999) Commander, 12th Air Force and U.S. Southern Command Air Forces (1999-2000) Air Force Deputy Chief Of Staff for Air and Space Operations (August 2000-November 2001)
Gen. Henry Viccellio Jr.	Commander, Air Education and Training Command (1992-1995) Commander, Air Force Materiel Command (1995-1997)
Lt. Gen. Bradley C. Hosmer	Superintendent of the U.S. Air Force Academy (1991-1994)
Lt. Gen. Paul E. Stein	Superintendent of the U.S. Air Force Academy (1994-1997)
Lt. Gen. Ervin J. Rokke	President of National Defense University (1994-1997)
Maj. Gen. Michael M. Dunn	Director of Plans and Programs, Headquarters Pacific Air Forces (1997-1999) Deputy Chief of Staff, United Nations Command and U.S. Forces Korea (1999-2001)
Maj. Gen. Donald E. Loranger	Commander, 435th Airlift Wing (1992-1994); Vice Commander, 8th Air Force (1994-1996)
Brig. Gen. John L. Barry	Commander, 56th Fighter Wing (1998-2000)
Brig. Gen. Frank G. Klotz	Defense Attaché at the U.S. Embassy in Moscow, Russia (1999-2001)
Col. Stephen T. Sargeant	Commandant, U.S. Air Force Weapons School (1996-1998); Commander, 8th Fighter Wing (1998-1999)
Col. Randall Larsen	Retired in 2000

U.S. Department of Justice:

Jamie Gorelick, Deputy U.S. Attorney General (1994-1997)

Drew S. Days III, Solicitor General of the U.S. (1993-1996)

Gerald Torres, Assistant U.S. Attorney General for Environment and Natural Resources Division (1993-1994)

Doris M. Meissner, Commissioner of Immigration and Naturalization Service (1993-2000)

Mark Steinberg, Director of Executive Office for National Security (1993-1997)

U.S. Department of the Treasury:

Lloyd Bentsen – Secretary of the Treasury (1993-1994)
Robert E. Rubin – Secretary of the Treasury (1995-1999)
Lawrence H. Summers – Secretary of the Treasury (1999-2001); Deputy Secretary of the Treasury (1995-1999); Under Secretary of the Treasury for International Affairs (1993-1995)
Roger C. Altman – Deputy Secretary of the Treasury (1993-Aug. 29, 1994)
Frank N. Newman – Deputy Secretary of the Treasury (1994-1995); Under Secretary of the Treasury for Domestic Finance (1993-1994)
Stuart E. Eizenstat – Deputy Secretary of the Treasury (1999-2001)
Timothy F. Geithner – Under Secretary of the Treasury for International Affairs (1997-2001)
James Johnson – Under Secretary of the Treasury for Enforcement (1997-2001)
Jeffrey R. Shafer – Assistant Secretary of the Treasury for International Affairs (1993-1995); Under Secretary of the Treasury for International Affairs (1995-1997)
Edwin M. Truman – Assistant Secretary of the Treasury for International Affairs (1997-2001)
Mark C. Medish – Deputy Assistant Secretary of the Treasury for International Affairs (1997-2000)
Michelle Smith – Assistant Secretary of the Treasury for Public Affairs (1997-2001)
Michael B.G. Froman – Chief of Staff
Edward S. Knight – General Counsel of the Treasury Department (1994-1999)
Neal S. Wolin – General Counsel of the Treasury Department (1999-2001)
Charles O. Rossotti – Commissioner of the Internal Revenue Service (1997-2002)

U.S. Department of Commerce:

Ronald H. Brown – Secretary of Commerce (1993-1996)
Mickey Kantor – Secretary of Commerce (1996-1997)
William H. Daley – Secretary of Commerce (1997-2000)
Robert L. Mallett – Deputy Secretary of Commerce (1997-2001)
Jeffrey Garten – Under Secretary of Commerce for International Trade (1993-1995)
Stuart E. Eizenstat – Under Secretary of Commerce for International Trade (1996-1997)
David L. Aaron – Under Secretary of Commerce for International Trade (1997-2000)
Charles Meissner – Assistant Secretary of Commerce for International Economic Policy (1994-1996)
F. Amanda DeBusk – Assistant Secretary of Commerce for Export Enforcement (1998-2001)
Susan G. Esserman – Assistant Sec. of Commerce for Import Administration (1994-1997); General Counsel, U.S. Dept. of Commerce (1996)
Linda J. Bilmes – Assistant Secretary of Commerce for Administration (1999-2001)
Jill A. Schuker – Assistant Secretary of Commerce for Public Affairs (1994-1997)
Kenneth Prewitt – Director of the Census Bureau (1998-2001)

U.S. Health and Human Services Department:

Donna E. Shalala – Secretary of Health and Human Services (1993-2001)
Harold E. Varmus – Director of National Institutes of Health (1996-2000)
Margaret Ann Hamburg – Assistant Secretary of Health and Human Services for Planning and Evaluation (1997-2001)
Jo Ivey Boufford – Principal Deputy Assistant Secretary for Health (1993-1997)
Nancy-Ann Min DeParle – Administrator of Health Care Financing Administration (1997-2000)
David Satcher – Surgeon General (1998-2002); Assistant Secretary of Health and Human Services for Health (1997-2001)
Audrey Forbes Manley – Surgeon General (Acting) (1995-1997); Deputy Surgeon General (1994-1995)

U.S. Department of Transportation:

Federico F. Pena – Secretary of Transportation (1993-1997)
Adm. Robert E. Kramek – Commandant of the Coast Guard (1994-1998)
Adm. James M. Loy – Commandant of the Coast Guard (1998-2002)

U.S. Department of Labor:

Thomas S. Williamson Jr. – Solicitor of Labor (1993-1996)
Susan Robinson King – Assistant Secretary of Labor for Public Affairs (1995-1997)

U.S. Department of Energy:

Federico F. Pena – Secretary of Energy (1997-1998)
Bill Richardson – Secretary of Energy (1998-2001)
William H. White – Deputy Secretary of Energy (1993-1994)
Charles B. Curtis – Deputy Secretary of Energy (1994-1997)
Ernest J. Moniz – Under Secretary of Energy (1997-2001)
David L. Goldwyn – Assistant Secretary of Energy for International Affairs (1999-2001)
Tara Jeanne O'Toole – Assistant Secretary of Energy for Environmental Safety and Health (1993-1997)
Rose Gottemoeller – Assistant Secretary of Energy for Nonproliferation and National Security (2000-2001)
Siegfried S. Hecker – Director of Los Alamos National Laboratory (1986-1997)

Council of Economic Advisors

Laura D'Andrea Tyson – Chairman of the Council of Economic Advisors (1993-1995)
Janet L. Yellen – Chairman of the Council of Economic Advisors (1997-1999)
Joseph E. Stiglitz – Chairman of the Council of Economic Advisors (1995-1997); Member of the Council of Economic Advisors (1993-1995)
Alan S. Blinder – Member of the Council of Economic Advisors (1994-1995)
Jeffrey A. Frankel – Member of the Council of Economic Advisors (1997-1999)
Robert Z. Lawrence – Member of the Council of Economic Advisors (2000-2001)
Audrey Choi – Chief of Staff of the Council of Economic Advisors (1999-2001)

Executive Agencies

Mickey Kantor – U.S. Trade Representative (1993-1996)
Charlene Barshefsky – U.S. Trade Representative (1997-2000); Deputy U.S. Trade Representative (1993-1997)
Rita Hayes – Deputy U.S. Trade Representative (1998-2001)
Susan Esserman – Deputy U.S. Trade Representative (2000-2001)
Alice M. Rivlin – Director of Office of Management and Budget (1994-1996); Deputy Director, Office of Management and Budget (1993-1994)
Franklin D. Raines – Director of Office of Management and Budget (1996-1998)
Jacob J. Lew – Director of Office of Management and Budget (1998-2001); Deputy Director, Office of Management and Budget (1996-1998)
Sylvia M. Mathews – Deputy Director of Office of Management and Budget (1999-2001)
Nancy-Ann Min DeParle – Associate Director of Office of Management and Budget (1993-1997)
John H. Gibbons – Director of Science and Technology Policy (1993-1997)
(Gen.) Barry McCaffrey – Director of National Drug Control Policy (1996-2001)
Robert Rosen – Director of Advance (1997-2001)

Independent Offices

R. James Woolsey – Director of Central Intelligence Agency (1993-1995)
John M. Deutch – Director of Central Intelligence Agency (1995-1996)
George Tenet – Director of Central Intelligence Agency (1997-2004); Deputy Director of Central Intelligence Agency (1995-1997)
Adm. William O. Studeman – Deputy Director of Central Intelligence Agency (1992-1995)
Gen. John A. Gordon – Deputy Director of Central Intelligence Agency (1997-2000)
John E. McLaughlin – Deputy Director of Central Intelligence Agency (2000-2004)
Elizabeth Rindskopf Parker – General Counsel of the Central Intelligence Agency (1990-1995)
Jeffrey H. Smith – General Counsel of the Central Intelligence Agency (1995-1996)
Frederick P. Hitz – Inspector General of the Central Intelligence Agency (1990-1998)
John L. Helgeson – Deputy Inspector General of the Central Intelligence Agency (1998-2000)
Gen. Michael V. Hayden – Director of National Security Agency (1999-2005)
Thomas Graham Jr. – Director of Arms Control and Disarmament Agency (1993)
John D. Holum – Director of Arms Control and Disarmament Agency (1993-1998)
Carol Bellamy – Director of the Peace Corps (1993-1995)
Ivan Selin – Chairman of Nuclear Regulatory Commission (1993-1995)
Shirley Ann Jackson – Chairman of Nuclear Regulatory Commission (1995-1999)
Kenneth D. Brody – Chairman and President of Export-Import Bank of the U.S. (1993-1996)
Martin Andrew Kamarck – Chairman and President of Export-Import Bank of the U.S. (1996-1997)
James A. Harmon – Chairman and President of Export-Import Bank of the U.S. (1997-2001)
Erskine B. Bowles – Administrator of Small Business Administration (1993-1995)
Philip Lader – Administrator of Small Business Administration (1995-1997)
Debra A. Valentine – General Counsel of the Federal Trade Commission (2000)
Joseph D. Duffey – Director of United States Information Agency (1993-1997)
Arthur Levitt Jr. – Chairman of U.S. Securities and Exchange Commission (1993-2001)
Maria Otero – Chairman of Inter-American Foundation (1995-1997)
Frank H.T. Rhodes – Chairman of National Science Foundation (1995)
Peter S. Watson – Chairman of United States International Trade Commission (1993-1997)
Ricki Tigert Helfer – Chairman and CEO of Federal Deposit Insurance Corporation (1994-1997)
J. Brian Atwood – Administrator of U.S. Agency for International Development (1993-1999)
Carol J. Lancaster – Deputy Administrator of U.S. Agency for International Development (1993-1996)
Gilbert F. Casellas – Chairman of the Equal Employment Opportunity Commission (1994-1997)

White House Staff

Thomas F. "Mack" McLarty III	White House Chief of Staff Counselor to the President Counselor to the President for Business Affairs Special Envoy for the Americas	1993-1994 1994-1995, 1996-1997 1995-1996 1997
David Gergen	Counselor to the President (1993-1994); Special Advisor to the President (1994-1995)	
Richard Schifter	Special Assistant to the President Counselor to the President Special Adviser to the Secretary of State	1993-1997 1995-1996 1997-2001
Erskine Bowles	White House Chief of Staff (1997-1998) Assistant to the President and Deputy Chief of Staff for White House Operations (1994-1996)	
Sylvia M. Mathews	Assistant to the President and Deputy Chief of Staff	1997-1998
Robert Rubin	Director of Economic and Domestic Affairs	1993
Todd Stern	Staff Secretary	1997
George Stephanopoulos	Senior Adviser on Policy and Strategy	1993-1997
Sidney Blumenthal	Communications Director Assistant to the President	1997-2001 1997-2001
Howard Paster	Assistant to the President on Legislative Affairs	1993
John M. Quinn	Chief of Staff to the Vice President Deputy Chief of Staff to the Vice President Counsel to the Vice President	1994-1996 1993-1994 1993-1994
Leon S. Fuerth	National Security Advisor to the Vice President	1993-2001

President's Foreign Intelligence Advisory Board

(Adm.) William J. Crowe	Chairman	1993-1994
Les Aspin	Chairman	1994-1995
Thomas S. Foley	Chairman	1996-1997
Warren B. Rudman	Chairman Vice Chairman	1995-1996, 1997-2001 1994-1997
(Gen.) Lew Allen Jr.	Member	1994-2001
Cresencio S. Arcos Jr.	Member	2000
Zoe Baird	Member	1994-2001
Sidney D. Drell	Member	1994-2001
Maurice Sonnenberg	Member	1994-2001
(Adm.) Elmo R. Zumwalt Jr.	Member	1996-2001
Stephen Friedman	Member	2000-2001

National Security Council (incomplete)

W. Anthony Lake	National Security Advisor	1993-1997
Samuel R. "Sandy" Berger	National Security Advisor Deputy National Security Advisor	1997-2001 1993-1997
Nancy E. Soderberg	Deputy National Security Advisor Staff Director	1993-1997 1993-1997
James B. Steinberg	Deputy National Security Advisor	1997-2001
Morton Halperin	Senior Director for Democracy	1994-1995
Richard Schifter	Counselor (1993-1994, 1995-1997) Senior Director for Central and Eastern Europe	
William H. Itoh	Executive Secretary	1993-1995
James E. Baker	Legal Adviser	1998-2000
Antony J. Blinken	Speechwriter Senior Director for European Affairs	1996-1999 2000
Thomas P. Malinowski	Speechwriter	2000
Tara D. Sonenshine	Deputy Director of Communications	1994-1995
Jill A. Schuker	Senior Director for Public Affairs	1996
Anne Luzzatto	Senior Director for Public Affairs	1997-1998
Thomas E. McNamara	Senior Director for African Affairs Senior Director for International Programs	1993 1993
Jennifer C. Ward	Senior Director for African Affairs	1993
Susan E. Rice	Senior Director for African Affairs Director for International Organizations and Peacekeeping	1995-1997 1993-1995
Gayle E. Smith	Senior Director for African Affairs	1998-2001
Stanley Owen Roth	Senior Director for Asian Affairs	1994-1996
Sandra J. Kristoff	Senior Director for Asian Affairs Senior Director for International Economic Affairs	1996-1998 1994-1995
Ken G. Lieberthal	Senior Director for Asian Affairs	1999-2000
Steve Flanagan	Senior Director for Central and Eastern Europe	1998-2000
Gen. John A. Gordon (USAF)	Senior Director for Defense Policy and Arms Control	1993
Robert G. Bell	Senior Director for Defense Policy and Arms Control	1993-2000
Eric P. Schwartz	Senior Director for Democracy, Human Rights, and Humanitarian Affairs Senior Director for Multilateral and Humanitarian Affairs	1997-1998 1999-2000
Eileen B. Claussen	Senior Director for Environmental Affairs	1993-1996
Jenonne R. Walker	Senior Director for European Affairs	1993-1994
Alexander R. Vershbow	Senior Director for European Affairs	1994-1997
Donald K. Bandler	Senior Director for European Affairs	1997-1999
Jock Covey	Senior Director for European Affairs	1998
Martin S. Indyk	Senior Director for Near East and South Asian Affairs	1993-1995
Mark R. Parris	Senior Director for Near East and South Asian Affairs	1995-1997
R. Nicholas Burns	Senior Director for Russian, Ukrainian, and Eurasian Affairs	1993-1995
Coit D. Blacker	Senior Director for Russian, Ukrainian, and Eurasian Affairs	1995-1996
William Courtney	Senior Director for Russian, Ukrainian, and Eurasian Affairs	1998
Carlos E. Pascual	Senior Director for Russian, Ukrainian, and Eurasian Affairs	1998-2000
Mark C. Medish	Senior Director for Russian, Ukrainian, and Eurasian Affairs	2000-2001
Richard E. Feinberg	Senior Director for Inter-American Affairs	1993-1996
James F. Dobbins	Senior Director for Inter-American Affairs	1996-1999
Arturo A. Valenzuela	Senior Director for Inter-American Affairs	2000
George J. Tenet	Senior Director for Intelligence Programs	1993-1995
Erick D. K. Melby	Senior Director for International Economic Affairs	1993
Jane M. Wales	Senior Director for Science and Technology	1994-1995
Daniel B. Poneman	Senior Director for Nonproliferation and Export Control	1993-1996
Gary S. Samore	Senior Director for Nonproliferation and Export Control	1997-2000

Note: All members of the National Security Council (NSC) were also "Special Assistant to the President."

National Economic Council

Robert E. Rubin	Director of National Economic Council	1993-1995
Laura D'Andrea Tyson	Director of National Economic Council	1995-1996
Gene B. Sperling	Director of National Economic Council	1996-2001
	Deputy Director and Deputy Assistant for Economic Policy	1993-1997
W. Bowman Cutter	Deputy Director and Deputy Assistant for Economic Policy	1993-1996
Daniel K. Tarullo	Deputy Director and Deputy Assistant for Economic Policy	1996-1997
	Assistant for International Economic Affairs	1997-1998
Lael Brainard	Deputy Assistant for International Economic Policy	1999-2001

Ambassadors to Foreign Organizations:

Madeline Albright – U.S. Representative to the United Nations (1993-1997)
Bill Richardson – U.S. Representative to the United Nations (1997-1998)
Richard C. Holbrooke – U.S. Representative to the United Nations (1999-2001)
Robert E. Hunter – U.S. Representative to NATO (1993-1997)
Alexander R. Vershbow – U.S. Representative to NATO (1997-2001)
David L. Aaron – U.S. Representative to OECD (1993-1997)
Amy L. Bondurant – U.S. Representative to OECD (1997-2001)
Harriet Babbitt – U.S. Representative to the Organization of American States (1993-1997)
Stuart E. Eizenstat – U.S. Representative to the European Union (1993-1996)
Richard L. Morningstar – U.S. Representative to the European Union (1999-2001)
Daniel L. Spiegel – U.S. Representative to the UN European Office (1993-1997)
George E. Moose – U.S. Representative to the UN European Office (1997-2001)
John B. Ritch III – U.S. Representative to the UN Office in Vienna (1993-2001)
(Sen.) George S. McGovern – U.S. Representative to the UN Food and Agriculture Organization (1998-2001)

Ambassadors to Foreign Countries

Europe:

Elizabeth Frawley Bagley – U.S. Ambassador to Portugal (1994-1997)
Reginald Bartholomew – U.S. Ambassador to Italy (1993-1997)
Adrian A. Basora – U.S. Ambassador to Czech Republic (1992-1995)
James D. Bindenagel – Germany (1996-1997) [as Charge d'Affaires ad interim]; Deputy Chief of Mission, U.S. Embassy in Germany (1994-1996); Special Envoy for Holocaust Issues (1999-2002)
Alan John Blinken – U.S. Ambassador to Belgium (1993-1998)
Donald M. Blinken – U.S. Ambassador to Hungary (1994-1997)
Avis T. Bohlen – U.S. Ambassador to Bulgaria (1996-1999)
R. Nicholas Burns – U.S. Ambassador to Greece (1997-2001)
(Adm.) William J. Crowe Jr. – U.S. Ambassador to Great Britain (1994-1997)
Robin Chandler Duke – U.S. Ambassador to Norway (2000-2001)
Eric S. Edelman – U.S. Ambassador to Finland (1998-2001)
Edward E. Elson – U.S. Ambassador to Denmark (1994-1998)
Nancy Halliday Ely-Raphel – U.S. Ambassador to Slovenia (1998-2001)
Peter W. Galbraith – U.S. Ambassador to Croatia (1993-1998)
Richard N. Gardner – U.S. Ambassador to Spain (1993-1997)
Kathryn Walt Hall – U.S. Ambassador to Austria (1997-2001)
Pamela C. Harriman – U.S. Ambassador to France (1993-1997)
Richard C. Holbrooke – U.S. Ambassador to Germany (1993-1994)
Swanee Hunt – U.S. Ambassador to Austria (1993-1997)
John Hubert Kelly – U.S. Ambassador to Finland (1991-1994)
John C. Kornblum – U.S. Ambassador to Germany (1997-2001)
Philip J. Lader – U.S. Ambassador to Great Britain (1997-2001)
Thomas J. Miller – U.S. Ambassador to Bosnia and Herzegovina (1999-2001)
William Green Miller – U.S. Ambassador to Ukraine (1993-1998)
Alfred H. Moses – U.S. Ambassador to Romania (1994-1997)
Lyndon L. Olson, Jr. – U.S. Ambassador to Sweden (1998-2001)
Carlos E. Pascual – U.S. Ambassador to Ukraine (2000-2003)
Thomas R. Pickering – U.S. Ambassador to Russia (1993-1996)
Steven K. Pifer – U.S. Ambassador to Ukraine (1998-2000)
Charles Edgar Redman – U.S. Ambassador to Germany (1994-1996)
Nicholas Andrew Rey – U.S. Ambassador to Poland (1993-1997)
Felix G. Rohatyn – U.S. Ambassador to France (1997-2000)
John H.F. Shattuck – U.S. Ambassador to Czech Republic (1998-2000)
Daniel V. Speckhard – U.S. Ambassador to Belarus (1997-2000)
Jean Kennedy Smith – U.S. Ambassador to Ireland (1993-1998)
Carl Spielvogel – U.S. Ambassador to Slovakia (2000-2001)
Jenonne Walker – U.S. Ambassador to Czech Republic (1995-1998)
E. Allan Wendt – U.S. Ambassador to Slovenia (1993-1995)
Kenneth S. Yalowitz – U.S. Ambassador to Belarus (1994-1997); U.S. Ambassador to Georgia (1998-2001)

Asia:

Stephen W. Bosworth – U.S. Ambassador to South Korea (1997-2001)
Richard F. Celeste – U.S. Ambassador to India (1997-2001)
Priscilla A. Clapp – Burma (1999-2002) [as Charge d’Affaires ad interim]
Thomas S. Foley – U.S. Ambassador to Japan (1997-2001)
William H. Itoh – U.S. Ambassador to Thailand (1995-1999)
James T. Laney – U.S. Ambassador to South Korea (1993-1997)
Walter F. Mondale – U.S. Ambassador to Japan (1993-1996)
John D. Negroponte – U.S. Ambassador to Philippines (1993-1996)
B. Lynn Pascoe – U.S. Ambassador to Malaysia (1999-2001)
Mary Ann Peters – U.S. Ambassador to Bangladesh (2000-2003)
(Adm.) Joseph W. Prueher – U.S. Ambassador to Communist China (1999-2001)
J. Stapleton Roy – U.S. Ambassador to Communist China (1991-1995); U.S. Ambassador to Indonesia (1996-1999)
James R. Sasser – U.S. Ambassador to Communist China (1995-1999)
Teresita C. Schaffer – U.S. Ambassador to Sri Lanka (1992-1995); U.S. Ambassador to Maldives Island (1992-1995)
Sandra Louise Vogelgesang – U.S. Ambassador to Nepal (1994-1997)
Frank G. Wisner II – U.S. Ambassador to India (1994-1997)

Middle East:

Donald K. Bandler – U.S. Ambassador to Cyprus (1999-2001)
William J. Burns – U.S. Ambassador to Jordan (1998-2001)
Frances D. Cook – U.S. Ambassador to Oman (1996-1999)
William H. Courtney – U.S. Ambassador to Kazakhstan (1992-1994); U.S. Ambassador to Georgia (1995-1998)
Ryan C. Crocker – U.S. Ambassador to Kuwait (1994-1997); U.S. Ambassador to Syria (1999-2001)
Edward P. Djerejian – U.S. Ambassador to Israel (1993-1994)
Wyche Fowler Jr. – U.S. Ambassador to Saudi Arabia (1996-2001)
Marc Charles Ginsberg – U.S. Ambassador to Morocco (1993-1997)
Marc Grossman – U.S. Ambassador to Turkey (1995-1997)
Cameron R. Hume – U.S. Ambassador to Algeria (1997-2000)
Martin S. Indyk – U.S. Ambassador to Israel (1995-1997, 2000-2001)
Daniel C. Kurtzer – U.S. Ambassador to Egypt (1998-2001)
Raymond E. Mabus – U.S. Ambassador to Saudi Arabia (1994-1996)
Mark Robert Parris – U.S. Ambassador to Turkey (1997-2000)
Robin Lynn Raphel – U.S. Ambassador to Tunisia (1997-2000)
Christopher W. S. Ross – U.S. Ambassador to Syria (1991-1998)
William A. Rugh – U.S. Ambassador to United Arab Emirates (1992-1994)
Patrick N. Theros – U.S. Ambassador to Qatar (1995-1998)

Africa:

Jeffrey A. Bader – U.S. Ambassador to Namibia (1999-2001)
Aurelia E. Brazeal – U.S. Ambassador to Kenya (1993-1996)
Walter C. Carrington – U.S. Ambassador to Nigeria (1993-1997)
Johnnie Carson – U.S. Ambassador to Uganda (1991-1994); U.S. Ambassador to Zimbabwe (1995-1997); U.S. Amb. to Kenya (1999-2003)
Irvin Hicks – U.S. Ambassador to Ethiopia (1994-1996)
John F. Hicks – U.S. Ambassador to Eritrea (1996-1997)
John L. Hirsch – U.S. Ambassador to Sierra Leone (1995-1998)
Dennis C. Jett – U.S. Ambassador to Mozambique (1993-1996); U.S. Ambassador to Peru (1996-1999)
James A. Joseph – U.S. Ambassador to South Africa (1996-1999)
Princeton N. Lyman – U.S. Ambassador to South Africa (1992-1995)
Tom McDonald – U.S. Ambassador to Zimbabwe (1997-2000)
Robert C. Perry – U.S. Ambassador to Central African Republic (1999-2001)
Nancy Jo Powell – U.S. Ambassador to Uganda (1997-1999)
Charles R. Stith – U.S. Ambassador to Tanzania (1998-2001)
Dane F. Smith, Jr. – U.S. Ambassador to Senegal (1996-1999)
Sharon P. Wilkinson – U.S. Ambassador to Burkina Faso (1996-1999); U.S. Ambassador to Mozambique (2000-2003); Portugal (1993-1994)
[as Charge d’Affaires ad interim]

Latin America and Pacific:

Sally G. Cowal – U.S. Ambassador to Trinidad and Tobago (1991-1994)
Thomas J. Dodd – U.S. Ambassador to Uruguay (1993-1997); U.S. Ambassador to Costa Rica (1997-2001)
Gordon D. Giffin – U.S. Ambassador to Canada (1997-2001)
Gabriel Guerra-Mondragon – U.S. Ambassador to Chile (1994-1998)
Deane R. Hinton – U.S. Ambassador to Panama (1990-1994)
Donna J. Hrinak – U.S. Ambassador to Dominican Republic (1994-1997); U.S. Ambassador to Bolivia (1998-2000); U.S. Ambassador to Venezuela (2000-2002)
James R. Jones – U.S. Ambassador to Mexico (1993-1997)
Charles T. Manatt – U.S. Ambassador to Dominican Republic (1999-2001)
John O’Leary – U.S. Ambassador to Chile (1998-2001)
Edward J. Perkins – U.S. Ambassador to Australia (1993-1996)
William T. Pryce – U.S. Ambassador to Honduras (1993-1996)
V. Manuel Rocha – U.S. Ambassador to Bolivia (2000-2002)

Council on Foreign Relations Members in the George H.W. Bush Administration (January 20, 1989-January 20, 1993)

Executive Branch: Cabinet

George H.W. Bush, President of the United States (1989-1993)
 James A. Baker III, U.S. Secretary of State (1989-1992)
 Lawrence S. Eagleburger, U.S. Secretary of State (1992-1993)
 Richard B. "Dick" Cheney, U.S. Secretary of Defense (1989-1993)
 Nicholas F. Brady, U.S. Secretary of the Treasury (1988-1993)
 Richard "Dick" Thornburgh, U.S. Attorney General (1988-1991)
 Robert A. Mosbacher, U.S. Secretary of Commerce (1989-1992)
 Barbara Hackman Franklin, U.S. Secretary of Commerce (1992-1993)
 Louis W. Sullivan, U.S. Secretary of Health and Human Services (1989-1993)
 Lynn Martin, U.S. Secretary of Labor (1991-1993)

U.S. Department of State

James A. Baker III	Secretary of State (1989-1992)
Lawrence S. Eagleburger	Deputy Secretary of State (1989-1992); Secretary of State (1992-1993)
Robert M. Kimmitt	Under Secretary of State for Political Affairs (1989-1991)
Arnold L. Kanter	Under Secretary of State for Political Affairs (1991-1993)
Richard Thomas Fox McCormack	Under Secretary of State for Economic and Agricultural Affairs (1989-1991)
Robert B. Zoellick	Under Secretary of State for Economic and Agricultural Affairs (1991-1992); Counselor of the State Department (1989-1992)
Reginald Bartholomew	Under Secretary of State for Security Assistance, Science and Technology (1989-1992) (Note: Position renamed Under Secretary of State for International Security Affairs in 1990)
Frank G. Wisner	Under Secretary of State for International Security Affairs (1992-1993)
Ivan Selin	Under Secretary of State for Management (1989-1991)
Herman J. Cohen	Assistant Secretary of State for African Affairs (1989-1993)
Anthony C. E. Quainton	Assistant Secretary of State for Diplomatic Security (1992-1995)
Richard H. Solomon	Assistant Secretary of State for East Asian and Pacific Affairs (1989-1992)
William Clark Jr.	Assistant Secretary of State for East Asian and Pacific Affairs (1992-1993)
Richard Schifter	Assistant Secretary of State for Human Rights and Humanitarian Affairs (1985-1992)
Bernard W. Aronson	Assistant Secretary of State for Inter-American Affairs (1989-1993)
John R. Bolton	Assistant Secretary of State for International Organization Affairs (1989-1993)
Janet Mullins [Grissom]	Assistant Secretary of State for Legislative Affairs (1989-1992)
John H. Kelly	Assistant Secretary of State for Near-Eastern and South Asian Affairs (1989-1991)
Edward Djerejian	Assistant Secretary of State for Near-Eastern and South Asian Affairs (1991-1993)
Robert L. Gallucci	Assistant Secretary of State for Politico-Military Affairs (1992-1994)
Dennis B. Ross	State Department Director of Policy Planning Staff (1989-1992)
John J. Stremkau	State Department Deputy Director of Policy Planning Staff (1989-1994)
Joseph Verner Reed Jr.	State Department Chief of Protocol (1989-1991)
Abraham D. Sofaer	State Department Legal Adviser (1985-1990)
Edwin D. Williamson	State Department Legal Adviser (1990-1993)
J. Stapleton Roy	Executive Secretary of the State Department (1989-1991)
Thomas E. McNamara	Coordinator for Counter-Terrorism (acting) (1992-1993)
Henry Allen Holmes	Ambassador at Large for Burden-sharing (1989-1993)
Edward J. Perkins	Director General of the Foreign Service (1989-1992); Director of the Bureau of Personnel
Brandon H. Grove Jr.	Director of the Foreign Service Institute (1988-1992)
Princeton N. Lyman	Director of the Bureau of Refugee Programs (1989-1992)
Warren Zimmermann	Director of the Bureau of Refugee Programs (1992-1994)

Department of the Treasury:

Nicholas F. Brady – U.S. Secretary of the Treasury (1988-1993)
 Robert R. Glauber – Under Secretary of the Treasury for Finance (1989-1993)
 David C. Mulford – Under Secretary of the Treasury for International Affairs (1989-1992)
 Charles H. Dallara – Assistant Secretary of the Treasury for International Affairs (1989-1991)
 Olin L. Wethington – Assistant Secretary of the Treasury for International Affairs (1991-1992)
 J. French Hill – Deputy Assistant Secretary of the Treasury for Corporate Finance (1989-1991)
 Jerome H. Powell – Assistant Secretary and Under Secretary of the Treasury for Finance (1990-1993)

Department of Agriculture:

Ann M. Veneman – Deputy Secretary of Agriculture (1991-1993); Deputy Undersecretary of Agriculture for International Affairs and Commodity Programs (1989-1991)
 Adis M. Vila – Assistant Secretary of Agriculture for Administration (1989)
 Catherine Ann Bertini – Assistant Secretary of Agriculture for Food and Consumer Services (1989-1990)
 Alan Charles Raul – General Counsel of the Department of Agriculture (1989-1993)

U.S. Department of Defense:

Dick Cheney, U.S. Secretary of Defense (1989-1993)
 Paul D. Wolfowitz, Under Secretary of Defense for Policy (1989-1993)
 Stephen J. Hadley, Assistant Secretary of Defense for International Security Policy (1989-1993)
 Henry S. Rowen, Assistant Secretary of Defense for International Security Affairs (1989-1991)
 James R. Lilley, Assistant Secretary of Defense for International Security Affairs (1991-1993)
 Charles M. Herzfeld, Defense Department Director of Research and Engineering (1990-1991)
 Adm. William J. Crowe Jr., Chairman of the Joint Chiefs of Staff (1985-1989)
 Gen. Colin L. Powell, Chairman of the Joint Chiefs of Staff (1989-1993)

Army

Michael P.W. Stone	Secretary of the Army	1989-1993
Gen. Carl E. Vuono	Army Chief of Staff	1987-1991
Gen. Gordon R. Sullivan	Army Chief of Staff	1991-1995
Gen. John R. Galvin	Supreme Allied Commander Europe, SHAPE (NATO)	1987-1992
Gen. John Shalikashvili	Supreme Allied Commander Europe, SHAPE (NATO) Deputy Commander, U.S. Army Europe	1992-1993 1989-1991
Gen. Maxwell R. Thurman	Commander, U.S. Southern Command	1989-1990
Lt. Gen. Howard D. Graves	Superintendent of U.S. Military Academy (West Point)	1991-1996
Maj. Gen. Henry H. Shelton	Commanding General, U.S. Army 82 nd Airborne Division	1991-1993
Maj. Gen. Barry McCaffrey	Commanding General, U.S. Army 24 th Infantry Division (Ft. Stewart) Assistant to the Chairman of the Joint Chiefs of Staff	1990-1992 1992-1993
Maj. Gen. Dennis J. Reimer	Commanding General, U.S. Army 4 th Infantry Division Army Deputy Chief of Staff for Operations & Plans	1988-1990 1990
Maj. Gen. Wesley K. Clark	Commanding General, U.S. Army 1 st Cavalry Division Commander, National Training Center	1992-1994 1989-1991
Maj. Gen. William Stofft	President of Army War College	1991-1994
Brig. Gen. James R. Golden	Head of the Department of Social Sciences at U.S. Military Academy	1989-1996

Navy

Adm. Carlisle A.H. Trost	Chief of Naval Operations	1986-1990
Vice Adm. William A. Owens	Commander, U.S. Sixth Fleet	1990-1992
Vice Adm. Jerome L. Johnson	Commander, U.S. Second Fleet Vice Chief of Naval Operations	1988-1990 1990-1992
Vice Adm. Jeremy M. Boorda	Chief of Naval Personnel (Dept. of the Navy) Commander-in-Chief, U.S. Naval Forces Europe	1990 1991-1994
Vice Adm. Donald L. Pilling	National Security Council staff member	1989-1992
Gen. Carl E. Mundy Jr.	Commandant of the Marine Corps	1991-1995
Gen. Joseph P. Hoar, USMC	Commander, U.S. Central Command	1991-1994

Air Force

Donald B. Rice	Secretary of the Air Force	1989-1993
Gen. Larry D. Welch	Air Force Chief of Staff	1986-1990
Gen. Michael J. Dugan	Air Force Chief of Staff	1990
Gen. Merrill McPeak	Air Force Chief of Staff	1990-1994
Gen. John T. Chain Jr.	Commander-in-Chief, Strategic Air Command	June 1986-Feb. 1, 1991
Gen. James P. McCarthy	Deputy Commander, U.S. European Command	1989-1992
Gen. Charles G. Boyd (AF)	Deputy Commander, U.S. European Command Commander, Air University	1992-1995 1990-1992
Gen. George Lee Butler	Commander, Strategic Air Command Commander, U.S. Strategic Command	1991-1992 1992-1994
Lt. Gen. Bradley C. Hosmer	Air Force Inspector General Superintendent, U.S. Air Force Academy	1989-1991 1991-1994
Lt. Gen. Ronald R. Fogleman	Commander of 7th Air Force [Korea] Deputy Commander-in-Chief of United Nations Command Korea Deputy Commander of U.S. Forces Korea	1990-1992 1990-1992 1990-1992
Lt. Gen. Walter Kross	Vice Commander, Air Mobility Command	1992-1993
Maj. Gen. Marcus A. Anderson	Commander, U.S. Air Forces in Europe and 3 rd Air Force	1988-1991
Maj. Gen. Frank B. Horton III	Director for Intelligence, J-2, U.S. Strategic Command	1992-1993

Others:

Rockwell Schnabel – Deputy Secretary of Commerce (1991-1993)
 Elaine L. Chao – Deputy Secretary of Transportation (1989-1991)
 David T. Kearns – Deputy Secretary of Education (1991-1993)
 David George Ball – Assistant Secretary of Labor for Pension and Welfare Benefits (1989-1993)
 Robert C. Bonner – Administrator of Drug Enforcement Administration (1990-1993)
 Wendell L. Willkie II – General Counsel of the U.S. Department of Commerce (1989-1993)
 Siegfried S. Hecker – Director of Los Alamos National Laboratory (1986-1997)

National Security Council

Brent Scowcroft	National Security Advisor	1989-1993
Robert M. Gates	Deputy National Security Advisor Military Assistant to the President	1989-1991 1989
Peter W. Rodman	Counselor	1989-1990
Herman J. Cohen	Senior Director for African Affairs	1989-1990
Thomas E. McNamara	Senior Director for African Affairs Senior Director for International Programs and Technology Affairs	1991-1993 1991-1993
Douglas H. Paal	Senior Director for Asian Affairs	1991-1993
Robert D. Blackwill	Senior Director for European and Soviet Affairs	1990-1991
David C. Gompert	Senior Director for European and Soviet Affairs	1991-1993
William J. Burns	Senior Director for Near East and South Asian Affairs	1989
Richard N. Haass	Senior Director for Near East and South Asian Affairs	1989-1993
William T. Pryce	Senior Director for Latin American Affairs	1990-1993
Stephen P. Farrar	Senior Director for International Economic Affairs	1989-1990
Erik D. K. Melby	Senior Director for International Economic Affairs	1992-1993
Tyrus W. Cobb	Senior Director for International Programs and Technology Affairs	1989-1990
David C. Miller Jr.	Senior Director for International Programs and Technology Affairs	1990-1991
Arnold L. Kanter	Senior Director for Defense Policy and Arms Control	1990-1992
John A. Gordon	Senior Director for Defense Policy and Arms Control	1992-1993

Note: All members of the NSC were also "Special Assistants to the President."

President's Foreign Intelligence Advisory Board

Anne L. Armstrong	Chairman	1989-1990
John G. Tower	Chairman	1990-1991
Bobby Ray Inman	Chairman Vice Chairman	1991-1993 1991
Leo Cherne	Vice Chairman	1989-1990
James Q. Wilson	Member	1985-1991
Howard H. Baker Jr.	Member	1989-1990
Zbigniew Brzezinski	Member	1989-1990
Jeane J. Kirkpatrick	Member	1989-1990
Henry A. Kissinger	Member	1989-1990
Caspar W. Weinberger	Member	1989-1990
James Q. Wilson	Member	1989-1990
Albert Wohlstetter	Member	1989-1990
Lew Allen Jr.	Member	1991-1993
John M. Deutch	Member	1991-1993
William G. Hyland	Member	1991-1993
William J. Perry	Member	1991-1993

Executive Agencies

Carla A. Hills – U.S. Trade Representative (1989-1993)
James A. Baker III – White House Chief of Staff (1992-1993)
Richard G. Darman – Director of Office of Management and Budget (1989-1993)
William H. Webster – Director of Central Intelligence Agency (1987-1991)
Robert M. Gates – Director of Central Intelligence Agency (1991-1993)
Adm. William O. Studeman – Director of National Security Agency (1988-1992); Deputy Director of Central Intelligence Agency (1992-1995)
Russell J. Brummer – General Counsel of Central Intelligence Agency (1988-1990)
Elizabeth Rindskopf Parker – General Counsel of Central Intelligence Agency (1990-1995)
Frederick P. Hitz – Inspector General of Central Intelligence Agency (1990-1998)
Sandra J. Kristoff – Assistant U.S. Trade Representative for Asia and Pacific (1985-1992)

Independent Offices

John D. Macomber – Chairman and President of Export-Import Bank of the U.S. (1989-1992)
Joseph A. Grundfest – Commissioner of U.S. Securities and Exchange Commission (1985-1990)
Ronald F. Lehman II – Director of Arms Control and Disarmament Agency (1989-1993)
Elaine L. Chao – Director of Peace Corps (October 8, 1991-November 13, 1992)
Ronald W. Roskens – Administrator of U.S. Agency for International Development (1990-1992)
Bruce S. Gelb – Director of U.S. Information Agency (1989-1991)
Henry E. Catto Jr. – Director of U.S. Information Agency (1991-1993)
Alberto J. Mora – General Counsel of U.S. Information Agency (1989-1993)
William K. Reilly – Administrator of Environmental Protection Agency (1989-1992)

Ambassadors to Foreign Organizations

Thomas R. Pickering – U.S. Representative to the United Nations (1989-1992)
Edward J. Perkins – U.S. Representative to the United Nations (1992-1993)
J. Kenneth Blackwell – U.S. Representative to the United Nations Human Rights Commission (1992-1993)
William H. Taft IV – U.S. Representative to NATO (1989-1992)

Reginald Bartholomew – U.S. Representative to NATO (1992-1993)
Denis Lamb – U.S. Representative to OECD (1987-1990)
Luigi R. Einaudi – U.S. Representative to the Organization of American States (1989-1993)
James F. Dobbins – U.S. Representative to the European Communities (1991-1993)
Morris B. Abram – U.S. Representative to the UN European Office (1989-1993)
Richard R. Burt – U.S. Representative to the U.S. Office for Arms Reduction in Geneva (1989-1991)

Ambassadors to Foreign Countries

Morton Abramowitz – U.S. Ambassador to Turkey (August 1, 1989-July 25, 1991)
Cresencio S. Arcos Jr. – U.S. Ambassador to Honduras (1990-1993)
Michael H. Armacost – U.S. Ambassador to Japan (1989-1993)
Adrian Basora – U.S. Ambassador to Czechoslovakia (1992); U.S. Ambassador to Czech Republic (1993-1995)
James D. Bindenagel – Deputy Chief of Mission, U.S. Embassy in East Berlin, East Germany (1989-1990)
Shirley Temple Black – U.S. Ambassador to Czechoslovakia (1989-1992)
Julia Chang Bloch – U.S. Ambassador to Nepal (1989-1993)
Aurelia Brazeal – U.S. Ambassador to Micronesia (1990-1993)
Everett Ellis Briggs – U.S. Ambassador to Portugal (1990-1993)
Johnnie Carson – U.S. Ambassador to Uganda (1991-1994)
Henry E. Catto Jr. – U.S. Ambassador to Great Britain (1989-1991)
Charles E. Cobb Jr. – U.S. Ambassador to Iceland (1989-1992)
Frances D. Cook – U.S. Ambassador to Cameroon (1989-1993)
William H. Courtney – U.S. Ambassador to Kazakhstan (1992-1994)
Sally G. Cowal – U.S. Ambassador to Trinidad & Tobago (1991-1994)
Marion V. Creekmore Jr. – U.S. Ambassador to Sri Lanka (1989-1992); U.S. Ambassador to Maldives Island (1989-1992)
Ryan C. Crocker – U.S. Ambassador to Lebanon (1990-1993)
Walter J.P. Curley Jr. – U.S. Ambassador to France (1989-1993)
Edward Djerejian – U.S. Ambassador to Syria (1988-1991)
Charles F. Dunbar – U.S. Ambassador to Northern Yemen (1988-1990); U.S. Ambassador to Yemen (1990-1991)
Bruce S. Gelb – U.S. Ambassador to Belgium (1991-1993)
Donald P. Gregg – U.S. Ambassador to South Korea (1989-1993)
Henry A. Grunwald – U.S. Ambassador to Austria (1988-1990)
Deane R. Hinton – U.S. Ambassador to Costa Rica (1987-1990); U.S. Ambassador to Panama (1990-1994)
Roy M. Huffington – U.S. Ambassador to Austria (1990-1993)
Jon M. Huntsman Jr. – U.S. Ambassador to Singapore (1992-1993)
John Hubert Kelly – U.S. Ambassador to Finland (1991-1994)
Robert M. Kimmitt – U.S. Ambassador to West Germany (1991); U.S. Ambassador to Germany (1991-1993)
James R. Liley – U.S. Ambassador to Communist China (May 8, 1989- May 10, 1991)
Winston Lord – U.S. Ambassador to Communist China (November 19, 1985 -April 23, 1989)
Princeton N. Lyman – U.S. Ambassador to South Africa (1992-1995)
Jack F. Matlock Jr. – U.S. Ambassador to the Soviet Union (April 6, 1987-August 11, 1991)
Thomas E. McNamara – U.S. Ambassador to Colombia (October 4, 1988-August 14, 1991)
George E. Moose – U.S. Ambassador to Senegal (1988-1991)
John D. Negroponte – U.S. Ambassador to Mexico (1989-1993)
Edward N. Ney – U.S. Ambassador to Canada (1989-1992)
Robert B. Oakley – U.S. Ambassador to Pakistan (1988-1991)
Mark Palmer – U.S. Ambassador to Hungary (1986-1990)
Robert H. Pelletreau Jr. – U.S. Ambassador to Tunisia (1987-1991); U.S. Ambassador to Egypt (1991-1993)
Christopher H. Phillips – U.S. Ambassador to Brunei (1989-1991)
Thomas R. Pickering – U.S. Ambassador to India (1992-1993)
Nicholas Platt – U.S. Ambassador to the Philippines (1987-1991); U.S. Ambassador to Pakistan (1991-1992)
Anthony C.E. Quainton – U.S. Ambassador to Peru (1989-1992)
Charles E. Redman – U.S. Ambassador to Sweden (1989-1992)
Christopher W.S. Ross – U.S. Ambassador to Algeria (1988-1991); U.S. Ambassador to Syria (1991-1998)
J. Stapleton Roy – U.S. Ambassador to Communist China (1991-1995)
William A. Rugh – U.S. Ambassador to United Arab Emirates (1992-1994)
Teresita C. Schaffer – U.S. Ambassador to Sri Lanka (1992-1995); U.S. Ambassador to Maldives Island (1992-1995)
Michael M. Skol – U.S. Ambassador to Venezuela (1990-1993)
Richard H. Solomon – U.S. Ambassador to the Philippines (1992-1993)
Dane F. Smith Jr. – U.S. Ambassador to Guinea (1990-1993)
Robert S. Strauss – U.S. Ambassador to the Soviet Union (1991); U.S. Ambassador to Russia (1992)
Gordon L. Streeb – U.S. Ambassador to Zambia (1990-1993)
Thomas F. Stroock – U.S. Ambassador to Guatemala (1989-1992)
Peter Barry Teeley – U.S. Ambassador to Canada (1992-1993)
Terence A. Todman – U.S. Ambassador to Argentina (1989-1993)
Jennifer C. Ward – U.S. Ambassador to Niger (1991-1993)
Frank G. Wisner II – U.S. Ambassador to Egypt (1986-1991); U.S. Ambassador to Philippines (1991-1992)
Warren Zimmerman – U.S. Ambassador to Yugoslavia (1989-1992)

Council on Foreign Relations Members in the Reagan Administration (January 20, 1981-January 20, 1989)

Executive Branch: Cabinet

George H.W. Bush, Vice President of the United States (1981-1989)
 Alexander M. Haig Jr., U.S. Secretary of State (1981-1982)
 George P. Shultz, U.S. Secretary of State (1982-1989)
 Caspar Weinberger, U.S. Secretary of Defense (1981-1987)
 Frank C. Carlucci, U.S. Secretary of Defense (1987-1989)
 Donald T. Regan, Secretary of the Treasury (1981-1985)
 James A. Baker III, Secretary of the Treasury (1985-1988)
 Nicholas F. Brady, Secretary of the Treasury (1988-1993)
 Malcolm Baldrige, U.S. Secretary of Commerce (1981-1987)
 William E. Brock III, U.S. Secretary of Labor (1985-1987)
 James H. Burnley IV, U.S. Secretary of Transportation (1987-1989)

U.S. Department of State:

Alexander M. Haig Jr.	U.S. Secretary of State	1981-1982
George P. Shultz	U.S. Secretary of State	1982-1989
Walter J. Stoessel Jr.	Deputy Secretary of State Under Secretary for Political Affairs	1982 1981-1982
Kenneth W. Dam	Deputy Secretary of State	1982-1985
John C. Whitehead	Deputy Secretary of State	1985-1989
Lawrence Eagleburger	Assistant Secretary of State for European Affairs Under Secretary of State for Political Affairs	1981-1982 1982-1984
Michael H. Armacost	Under Secretary of State for Political Affairs	1984-1989
Myer Rashish	Under Secretary of State for Economic Affairs	1981-1982
Ronald I. Spiers	Under Secretary of State for Management	1983-1989
William Schneider Jr.	Under Secretary of State for Security Assistance, Science, and Technology	1982-1986
James L. Buckley	Under Secretary of State for Security Assistance, Science, and Technology Counselor	1981-1982 1982
Richard Thomas Fox McCormack	Assistant Secretary of State for Economic and Business Affairs	1982-1985
Robert D. Hormats	Assistant Secretary of State for Economic and Business Affairs	1981-1982
Richard R. Burt	Director of Politico-Military Affairs Assistant Secretary of State for European Affairs	1981-1982 1982-1985
Mark Palmer	Deputy Assistant Secretary of State for European Affairs	1982-1986
Rozanne Ridgway	Assistant Secretary of State for European and Canadian Affairs	1985-1989
Paul D. Wolfowitz	Director of Policy Planning Staff Assistant Secretary of State for East Asian and Pacific Affairs	1981-1982 1982-1986
James R. Lilley	Deputy Assistant Secretary of State for East Asian and Pacific Affairs	1985-1986
J. Stapleton Roy	Deputy Assistant Secretary of State for East Asian and Pacific Affairs	1986-1989
Thomas O. Enders	Assistant Secretary of State for Inter-American Affairs	1981-1983
Richard S. Williamson	Assistant Secretary of State for International Organization Affairs	1988-1989
Elliot Abrams	Assistant Secretary of State for International Organization Affairs Assistant Secretary of State for Inter-American Affairs	1981-1985 1985-1989
Nicholas A. Veliotis	Assistant Secretary of State for Near Eastern and South Asian Affairs	1981-1983
Richard W. Murphy	Assistant Secretary of State for Near Eastern and South Asian Affairs	1983-1989
Chester A. Crocker	Assistant Secretary of State for African Affairs	1981-1989
Diego Asencio	Assistant Secretary of State for Consular Affairs	1980-1983
Richard Schifter	Assistant Secretary of State for Human Rights and Humanitarian Affairs	1985-1992
John D. Negroponte	Assistant Sec. of State for Oceans and International Environmental and Scientific Affairs (1985-1987)	
John T. Chain Jr.	Director of Politico-Military Affairs	1984-1985
H. Allen Holmes	Director of Politico-Military Affairs Assistant Secretary for Political-Military Affairs	1985-1986 1986-1989
W. Tapley Bennett Jr.	Assistant Secretary of State for Legislative and Intergovernmental Affairs	1983-1985
Richard Fairbanks	Assistant Secretary of State for Congressional Relations Ambassador at Large	1981-1983 1984-1985
Bernard Kalb	Assistant Secretary of State for Public Affairs	1985-1986
Charles E. Redman	Assistant Secretary of State for Public Affairs	1987-1989
Morton Abramowitz	Director of Intelligence and Research Assistant Secretary of State for Intelligence and Research	1985-1986 1986-1989
Stephen W. Bosworth	Director of Policy Planning Staff	1983-1984
Peter W. Rodman	Director of Policy Planning Staff	1984-1986
Richard H. Solomon	Director of Policy Planning Staff	1986-1989
Robert C. McFarlane	Counselor	1981-1982
Max M. Kampelman	Counselor	1987-1989

Davis R. Robinson	Legal Adviser	1981-1985
Abraham D. Sofaer	Legal Adviser	1985-1990
Nicholas Platt	Executive Secretary	1985-1987
Robert B. Oakley	Coordinator for Counter-Terrorism	1984-1986
Jonathan Moore	Ambassador at Large and U.S. Coordinator for Refugee Affairs Director of the Bureau of Refugee Programs	1986-1989 1987-1989
L. Paul Bremer III	Ambassador at Large for Counter-Terrorism Executive Secretary	1986-1989 1981-1983
Paul H. Nitze	Ambassador at Large	1986-1989
Alfred L. Atherton Jr.	Director General of the Foreign Service	1983-1984
George S. Vest	Director General of the Foreign Service	1985-1989
Paul H. Boeker	Director of the Foreign Service Institute	1980-1982
Stephen Low	Director of the Foreign Service Institute	1982-1987
Charles W. Bray III	Director of the Foreign Service Institute	1987-1988
Brandon H. Grove Jr.	Director of the Foreign Service Institute	1988-1992
Richard D. Vine	Director of the Bureau of Refugee Programs	1982
George E. Moose	Director of the Office of Management Policy	1987-1988

Department of Defense

Caspar Weinberger – Secretary of Defense (1981-1987)
Frank C. Carlucci – Secretary of Defense (1987-1989); Deputy Secretary of Defense (1981-1983)
William H. Taft IV – Deputy Secretary of Defense (1984-1989); General Counsel of the Department of Defense (1981-1984)
Fred C. Ikle – Under Secretary of Defense for Policy (1981-1987)
Francis J. (“Bing”) West Jr. – Under Secretary of Defense for Policy and International Security Affairs (1981-1983)
Henry E. Catto Jr. – Assistant Secretary of Defense for Public Affairs (1981-1983)
Richard N. Perle – Assistant Secretary of Defense for International Security Policy (1981-1987)
Ronald F. Lehman II – Assistant Secretary of Defense for International Security Policy (1987-1989)
Lawrence J. Korb – Assistant Secretary of Defense for Manpower, Reserve Affairs and Logistics (1981-1985)
Charles S. Whitehouse – Assistant Secretary of Defense for Special Operations and Low Intensity Conflict (1988-1989)
Robert W. Helm – Comptroller of the Department of Defense (1984-1988)

Army

Michael P.W. Stone	Under Secretary of the Army	1988-1989
Gen. John W. Vessey Jr.	Chairman of the Joint Chiefs of Staff Army Vice Chief of Staff	1982-1985 1979-1982
Gen. Bernard W. Rogers	Supreme Allied Commander Europe, SHAPE (NATO)	1979-1987
Gen. John R. Galvin	Supreme Allied Commander Europe, SHAPE (NATO) Commander, U.S. Southern Command Commanding General, VII Corps [Germany] Commanding General, U.S. Army 24 th Infantry Division [Fort Stewart]	1987-1992 1985-1987 1983-1985 1981-1983
Gen. Edward C. Meyer	Army Chief of Staff	1979-1983
Gen. John A. Wickham Jr.	Army Chief of Staff	1983-1987
Gen. Carl E. Vuono	Army Chief of Staff Army Deputy Chief of Staff for Operations and Plans	1987-1991 1886-1987
Gen. Paul F. Gorman	Commander, U.S. Southern Command	1983-1985
Gen. Fred F. Woerner	Commander, U.S. Southern Command	1987-1989
Gen. William R. Richardson	Commander, U.S. Army Training and Doctrine Command Army Deputy Chief of Staff for Operations and Plans	1983-1986 1981-1983
Gen. Maxwell R. Thurman	Commander, U.S. Army Training and Doctrine Command	1986-1989
Gen. Fred K. Mahaffey	Commanding General, U.S. Army 3 rd Infantry Division Army Deputy Chief of Staff for Operations and Plans Commander, Readiness Command	1981-1983 1983-1985 1985-1986
Gen. Colin L. Powell	Commanding General, Fifth Corps (Europe) Military Assistant to the Secretary of Defense	1986 1983-1986
Gen. Jack Neil Merritt	United States Military Representative to the NATO Military Committee	1985-1987
Lt. Gen. Frederic J. Brown	Commander, U.S. 4 th Army Commanding General, U.S. Army Armor Center (Fort Knox)	1986-1989 1983-1986
Lt. Gen. Howard D. Graves	Commandant of U.S. Army War College	1987-1989
Maj. Gen. John Shalikashvili	Commanding General, U.S. Army 9 th Infantry Division	1987-1989
Maj. Gen. Dennis J. Reimer	Commanding General, U.S. Army 4 th Infantry Division	1988-1990
Maj. Gen. Barry McCaffrey	Commander, 3 rd Brigade, 9 th Infantry Division (Fort Lewis) Assistant Commandant of U.S. Army Infantry School at Fort Benning	1984-1986 1986-1988
Col. Wesley K. Clark	Commander of 3 rd Brigade, 4 th Infantry Division	1986-1988

Navy

John F. Lehman Jr.	Secretary of the Navy	1981-1987
James H. Webb	Secretary of the Navy	1987-1988
Adm. William J. Crowe Jr.	Chairman of the Joint Chiefs of Staff Commander, U.S. Pacific Command	1985-1989 1980-1983

	Commander, Allied Forces Southern Europe	1983-1985
Adm. Thomas B. Hayward	Chief of Naval Operations	1978-1982
Adm. Carlisle A.H. Trost	Chief of Naval Operations Commander-in-Chief, U.S. Atlantic Fleet	1986-1990 1985-1986
Adm. Harry D. Train II	Commander-in-Chief, U.S. Atlantic Fleet	1978-1982
Adm. S. Robert Foley Jr.	Commander-in-Chief, U.S. Pacific Fleet	1982-1985
Vice Adm. Charles R. Larson	Commander, U.S. Second Fleet Superintendent, U.S. Naval Academy	1986-1988 1983-1986
Vice Adm. Jerome L. Johnson	Commander, U.S. Second Fleet	1988-1990
Gen. Paul X. Kelley	Commandant of the Marine Corps	1983-1987
Lt. Gen. Bernard E. Trainor	Marine Corps Deputy Chief of Staff for Plans, Policies, and Operations Marine Corps Deputy to the Joint Chiefs of Staff	1983-1985 1983-1985

Air Force

Gen. David C. Jones	Chairman of the Joint Chiefs of Staff	1978-1982
Gen. Lew Allen Jr.	Air Force Chief of Staff	1978-1982
Gen. Charles A. Gabriel	Air Force Chief of Staff	1982-1986
Gen. Larry D. Welch	Air Force Chief of Staff Commander, Strategic Air Command	1986-1990 1985-1986
Gen. William Y. Smith	Deputy Commander, U.S. European Command	1981-1983
Gen. John T. Chain Jr.	Commander, Strategic Air Command Air Force Deputy Chief of Staff for Plans and Operations	1986-1991 1984
Gen. Merrill A. McPeak	Commander, Pacific Air Forces Commander, 12 th Air Force Commander, U.S. Southern Command Air Forces Air Force Deputy Chief of Staff for Programs and Resources	1988-1990 1987-1988 1987-1988 1985-1987
Gen. James E. Dalton	Chief of Staff of Supreme Headquarters, Allied Powers, Europe [SHAPE]	1983-1985
Lt. Gen. John Pustay	President, National Defense University	1981-1983
Lt. Gen. Bradley C. Hosmer	President, National Defense University	1986-1989
Lt. Gen. Michael J. Dugan	Air Force Deputy Chief of Staff for Plans and Operations	1988
Maj. Gen. Perry M. Smith	Commandant, National War College	1983-1986
Maj. Gen. Frank B. Horton III	Deputy Director for Foreign Intelligence, Defense Intelligence Agency Commander, 321 st Strategic Missile Wing	1987-1990 1982-1984
Maj. Gen. William R. Usher	Commander, Lowry Technical Training Center	1982-1985
Maj. Gen. Marcus A. Anderson	Commandant of Cadets at U.S. Air Force Academy Deputy Chief of Staff and Operations of Tactical Air Command	1984-1986 1986-1988

Department of the Treasury

Donald T. Regan – Secretary of the Treasury (1981-1985)
James A. Baker III – Secretary of the Treasury (1985-1988)
Nicholas F. Brady – Secretary of the Treasury (1988-1993)
Richard G. Darman – Deputy Secretary of the Treasury (1986)
M. Peter McPherson – Deputy Secretary of the Treasury (1987-1989)
Marc E. Leland – Assistant Secretary of the Treasury for International Affairs (1981-1984)
David C. Mulford – Assistant Secretary of the Treasury for International Affairs (1984-1989)
Peter J. Wallison – General Counsel of the Treasury Department (1981-1985)
Robert Kimmitt – General Counsel of the Treasury Department (1985-1987)

Department of Justice

Edward C. Schmults – Deputy U.S. Attorney General (1981-1984)
John R. Bolton – Assistant U.S. Attorney General for Legislative Affairs (1985-1987); Asst. U.S. Attorney General for Civil Division (1987-1989)
William H. Webster – Director of Federal Bureau of Investigation (1978-1987)
Doris M. Meissner – Acting Director of Immigration and Naturalization Service (1981)
William F. Weld – U.S. Attorney for Massachusetts (1981-1986); Assistant U.S. Attorney General for Criminal Division (1986-1988)

Department of Commerce

Malcolm Baldrige – Secretary of Commerce (1981-1987)
Charles E. Cobb Jr. – Under Secretary of Commerce for Travel and Tourism (1987-1989)
Lionel H. Olmer – Under Secretary of Commerce for International Trade (1981-1985)
S. Bruce Smart Jr. – Under Secretary of Commerce for International Trade (1985-1987)
J. Curtis Mack II – Assistant Secretary of Commerce for Oceans and Atmosphere (1985-1988)
Eugene K. Lawson – Deputy Assistant Secretary of Commerce for East Asia and Pacific (1982-1984); Deputy Assistant Secretary of Commerce for East-West Trade (1981-1982)

Others

Eugene K. Lawson – Deputy Under Secretary of Labor for International Affairs (1988-1989)
George R. Salem – Solicitor of Labor (1985-1989)
William F. Martin – Deputy Secretary of Energy (1983-1986)
(Adm.) S. Robert Foley Jr. – Assistant Secretary of Energy for Defense Programs (1985-?)
Robert L. Thompson – Assistant Secretary of Agriculture for Economics (1985-1987)
Barbara M. Barrett – Deputy Administrator, Federal Aviation Administration (1988-1989)
Wendell L. Willkie II – General Counsel of the U.S. Department of Education (1985-1988)
Siegfried S. Hecker – Director of Los Alamos National Laboratory (1986-1997)

National Security Council

Richard V. Allen	National Security Advisor	1981-1982
Robert McFarlane	National Security Advisor Deputy National Security Advisor	1983-1985 1982-1983
Frank Carlucci	National Security Advisor	1986-1987
Gen. Colin L. Powell	National Security Advisor Deputy National Security Advisor	1987-1989 1987
John D. Negroponte	Deputy National Security Advisor	1988-1989
Robert M. Kimmitt	Executive Secretary Director of Security Assistance and Legislative Affairs	1984-1986
Steven R. Sestanovich	Policy Development	1987
Peter W. Rodman	Counselor Foreign Policy	1988-1989 1987
Geoffrey Kemp	Staff Member, Near East and South Asia Senior Director of Near East and South Asian Affairs	1982-1983 1984-1985
Richard Pipes	Staff Member, Soviet Union and Eastern Europe	1982-1983
Herman J. Cohen	Senior Director for African Affairs	1988-1989
Jack F. Matlock Jr.	Senior Director for European and Soviet Affairs	1984-1986
Ronald F. Lehman II	Senior Director for Defense Programs and Arms Control	1984-1986
Robert W. Dean	Senior Director for Intelligence Programs and Technology Affairs	1988-1989

President's Foreign Intelligence Advisory Board

Anne L. Armstrong	Chairman	1982-1989
Leo Cherne	Vice Chairman	1983-1989
Alan Greenspan	Member	1983-1986
Clare Boothe Luce	Member	1983-1987
Eugene V. Rostow	Member	1983-1985
Paul Seabury	Member	1983-1986
Seymour Weiss	Member	1983-1986
Albert D. Wheelon	Member	1983-1988
Henry A. Kissinger	Member	1985-1989
James Q. Wilson	Member	1985-1991
Howard H. Baker Jr.	Member	1986-1987
Jeane J. Kirkpatrick	Member	1987-1989
Albert J. Wohlstetter	Member	1987-1989

White House Staff

James A. Baker III – White House Chief of Staff (1981-1985)
Donald T. Regan – White House Chief of Staff (1985-1987)
Howard H. Baker Jr. – White House Chief of Staff (1987-1988)
Kenneth M. Duberstein – White House Deputy Chief of Staff (?); White House Chief of Staff (1988-1989)
Peter J. Wallison – Counsel to the President (1986)

Executive Agencies

William J. Casey – Director of Central Intelligence Agency (1981-1987)
William H. Webster – Director of Central Intelligence Agency (1987-1991)
(Adm.) Bobby Ray Inman – Deputy Director of Central Intelligence Agency (1981-1982)
Robert M. Gates – Deputy Director of Central Intelligence Agency (1986-1989); Deputy Director of CIA for Intelligence (1982-1986)
Lt. Gen. William E. Odom – Director of National Security Agency (1985-1988)
Adm. William O. Studeman – Director of National Security Agency (1988-1992)
Elizabeth Rindskopf Parker – General Counsel of National Security Agency (1984-1989)
William E. Brock III – United States Trade Representative (1981-1985)
Sandra J. Kristoff – Assistant U.S. Trade Representative for Asia and Pacific (1985-1992)
Murray L. Weidenbaum – Chairman of the Council of Economic Advisors (1981-1982)
Martin Feldstein – Chairman of the Council of Economic Advisors (1982-1984)
David A. Stockman – Director of the Office of Management and Budget (1981-1985)
Joseph R. Wright Jr. – Director of the Office of Management and Budget (1985, 1988-1989)

Independent Offices

Eugene V. Rostow – Director, Arms Control and Disarmament Agency (1981-1983)
Kenneth Adelman – Director, Arms Control and Disarmament Agency (1983-1987)
William F. Burns – Director, Arms Control and Disarmament Agency (1988-1989)
M. Peter McPherson – Administrator, U.S. Agency for International Development (1981-1987)
William H. Draper III – Chairman and President of Export-Import Bank of the U.S. (1981-1986)
John A. Bohn – Chairman and President of Export-Import Bank of the U.S. (1986-1989)
Charles Edwin Lord – Vice Chairman and Vice President of Export-Import Bank of the U.S. (1981-?)
Barbara S. Thomas – Commissioner, U.S. Securities and Exchange Commission (1980-1983)
Bevis Longstreth – Commissioner, U.S. Securities and Exchange Commission (1981-1984)
Aulana L. Peters – Commissioner, U.S. Securities and Exchange Commission (1984-1988)
Joseph A. Grundfest – Commissioner, U.S. Securities and Exchange Commission (1985-1990)
William D. Ruckelshaus – Administrator, Environmental Protection Agency (1983-1985)
Lewis M. Branscomb – Chairman, National Science Foundation (1980-1984)
Paula Stern – Chairman, International Trade Commission (1984-1986); Commissioner, International Trade Commission (1978-1987)
Abbott M. Washburn – Commissioner of Federal Communications Commission (1974-1982)
Preston Robert Tisch – Postmaster General of the U.S. (1986-1988)

Ambassadors to Foreign Organizations

Jeane J. Kirkpatrick – U.S. Representative to the United Nations (1981-1985)
W. Tapley Bennett Jr. – U.S. Representative to NATO (1977-1983)
David M. Abshire – U.S. Representative to NATO (1983-1987)
Alton G. Keel Jr. – U.S. Representative to NATO (1987-1989)
Abraham Katz – U.S. Representative to OECD (1981-1984)
Denis Lamb – U.S. Representative to OECD (1987-1990)
George S. Vest – U.S. Representative to the European Communities (1981-1985)
Richard Thomas Fox McCormack – U.S. Representative to the Organization of American States (OAS) (1985-1989)
Diana Lady Dougan – U.S. Coordinator for International Communications and Communications Policy (1984-1988)
Richard S. Williamson – U.S. Representative to the United Nations Office in Vienna (1983-1985)
Max M. Kampelman – U.S. Representative to the U.S. Office for Arms Reduction in Geneva (1985-1989)

Ambassadors to Foreign Countries

Robert Anderson – U.S. Ambassador to Dominican Republic (1982-1985)
Michael Armacost – U.S. Ambassador to Philippines (1981-1984)
Diego C. Asencio – U.S. Ambassador to Brazil (1983-1986)
Alfred L. Atheron Jr. – U.S. Ambassador to Egypt (1979-1983)
Harry G. Barnes Jr. – U.S. Ambassador to India (1981-1985); U.S. Ambassador to Chile (1985-1988)
Reginald Bartholomew – U.S. Ambassador to Lebanon (1983-1986); U.S. Ambassador to Spain (1986-1989)
Harry E. Bergold Jr. – U.S. Ambassador to Hungary (1980-1983)
Richard J. Bloomfield – U.S. Ambassador to Portugal (1978-1982)
Paul H. Boeker – U.S. Ambassador to Jordan (1984-1987)
Stephen W. Bosworth – U.S. Ambassador to the Philippines (1984-1987)
Charles W. Bray III – U.S. Ambassador to Senegal (1981-1985)
L. Paul Bremer III – U.S. Ambassador to the Netherlands (1983-1986)
Everett Ellis Briggs – U.S. Ambassador to Panama (1982-1986); U.S. Ambassador to Honduras (1986-1989)
Arthur F. Burns – U.S. Ambassador to West Germany (1981-1985)
Richard R. Burt – U.S. Ambassador to West Germany (1985-1989)
Frances D. Cook – U.S. Ambassador to Burundi (1980-1983)
Jane Abell Coon – U.S. Ambassador to Bangladesh (1981-1984)
Walter L. Cutler – U.S. Ambassador to Tunisia (1982-1984); U.S. Ambassador to Saudi Arabia (1984-1987, 1988-1989)
Horace Dawson Jr. – U.S. Ambassador to Botswana (1979-1982)
Edward P. Djerejian – U.S. Ambassador to Syria (1988-1991)
Charles F. Dunbar – U.S. Ambassador to Qatar (1983-1985); U.S. Ambassador to Northern Yemen (1988-1990)
Thomas O. Enders – U.S. Ambassador to Spain (1983-1986)
David Joseph Fischer – U.S. Ambassador to Seychelles (1982-1985)
Evan Griffith Galbraith – U.S. Ambassador to France (1981-1985)
Brandon H. Grove Jr. – U.S. Ambassador to Zaire (1984-1987)
Henry A. Grunwald – U.S. Ambassador to Austria (1987-1990)
Arthur A. Hartman – U.S. Ambassador to Soviet Union (1981-1987)
William A. Hewitt – U.S. Ambassador to Jamaica (1982-1985)
Irvin Hicks – U.S. Ambassador to Seychelles (1985-1987)
Deane R. Hinton – U.S. Amb. to El Salvador (1981-1983); U.S. Amb. to Pakistan (1983-1986); U.S. Ambassador to Costa Rica (1987-1990)
Henry Allen Holmes – U.S. Ambassador to Portugal (1982-1985)
Arthur W. Hummel Jr. – U.S. Ambassador to Communist China (1981-1985)
John Hubert Kelly – U.S. Ambassador to Lebanon (1986-1988)
Dennis Kux – U.S. Ambassador to Cote d'Ivoire (Ivory Coast) (1986-1989)
George W. Landau – U.S. Ambassador to Chile (1977-1982); U.S. Ambassador to Venezuela (1982-1985)
Ronald S. Lauder – U.S. Ambassador to Austria (1986-1987)
Samuel W. Lewis – U.S. Ambassador to Israel (1977-1985)
James R. Lilley – U.S. Ambassador to South Korea (1986-1988); Director of the American Institute in Taiwan (1981-1984)
Winston Lord – U.S. Ambassador to Communist China (1985-1989)
William H. Luers – U.S. Ambassador to Venezuela (1978-1982); U.S. Ambassador to Czechoslovakia (1983-1986)

Princeton N. Lyman – U.S. Ambassador to Nigeria (1986-1989)
Jack F. Matlock Jr. – U.S. Ambassador to Czechoslovakia (1981-1983); U.S. Ambassador to Soviet Union (1987-1989)
Thomas E. McNamara – U.S. Ambassador to Colombia (1988-1991)
David Charles Miller Jr. – U.S. Ambassador to Tanzania (1981-1984); U.S. Ambassador to Zimbabwe (1984-1986)
George Cranwell Montgomery – U.S. Ambassador to Oman (1985-1989)
George E. Moose – U.S. Ambassador to Benin (1983-1986); U.S. Ambassador to Senegal (1988-1991)
Ambler H. Moss Jr. – U.S. Ambassador to Panama (1978-1982)
Richard W. Murphy – U.S. Ambassador to Saudi Arabia (1981-1983)
John D. Negroponte – U.S. Ambassador to Honduras (1981-1985)
Robert B. Oakley – U.S. Ambassador to Zaire (1979-1982); U.S. Ambassador to Somalia (1983-1984); U.S. Amb. to Pakistan (1988-1991)
Herbert S. Okun – U.S. Ambassador to East Germany (1980-1983)
Mark Palmer – U.S. Ambassador to Hungary (1986-1990)
Ronald D. Palmer – U.S. Ambassador to Malaysia (1981-1982); U.S. Ambassador to Mauritius (1986-1989)
Robert H. Pelletreau Jr. – U.S. Ambassador to Tunisia (1987-1991)
Edward J. Perkins – U.S. Ambassador to Liberia (1985-1986); U.S. Ambassador to South Africa (1986-1989)
Thomas R. Pickering – U.S. Amb. to Nigeria (1981-1983); U.S. Amb. to El Salvador (1983-1985); U.S. Ambassador to Israel (1985-1988)
Alberto M. Piedra Jr. – U.S. Ambassador to Guatemala (1984-1987)
Charles J. Pilliod Jr. – U.S. Ambassador to Mexico (1986-1989)
Nicholas Platt – U.S. Ambassador to Zambia (1982-1984); U.S. Ambassador to the Philippines (1987-1991)
Anthony C. E. Quainton – U.S. Ambassador to Nicaragua (1982-1984); U.S. Ambassador to Kuwait (1984-1987)
Maxwell M. Rabb – U.S. Ambassador to Italy (1981-1989)
Joseph Verner Reed Jr. – U.S. Ambassador to Morocco (1981-1985)
Rozanne Ridgway – U.S. Ambassador to East Germany (1983-1985)
Christopher W.S. Ross – U.S. Ambassador to Algeria (1988-1991)
J. Stapleton Roy – U.S. Ambassador to Singapore (1984-1986)
William A. Rugh – U.S. Ambassador to Northern Yemen (1984-1987)
Howard B. Schaffer – U.S. Ambassador to Bangladesh (1984-1987)
Rockwell A. Schnabel – U.S. Ambassador to Finland (1986-1989)
James W. Spain – U.S. Ambassador to Sri Lanka (1985-1989); U.S. Ambassador to Maldives Island (1985-1989)
Ronald Spiers – U.S. Ambassador to Pakistan (1981-1983)
Robert Strausz-Hupe – U.S. Ambassador to Turkey (1981-1989)
Terence A. Todman – U.S. Ambassador to Spain (1978-1983); U.S. Ambassador to Denmark (1983-1989)
Nicholas A. Veliotis – U.S. Ambassador to Egypt (1983-1986)
Richard Noyes Viets – U.S. Ambassador to Jordan (1981-1984)
Alexander F. Watson – U.S. Ambassador to Peru (1986-1989)
Frank G. Wisner II – U.S. Ambassador to Zambia (1979-1982); U.S. Ambassador to Egypt (August 28, 1986- June 6, 1991)
Paul D. Wolfowitz – U.S. Ambassador to Indonesia (1986-1989)
Desaix Anderson – Deputy Chief of Mission to Japan (1985-1989)

^Note: President Jimmy Carter severed diplomatic ties with the Republic of China (Taiwan) in 1979. The position of “U.S. Ambassador to the Republic of China” became “Director of the American Institute in Taiwan” in 1979. President Ronald Reagan did not restore diplomatic relations with the Republic of China (Taiwan).

Council on Foreign Relations Members in the Carter Administration (January 20, 1977-January 20, 1981)

Executive Branch: President and Cabinet

Jimmy Carter, President of the United States (1977-1981)
 Walter Mondale, Vice President of the United States (1977-1981)
 Cyrus R. Vance, U.S. Secretary of State (1977-1980)
 Edmund S. Muskie, U.S. Secretary of State (1980-1981)
 Harold Brown, U.S. Secretary of Defense (1977-1981)
 W. Michael Blumenthal, U.S. Secretary of the Treasury (1977-1979)
 G. William Miller, U.S. Secretary of the Treasury (1979-1981)
 Juanita Morris Kreps, U.S. Secretary of Commerce (1977-1979)
 F. Ray Marshall, U.S. Secretary of Labor (1977-1981)
 Neil Goldschmidt, U.S. Secretary of Transportation (1979-1981)
 James R. Schlesinger, U.S. Secretary of Energy (1977-1979)
 Charles W. Duncan Jr., U.S. Secretary of Energy (1979-1981)
 Shirley Hufstедler, U.S. Secretary of Education (1979-1981)
 Joseph A. Califano, Jr., U.S. Secretary of Health, Education, and Welfare (1977-1979)
 Patricia Roberts Harris, U.S. Secretary of Housing and Urban Development (1977-1979); U.S. Secretary of Health, Education, and Welfare (1979); U.S. Secretary of Health and Human Services (1979-1981)

U.S. Department of State:

Cyrus R. Vance	U.S. Secretary of State	1977-1980
Edmund S. Muskie	U.S. Secretary of State	1980-1981
Warren Christopher	Deputy Secretary of State	1977-1981
Philip C. Habib	Under Secretary of State for Political Affairs	1976-1978
David D. Newsom	Under Secretary of State for Political Affairs	1978-1981
Lucy Wilson Benson	Under Secretary of State for Security Assistance, Science and Technology	1977-1980
Matthew Nimetz	Under Secretary of State for Security Assistance, Science and Technology Counselor	1980 1977-1980
Joseph S. Nye Jr.	Deputy Under Secretary of State for Security Assistance, Science and Technology	1977-1981
Richard N. Cooper	Under Secretary of State for Economic Affairs	1977-1981
Benjamin H. Read	Deputy Under Secretary of State for Management Under Secretary of State for Management	1977-1978 1978-1981
Richard M. Moose	Under Secretary of State for Management Assistant Secretary of State for African Affairs	1977 1977-1981
Carol J. Lancaster	Deputy Assistant Secretary of State for African Affairs	1980-1981
Deane R. Hinton	Assistant Secretary of State for Economic and Business Affairs	1980-1981
Charles W. Maynes	Assistant Secretary of State for International Organization Affairs	1977-1980
George S. Vest	Assistant Secretary of State for European Affairs	1977-1981
Richard Holbrooke	Assistant Secretary of State for East Asian and Pacific Affairs	1977-1981
Patricia M. Derian	Assistant Secretary of State for Human Rights and Humanitarian Affairs	1977-1981
Terence A. Todman	Assistant Secretary of State for Inter-American Affairs	1977-1978
Viron P. Vaky	Assistant Secretary of State for Inter-American Affairs	1978-1979
Alfred L. Atherton Jr.	Assistant Secretary of State for Near-Eastern and South Asian Affairs Ambassador-at-Large	1974-1978 1978-1979
Harold H. Saunders	Assistant Secretary of State for Near-Eastern and South Asian Affairs (1978-1981) Director of Intelligence and Research (1975-1978)	
K. Mathea Falco	Assistant Secretary of State for International Narcotics Matters	1979-1981
Joseph D. Duffey	Assistant Secretary of State for Educational and Cultural Affairs	1977-1978
Alice Stone Ilichman	Assistant Secretary of State for Educational and Cultural Affairs	1978
Douglas J. Bennet	Assistant Secretary of State for Congressional Relations	1977-1979
J. Brian Atwood	Assistant Secretary of State for Congressional Relations	1979-1981
Hodding Carter III	Assistant Secretary of State for Public Affairs	1977-1980
Thomas R. Pickering	Assistant Secretary of State for Oceans and International Environmental and Scientific Affairs (1978-1981)	
John D. Negroponte	Deputy Assistant Secretary of State for Oceans and Fisheries Affairs Deputy Assistant Secretary of State for East Asian and Pacific Affairs	1977-1979 1980-1981
Leslie H. Gelb	Director of Politico-Military Affairs	1977-1979
Reginald Bartholomew	Director of Politico-Military Affairs	1979-1981
W. Anthony Lake	Director of Policy Planning Staff	1977-1981
Sandy Berger	Deputy Director of Policy Planning Staff	1977-1980
Peter B. Grose	Deputy Director of Policy Planning Staff	1980-1981
Harry G. Barnes Jr.	Director General of the Foreign Service Director of Personnel	1977-1981
Ronald I. Spiers	Director of Intelligence and Research	1980-1981
Paul H. Boeker	Director of the Foreign Service Institute	1980-1982
Rozanne L. Ridgway	Counselor	1980-1981

Herbert J. Hansell	Legal Adviser	1977-1979
Roberts Bishop Owen	Legal Adviser	1979-1981
Theodore L. Eliot Jr.	Inspector General	1978
Peter Tarnoff	Executive Secretary	1977-1981
Ellsworth Bunker	Ambassador at Large	1973-1978
Victor H. Palmieri	Ambassador at Large	1979-1981
Elliot L. Richardson	Ambassador at Large and Special Representative of the President at the Law of the Sea Conference (1977-1980)	
Arthur J. Goldberg	Ambassador at Large and U.S. Representative to Conference on Security and Cooperation in Europe (1977-1978)	
Gerard C. Smith	Ambassador at Large and U.S. Special Representative for Non-Proliferation Matters	1977-1980
Henry David Owen	Ambassador at Large and Coordinator for Economic Summit Affairs	1978-1981
Dick Clark	Ambassador at Large and Coordinator for Refugee Affairs	1979
Anthony C.E. Quainton	Coordinator for Counter-Terrorism	1978-1981
Frank E. Loy	Director of the Bureau of Refugee Programs	1980-1981

U.S. Department of Defense:

Harold Brown – U.S. Secretary of Defense (1977-1981)
Charles W. Duncan Jr. – Deputy Secretary of Defense (1977-1979)
Robert W. Komer – Under Secretary of Defense for Policy (1980-1981); Assistant Secretary of Defense for NATO Affairs (1977-1979)
William J. Perry – Under Secretary of Defense for Research and Engineering (1977-1981)
Stanley R. Resor – Under Secretary of Defense for Policy (1978-1979)
Walter B. Slocombe – Under Secretary of Defense for Policy Planning (1980-1981)
David E. McGiffert – Assistant Secretary of Defense for International Security Affairs (1977-1981)
John P. White – Assistant Secretary of Defense for Manpower, Reserve Affairs, and Logistics (1977-1978)
Thomas B. Ross – Assistant Secretary of Defense for Public Affairs (1977-1981)
Togo D. West Jr. – General Counsel of the Department of Defense (1980-1981)

Army

Clifford L. Alexander Jr.	Secretary of the Army	1977-1981
Gen. Alexander M. Haig Jr.	Supreme Allied Commander Europe, SHAPE (NATO)	1974-1979
Gen. Bernard W. Rogers	Supreme Allied Commander Europe, SHAPE (NATO) Army Chief of Staff	1979-1987 1976-1979
Gen. Edward C. Meyer	Army Chief of Staff Army Deputy Chief of Staff for Operations and Plans	1979-1983 1975-1979
Gen. Andrew J. Goodpaster	Superintendent of U.S. Military Academy (West Point)	1977-1981
Lt. Gen. John W. Vessey Jr.	Commanding General, U.S. Eighth Army (South Korea) Commander-in-Chief, United Nations Command (South Korea) Army Vice Chief of Staff	1976-1979 1976-1979 1979-1982
Lt. Gen. Robert G. Gard Jr.	President, National Defense University	1977-1981
Lt. Gen. DeWitt C. Smith Jr.	Army Deputy Chief of Staff for Personnel Commandant of Army War College	1977-1978 1978-1980
Maj. Gen. John A. Wickham	Commanding General, 101 st Airborne Division Commanding General, U.S. Eighth Army (South Korea) Commander-in-Chief, United Nations Command (South Korea)	1976-1978 1979-1982 1979-1982

Air Force

Hans M. Mark	Secretary of the Air Force Under Secretary of the Air Force	1979-1981 1977-1979
Antonia Handler Chayes	Under Secretary of the Air Force Assistant Secretary of the Air Force for Manpower, Reserve Affairs, and Logistics	1980-1981 1977-1980
Gen. David C. Jone	Air Force Chief of Staff Chairman of the Joint Chiefs of Staff	1974-1978 1978-1982
Gen. Lew Allen Jr.	Air Force Chief of Staff Commander, Air Force Systems Command	1978-1982 1977
Gen. Richard H. Ellis	Commander, Strategic Air Command	1977-1981
Gen. Charles A. Gabriel	Commander, U.S. Air Force Europe Air Force Deputy Chief of Staff for Plans and Operations and Readiness	1980-1982 1979-1980
Maj. Gen. Perry M. Smith, AF	Deputy Chief of Staff for Operations, 2nd Allied Tactical Air Force at Rheindahlen, Germany (March 1979-January 1981)	

Navy:

R. James Woolsey – Under Secretary of the Navy (1977-1979)
Robert J. Murray – Under Secretary of the Navy (1979-1981)
Togo D. West Jr. – General Counsel of the Navy (1977-1979)
Adm. Thomas B. Hayward – Chief of Naval Operations (1978-1982)
Adm. Harry D. Train II – Commander, U.S. Sixth Fleet (1976-1978); Commander-in-Chief, U.S. Atlantic Fleet (1978-1982)
Vice Adm. S. Robert Foley Jr. – Commander, U.S. Seventh Fleet (1978-1980)
Vice Adm. Carisle A.H. Trost – Commander, U.S. Seventh Fleet (1980-1981); Deputy Commander in Chief, U.S. Pacific Fleet (1978-1980)

Department of the Treasury:

W. Michael Blumenthal – Secretary of the Treasury (1977-1979)
 G. William Miller – Secretary of the Treasury (1979-1981)
 Robert Carswell – Deputy Secretary of the Treasury (1977-1981)
 Anthony M. Solomon – Under Secretary of the Treasury for Monetary Affairs (1977-1980)
 John G. Heimann – Comptroller of the Currency (1977-1981)
 Roger C. Altman – Assistant Secretary of the Treasury (1977-1981)
 Curtis A. Hessler – Assistant Secretary of the Treasury for Economic Policy (1980-1981)
 C. Fred Bergsten – Assistant Secretary of the Treasury for International Affairs (1977-1980); Under Secretary of the Treasury for Monetary Affairs (1980-1981)

U.S. Department of Justice:

Peter F. Flaherty – Deputy Attorney General (1977)
 Charles Byron Renfrew – Deputy Attorney General (1980-1981)
 Drew S. Days III – Assistant Attorney General for Civil Rights Division (1977-1981)
 William H. Webster – Director, Federal Bureau of Investigation (1978-1987)

U.S. Department of Commerce:

Juanita Morris Kreps – Secretary of Commerce (1977-1979)
 Sidney Harman – Under Secretary of Commerce (1977-1978)
 Robert E. Herzstein – Under Secretary of Commerce for International Trade (1980-1981)
 Frank A. Weil – Assistant Secretary of Commerce for Industry and Trade (1977-1979)
 Homer E. Moyer Jr. – General Counsel of the U.S. Department of Commerce (1980-1981)
 Peter Gould – Bureau of Export Development (1980)
 Richard A. Frank – Administrator, National Oceanic and Atmospheric Administration (1977-1981)

Others:

Ernest L. Boyer – U.S. Commissioner of Education (1977-1979)
 James A. Joseph – Under Secretary of the Interior (1977-1981)
 John C. Sawhill – Deputy Secretary of Energy (1979-1981)
 Thomas S. Williamson Jr. – Deputy Inspector General of Department of Energy (1978-1981)
 Harry E. Bergold – Assistant Secretary of Energy for International Affairs (1979)
 Benjamin W. Heineman Jr. – Assistant Secretary of Health, Welfare, and Education for Planning and Evaluation (1978-1979)
 Frederick M. Bohem – Assistant Secretary of Health and Human Services for Management and Budget (1979-1981)
 William H. Foege – Director of Center for Disease Control (1977)
 Donna E. Shalala – Assistant Secretary of Housing and Urban Development for Policy Development and Research (1977-1980)
 Richard I. Beattie – General Counsel of Health, Education and Welfare (1978-1979); Deputy General Counsel of Health, Education and Welfare (1977-1978)
 Harold M. Agnew – Director of Los Alamos National Laboratory (1970-1979)

National Security Council (incomplete)

Zbigniew Brzezinski	National Security Advisor	1977-1981
David Aaron	Deputy National Security Advisor	1977-1981
Karl F. Inderfurth	Special Assistant to the National Security Advisor	1977-1979
Robert M. Gates	Special Assistant to the National Security Advisor	1979
(Gen.) William E. Odom	Military Assistant to the National Security Advisor	1977-1981
Samuel P. Huntington	National Security Planning	1977-1978
Madeleine K. Albright	Press and Congressional Liaison Office	1978-1981
Robert E. Hunter	Senior Director for Western Europe Senior Director for Middle East and North Africa	1977-1979 1979-1981
Robert D. Blackwill	Senior Director for Western Europe	1979-1981
William Hyland	Senior Director for USSR and Eastern Europe	1977
Reginald Bartholemew	Senior Director for USSR and Eastern Europe	1977-1979
F. Stephen Larrabee	Senior Director for USSR and Eastern Europe	1978-1981
William Quandt	Senior Director for Middle East and North Africa	1977-1979
Gary Sick	Senior Director for Middle East and North Africa	1977-1981
Michel Oksenberg	Senior Director for East Asia and China	1977-1980
Michael H. Armacost	Senior Director for East Asia and China	1977-1978
Nicholas Platt	Senior Director for East Asia and China	1978-1979
Roger W. Sullivan	Senior Director for East Asia and China	1980-1981
Donald P. Gregg	Senior Director for East Asia and China Senior Director for Intelligence Coordination	1980-1981 1979-1981
Thomas Thornton	Senior Director for South Asia and UN Matters	1977-1981
Robert Pastor	Senior Director for Latin America and Caribbean	1977-1981
Richard P. Brown Jr.	Senior Director for Latin America and Caribbean	1978-1979
Victor Utgoff	Senior Director for Defense Coordination	1977-1981
Jasper Welch	Senior Director for Defense Coordination	1979-1981
Chris Shoemaker	Senior Director for Defense Coordination	1980-1981
Robert Hormats	Senior Director for International Economics	1977

Henry D. Owen	Senior Director for International Economics	1977-1981
Guy Erb	Senior Director for International Economics	1977-1980
Jessica T. Mathews	Senior Director for Global Issues	1977-1979
Lincoln Bloomfield	Senior Director for Global Issues	1979-1980
Robert Kimmitt	Senior Director for Global Issues	1977
Benjamin Huberman	Senior Director for Science	1977-1981

White House Staff

Lloyd N. Cutler – Counselor to the President (1980-1981)
Hedley Donovan – Special Adviser to the President (1980)
Stuart Eizenstat – Presidential Assistant for Domestic Affairs and Policy (1980)
Anne Wexler – Presidential Assistant (1980)
Alfred H. Moses – Presidential Assistant (1980)
W. Michael Blumenthal – Chairman, Council on Wage and Price Stability (1977-1978); Chairman, Council on International Economic Policy (1977-1978)
Charles L. Schultze – Chairman, Council on Wage and Price Stability (1978-1979)

Executive Agencies

(Adm.) Stansfield Turner – Director of Central Intelligence Agency (1977-1981)
Frank C. Carlucci – Deputy Director of Central Intelligence Agency (1978-1981)
Robert R. Bowie – Deputy Director of CIA for Intelligence (1977-1979)
Daniel B. Silver – General Counsel of Central Intelligence Agency (1979-1981); General Counsel of National Security Agency (1978-1979)
Adm. Bobby Ray Inman – Director of National Security Agency (1977-1981)
Robert S. Strauss – Special Representative for Trade Negotiations (1977-1979)
Adam William Wolff – Deputy Special Representative for Trade Negotiations (1977-1979)
Reubin O'Donovan Askew – U.S. Trade Representative (1979-1981)
Charles L. Schultze – Chairman of the Council of Economic Advisers (1977-1981)
James G. Speth – Chairman of Council on Economic Quality (1979-1981)
Peter G. Gould – Special Assistant to the Chairman of Council of Economic Advisers (1977-1979)
John P. White – Deputy Director of Office of Management and Budget (1978-1981)
Frank Press – Director of Office of Science and Technology (1977-1981)

Independent Offices

Paul C. Warnke – Director of Arms Control and Disarmament Agency (1977-1978)
George M. Seignious – Director of Arms Control and Disarmament Agency (1979-1980)
Ralph Earle II – Director of Arms Control and Disarmament Agency (1980-1981)
Douglas J. Bennet – Administrator of U.S. Agency for International Development (1979-1981)
Richard F. Celeste – Director of the Peace Corps (1979-1981)
Stephen M. DuBrul Jr. – Chairman and President of Export-Import Bank of the U.S. (1976-1979)
Harold M. Williams – Chairman of U.S. Securities and Exchange Commission (1977-1981)
Stephen J. Friedman – Commissioner of U.S. Securities and Exchange Commission (1980-1981)
Barbara S. Thomas [Judge] – Commissioner of U.S. Securities and Exchange Commission (1980-1983)
Paula Stern – Commissioner of International Trade Commission (1978-1987)
Abbott M. Washburn – Commissioner of Federal Communications Commission (1974-1982)
Eleanor Holmes Norton – Chairman of the Equal Employment Opportunity Commission (1980)
Charles B. Curtis – Chairman of Federal Energy Regulatory Commission (1980)
John E. Reinhardt – Director of U.S. Information Agency (1977-1978); Director of International Communication Agency (1978-1980)

Ambassadors to Foreign Organizations

Andrew Young – U.S. Representative to the United Nations (1977-1979)
Donald F. McHenry – U.S. Representative to the United Nations (1979-1981); Deputy U.S. Rep. to the United Nations (1977-1979)
W. Tapley Bennett Jr. – U.S. Representative to NATO (1977-1983)
Herbert Salzman – U.S. Representative to OECD (1977-1981)
Gerard C. Smith – U.S. Representative to International Atomic Energy Agency (1977-1980)
Esteban Edward Torres – U.S. Representative to UNESCO (1978-1979)
Barbara W. Newell – U.S. Representative to UNESCO (1979-1981)
William J. Vanden Heuvel – U.S. Representative to the United Nations European Office (1979)
Deane R. Hinton – U.S. Representative to European Communities (EC) (1976-1979)
Thomas O. Enders – U.S. Representative to European Committee (EC) (1979-1981)
Gale McGee – U.S. Representative to the Organization of American States (OAS) (1977-1981)

Ambassadors and Consul-Generals to Foreign Countries:

Morton I. Abramowitz – U.S. Ambassador to Thailand (1978-1981)
Robert Anderson – U.S. Ambassador to Morocco (1976-1978)
Diego C. Asencio – U.S. Ambassador to Colombia (1977-1980)
Alfred Atherton Jr. – U.S. Ambassador to Egypt (1979-1983)
Harry E. Bergold Jr. – U.S. Ambassador to Hungary (1980-1983)
Richard J. Bloomfield – U.S. Ambassador to Ecuador (1976-1978); U.S. Ambassador to Portugal (1978-1982)
Paul H. Boeker – U.S. Ambassador to Bolivia (1977-1980)
Stephen W. Bosworth – U.S. Ambassador to Tunisia (1979-1981)
Carroll Brown – U.S. Consul-General in Dusseldorf, Germany (1979-1981); U.S. Consul-General in Munich, Germany (1981-1984)

Kingman Brewster Jr. – U.S. Ambassador to Great Britain (1977-1981)
Frank C. Carlucci – U.S. Ambassador to Portugal (1975-1978)
Walter C. Carrington – U.S. Ambassador to Senegal (1980-1981)
Anne Cox Chambers – U.S. Ambassador to Belgium (1977-1981)
Herman J. Cohen – U.S. Ambassador to Senegal (1977-1980); U.S. Ambassador to Gambia (1977-1980)
Frances D. Cook – U.S. Ambassador to Burundi (1980-1983)
Goodwin Cooke – U.S. Ambassador to Central African Republic (1978-1980)
Walter L. Cutler – U.S. Ambassador to Zaire (1975-1979)
Horace Dawson Jr. – U.S. Ambassador to Botswana (1979-1982)
Angier Biddle Duke – U.S. Ambassador to Morocco (1979-1981)
Lawrence Eagleburger – U.S. Ambassador to Yugoslavia (1977-1980)
Donald B. Easum – U.S. Ambassador to Nigeria (1975-1979)
Hermann F. Eilts – U.S. Ambassador to Egypt (1974-1979)
Theodore L. Eliot Jr. – U.S. Ambassador to Afghanistan (1973-1978)
Thomas O. Enders – U.S. Ambassador to Canada (1975-1979)
Richard N. Gardner – U.S. Ambassador to Italy (1977-1981)
Raymond Garthoff – U.S. Ambassador to Bulgaria (1977-1979)
William H. Gleysteen Jr. – U.S. Ambassador to South Korea (1978-1981)
Robert F. Goheen – U.S. Ambassador to India (1977-1980)
James E. Goodby – U.S. Ambassador to Finland (1980-1981)
Arthur A. Hartman – U.S. Ambassador to France (1977-1981)
Ulric Haynes Jr. – U.S. Ambassador to Algeria (1977-1981)
Anne Forrester Holloway – U.S. Ambassador to Mali (1980-1981)
Arthur W. Hummel Jr. – U.S. Ambassador to Pakistan (1977-1981)
William J. Jordan – U.S. Ambassador to Panama (1974-1978)
Geri M. Joseph – U.S. Ambassador to the Netherlands (1978-1981)
Philip M. Kaiser – U.S. Ambassador to Hungary (1977-1980); U.S. Ambassador to Austria (1980-1981)
George W. Landau – U.S. Ambassador to Chile (1977-1982)
Wilbert J. LeMelle – U.S. Ambassador to Kenya (1977-1980); U.S. Ambassador to Seychelles (1977-1980)
Samuel W. Lewis – U.S. Ambassador to Israel (1977-1985)
Stephen Low – U.S. Ambassador to Zambia (1976-1979); U.S. Ambassador to Nigeria (1979-1981)
James G. Lowenstein – U.S. Ambassador to Luxembourg (1977-1981)
William Luers – U.S. Ambassador to Venezuela (1978-1982)
Warren D. Manshel – U.S. Ambassador to Denmark (1978-1981)
David Everett Mark – U.S. Ambassador to Burundi (1974-1978)
Robert J. McCloskey – U.S. Ambassador to the Netherlands (1976-1978); U.S. Ambassador to Greece (1978-1981)
Ambler H. Moss Jr. – U.S. Ambassador to Panama (1978-1982)
Richard W. Murphy – U.S. Ambassador to Syria (1974-1978); U.S. Ambassador to the Philippines (1978-1981)
David D. Newsom – U.S. Ambassador to the Philippines (1977-1978)
Robert B. Oakley – U.S. Ambassador to Zaire (1979-1982)
Herbert S. Okun – U.S. Ambassador to East Germany (1980-1982)
Ronald D. Palmer – U.S. Ambassador to Togo (1976-1978)
Richard B. Parker – U.S. Ambassador to Lebanon (1977-1978); U.S. Ambassador to Morocco (1978-1979)
Robert H. Pelletreau Jr. – U.S. Ambassador to Bahrain (1979-1980)
Lawrence A. Pezzullo – U.S. Ambassador to Uruguay (1977-1979); U.S. Ambassador to Nicaragua (1979-1981)
Thomas R. Pickering – U.S. Ambassador to Jordan (1974-1978)
Anthony C.E. Quainton – U.S. Ambassador to Central African Republic (1976-1978)
Rozanne Ridgway – U.S. Ambassador to Finland (1977-1980)
William E. Schaufele Jr. – U.S. Ambassador to Poland (1978-1980)
Mabel M. Smythe – U.S. Ambassador to Cameroon (1977-1980); U.S. Ambassador to Equatorial Guinea (1979-1980)
James W. Spain – U.S. Ambassador to Tanzania (1975-1978); U.S. Ambassador to Turkey (1980-1981)
Ronald I. Spiers – U.S. Ambassador to Turkey (1977-1980)
Walter J. Stoessel Jr. – U.S. Ambassador to West Germany (1976-1981)
William H. Sullivan – U.S. Ambassador to Iran (1977-1979)
Terence A. Todman – U.S. Ambassador to Spain (1978-1983)
Leonard Unger – U.S. Ambassador to Republic of China (Taiwan) (1974-1979)
Viron P. Vaky – U.S. Ambassador to Venezuela (1976-1978)
Nicholas A. Veliotis – U.S. Ambassador to Jordan (1978-1981)
Richard Noyes Viets – U.S. Ambassador to Tanzania (1979-1981)
Richard D. Vine – U.S. Ambassador to Switzerland (1979-1981)
Thomas J. Watson Jr. – U.S. Ambassador to Soviet Union (1979-1981)
Charles S. Whitehouse – U.S. Ambassador to Thailand (1975-1978)
Frank Wisner II – U.S. Ambassador to Zambia (1979-1982)
Milton A. Wolf – U.S. Ambassador to Austria (1977-1980)
Leonard Woodcock – U.S. Ambassador to Communist China (1979-1981); U.S. Liaison Officer in Communist China (1977-1979)
W. Howard Wriggins – U.S. Ambassador to Sri Lanka (1977-1979); U.S. Ambassador to the Maldives Island (1977-1979)

Council on Foreign Relations Members in the Ford Administration (August 9, 1974 – January 20, 1977)

Executive Branch: President and Cabinet

Gerald R. Ford, President of the United States (1974-1977)
 Nelson A. Rockefeller, Vice President of the United States (1974-1977)
 Henry A. Kissinger, U.S. Secretary of State (1973-1977)
 James R. Schlesinger, U.S. Secretary of Defense (1973-1975)
 Donald H. Rumsfeld, U.S. Secretary of Defense (1975-1977)
 William E. Simon, U.S. Secretary of the Treasury (1974-1977)
 Elliot L. Richardson, U.S. Secretary of Commerce (1976-1977)
 William T. Coleman Jr., U.S. Secretary of Transportation (1975-1977)
 James T. Lynn, U.S. Secretary of Housing and Urban Development (1973-1975)
 Carla A. Hills, U.S. Secretary of Housing and Urban Development (1975-1977)
 Caspar W. Weinberger, U.S. Secretary of Health, Education, and Welfare (1973-1975)

Department of State

Henry Kissinger	U.S. Secretary of State	1973-1977
Robert S. Ingersoll	Deputy Secretary of State	1974-1976
Charles W. Robinson	Deputy Secretary of State (1976-1977); Under Secretary of State for Economic Affairs (1974-1976)	
Joseph J. Sisco	Under Secretary of State for Political Affairs	1974-1976
Philip C. Habib	Under Secretary of State for Political Affairs Assistant Secretary for East Asian and Pacific Affairs	1976-1978 1974-1976
Carlyle E. Maw	Under Secretary of State for Security Assistance	1974-1976
L. Dean Brown	Deputy Under Secretary of State for Management	1973-1975
Lawrence Eagleburger	Deputy Under Secretary of State for Management	1975-1977
Thomas O. Enders	Assistant Secretary of State for Economic and Business Affairs	1974-1975
Joseph A. Greenwald	Assistant Secretary of State for Economic and Business Affairs	1976
Samuel W. Lewis	Assistant Secretary of State for International Organization Affairs	1975-1977
Arthur A. Hartman	Assistant Secretary of State for European Affairs	1974-1977
Arthur W. Hummel Jr.	Assistant Secretary of State for East Asian and Pacific Affairs	1976-1977
Jack B. Kubisch	Assistant Secretary of State for Inter-American Affairs	1973-1974
William D. Rogers	Assistant Secretary of State for Inter-American Affairs Under Secretary of State for Economic Affairs	1974-1976 1976
Donald B. Easum	Assistant Secretary of State for African Affairs	1974-1975
Nathaniel Davis	Assistant Secretary of State for African Affairs (1975); Director General of the Foreign Service (1973-1975)	
William E. Schauffele Jr.	Inspector General (1975); Assistant Secretary of State for African Affairs (1975-1977)	
Alfred Atherton Jr.	Assistant Secretary of State for Near Eastern and South Asian Affairs	1974-1978
John Richardson Jr.	Assistant Secretary of State for Educational and Cultural Affairs	1969-1977
Robert J. McCloskey	Assistant Secretary for Congressional Relations (1975-1976); Ambassador at Large (1974-1975)	
Carol C. Laise	Assistant Secretary of State for Public Affairs (1973-1975); Director General of the Foreign Service (1975-77)	
John E. Reinhardt	Assistant Secretary of State for Public Affairs	1975-1977
William G. Hyland	Director of Intelligence and Research	1974-1975
Harold H. Saunders	Director of Intelligence and Research	1975-1978
George S. Vest	Director of Politico-Military Affairs	1974-1977
James S. Sutterlin	Director of Policy Planning Staff	1973
Winston Lord	Director of Policy Planning Staff	1973-1977
Charles R. Frank Jr.	Member of Policy Planning Staff	1974-1977
Henry E. Catto Jr.	Chief of Protocol	1974-1976
Shirley Temple Black	Chief of Protocol	1976-1977
Helmut Sonnenfeldt	Counselor	1974-1977
Monroe Leigh	Legal Advisor	1975-1977
Ellsworth Bunker	Ambassador at Large	1973-1978
Daniel Parker	Administrator, U.S. Agency for International Development	1973-1977

Department of Defense

James R. Schlesinger	Secretary of Defense	1973-1975
Donald H. Rumsfeld	Secretary of Defense	1975-1977
Robert F. Ellsworth	Deputy Secretary of Defense Assistant Secretary of Defense for International Security Affairs	1976-1977 1974-1975
Richard A. Wiley	General Counsel of the Department of Defense	1976-1977
Norman R. Augustine	Under Secretary of the Army Assistant Secretary of the Army for Research & Development	1975-1977 1974-1975
Gen. David C. Jones	Air Force Chief of Staff	1974-1978
Gen. Bernard W. Rogers	Army Chief of Staff	1976-1979
Gen. Alexander M. Haig Jr.	Supreme Allied Commander Europe, SHAPE (NATO)	1974-1979
Gen. Richard G. Stilwell	Commanding General, U.S. 8th Army (Korea)	1973-1976

Lt. Gen. DeWitt C. Smith Jr.	Commandant of Army War College	1974-1977
Maj. Gen. Sidney B. Berry	Superintendent, U.S. Military Academy (West Point)	1974-1977
Maj. Gen. John W. Vessey Jr.	Commanding General, U.S. Army 4 th Infantry Division Army Deputy Chief of Staff for Operations and Plans Commanding General, U.S. Eighth Army (South Korea) Commander-in-Chief, United Nations Command (South Korea)	1974-1975 1975-1976 1976-1979 1976-1979
Maj. Gen. Edward C. Meyer	Commanding General, U.S. Army 3rd Infantry Division Army Deputy Chief of Staff for Operations and Plans	1974-1975 1976-1979
Maj. Gen. John W. Seigle	Deputy Chief of Staff for Training, U.S. Army Training and Doctrine Command Deputy Commander of Allied Land Forces for Southeastern Europe Army Assistant Deputy Chief of Staff for Military Operations	1977-1979 1979-1980 1980-1982
Gen. Richard H. Ellis	Air Force Vice Chief of Staff Commander, U.S. Air Forces in Europe (USAFE)	1973-1975 1975-1977
Lt. Gen. Charles W. Carson Jr.	Commander, Twelfth Air Force and Tactical Air Command	1974-1975
Vice Adm. Harry D. Train II	Commander, U.S. Sixth Fleet	1976-1978
Vice Adm. Thomas B. Hayward	Commander, U.S. Seventh Fleet	1975-1976
Adm. Stansfield Turner	Commander of Allied Forces Southern Europe (NATO)	1975-1977
Vice Adm. S. Robert Foley Jr.	Deputy Director, Strategic Plans and Policy Division of the Navy staff	1975-1977
Maj. Gen. Fred E. Haynes (USMC)	Commanding General, Marine Corps Base, Camp Lejeune Marine Deputy Chief of Staff for Research, Development, and Studies	1974-1975 1975-1976

Department of the Treasury

George H. Dixon – Deputy Secretary of the Treasury (1976-1977)
Edwin H. Yeo III – Under Secretary of the Treasury for Monetary Affairs (1975-1977)
Charles A. Cooper – Assistant Secretary of the Treasury for International Affairs (1974-1975)
Gerald L. Parsky – Assistant Secretary of the Treasury for International Affairs (1974-1977)
John M. Hennessy – Assistant Secretary of the Treasury (1973-1975)

Others

Harold M. Agnew – Director of Los Alamos National Laboratory (1970-1979)
Laurence H. Silberman – Deputy U.S. Attorney General (1974-1975)
Carla A. Hills – Secretary of Housing and Urban Development (1975-1977); Assistant U.S. Attorney General for Civil Division (1974-1975)
Richard Thornburgh – Assistant U.S. Attorney General for Criminal Division (1976-1977)
Michael H. Moskow – Under Secretary of Labor (1976-1977)
William J. Kilberg – Solicitor of Labor (1973-1977)
John Hart Ely – General Counsel of U.S. Department of Transportation (1975-1976)
Frank C. Carlucci – Under Secretary of Health, Education, and Welfare (1973-1975)
William H. Taft IV – General Counsel of Health, Education, and Welfare (1976-1977)
Constance B. Newman – Assistant Secretary of Housing and Urban Development for Consumer Affairs and Regulatory Functions (1976-1977)
John B. Rhinelander – General Counsel of Health, Education, and Welfare (1973-1975); Under Secretary of Housing and Urban Development (1975-1977)

White House Staff and Executive Agencies:

Henry A. Kissinger – National Security Advisor (1969-1975)
(Gen.) Brent Scowcroft – National Security Advisor (1975-1977); Deputy National Security Advisor (1973-1975)
William G. Hyland – Deputy National Security Advisor (1975-1977)
(Adm.) George W. Anderson Jr. – Chairman, President's Foreign Intelligence Advisory Board (1970-1976)
Leo Cherne – Chairman, President's Foreign Intelligence Advisory Board (1976-1977)
Kenneth Rush – Assistant to the President for Economic Affairs (1974-1975)
Dick Cheney – Assistant to the President (?); White House Chief of Staff (1975-1977)
Donald H. Rumsfeld – White House Chief of Staff (1974-1975)
William E. Colby – Director of Central Intelligence Agency (1973-1976)
George H.W. Bush – Director of Central Intelligence Agency (1976-1977)
Lt. Gen. Lew Allen Jr. – Director of National Security Agency (1973-1977)
Alan Greenspan – Chairman of the Council of Economic Advisors (1974-1977)
James T. Lynn – Director of Office of Management and Budget (1975-1977)
William D. Eberle – Special Representative for Trade Negotiations (1971-1974)
Harald B. Malmgren – Deputy Special Representative for Trade Negotiations (1972-1975)
William M. Walker – Deputy Special Representative for Trade Negotiations (1975-1977)

Independent Offices

Russell E. Train – Administrator, Environmental Protection Agency (1973-1977)
Fred Ikle – Director, Arms Control and Disarmament Agency (1973-1977)
William J. Casey – Chairman and President of Export-Import Bank of the U.S. (1975)
Stephen M. DuBrul Jr. – Chairman and President of Export-Import Bank of the U.S. (1976-1979)
Abbott M. Washburn – Commissioner of Federal Communications Commission (1974-1982)
Robert Mayer White – Administrator of National Oceanic and Atmospheric Administration (NOAA) (1970-1977)

Ambassadors to Foreign Organizations

John A. Scali – U.S. Representative to the United Nations (1973-1975)
Daniel P. Moynihan – U.S. Representative to the United Nations (1975-1976)

William W. Scranton – U.S. Representative to the United Nations (1976-1977)
David K.E. Bruce – U.S. Representative to NATO (1974-1976)
Robert Strausz-Hupe – U.S. Representative to NATO (1976-1977)
William C. Turner – U.S. Representative to OECD (1974-1977)
Henry E. Catto, Jr. – U.S. Representative to the United Nations European Office (1976-1977)
Joseph A. Greenwald – U.S. Representative to the European Communities (1972-1976)
Deane R. Hinton – U.S. Representative to the European Communities (1976-1979)

Ambassadors to Foreign Countries

James Elmer Akins – U.S. Ambassador to Saudi Arabia (1973-1975)
Robert Anderson – U.S. Ambassador to Morocco (1976-1978)
Anne L. Armstrong – U.S. Ambassador to Great Britain (1976-1977)
Harry George Barnes Jr. – U.S. Ambassador to Romania (1973-1976)
Shirley Temple Black – U.S. Ambassador to Ghana (1974-1976)
Richard J. Bloomfield – U.S. Ambassador to Ecuador (1976-1978)
George H.W. Bush – Liaison Officer in Communist China (1974-1975)
Henry A. Byroade – U.S. Ambassador to Pakistan (1973-1977)
Frank C. Carlucci – U.S. Ambassador to Portugal (1975-1978)
John Sherman Cooper – U.S. Ambassador to East Germany (1974-1976)
Walter J.P. Curley Jr. – U.S. Ambassador to Ireland (1975-1977)
Walter L. Cutler – U.S. Ambassador to Zaire (1975-1979)
Nathaniel Davis – U.S. Ambassador to Switzerland (1975-1977)
Shelby C. Davis – U.S. Ambassador to Switzerland (1969-1975)
Robert W. Dean – U.S. Ambassador to Peru (1974-1977)
Donald B. Easum – U.S. Ambassador to Nigeria (1975-1979)
Hermann F. Eilts – U.S. Ambassador to Egypt (1974-1979)
Theodore L. Eliot Jr. – U.S. Ambassador to Afghanistan (1973-1978)
Thomas O. Enders – U.S. Ambassador to Canada (1975-1979)
Thomas S. Gates – Liaison Officer in Communist China (1976-1977)
Richard Helms – U.S. Ambassador to Iran (1973-1977)
Martin J. Hillenbrand – U.S. Ambassador to West Germany (1972-1976)
Deane R. Hinton – U.S. Ambassador to Zaire (1974-1975)
James D. Hodgson – U.S. Ambassador to Japan (1974-1976)
Arthur W. Hummel Jr. – U.S. Ambassador to Ethiopia (1975-1976)
William J. Jordan – U.S. Ambassador to Panama (1974-1978)
William R. Kintner – U.S. Ambassador to Thailand (1973-1975)
Jack B. Kubisch – U.S. Ambassador to Greece (1974-1977)
George W. Landau – U.S. Ambassador to Paraguay (1972-1977)
Henry Cabot Lodge Jr. – Personal Representative to the Holy See (Vatican City) (1970-1977)
Stephen Low – U.S. Ambassador to Zambia (1976-1979)
Ignacio E. Lozano Jr. – U.S. Ambassador to El Salvador (1976-1977)
William B. Macomber Jr. – U.S. Ambassador to Turkey (1973-1977)
David Everett Mark – U.S. Ambassador to Burundi (1974-1978)
Anthony D. Marshall – U.S. Ambassador to Kenya (1974-1977); U.S. Ambassador to Seychelles (1976-1977)
Robert J. McCloskey – U.S. Ambassador to the Netherlands (1976-1978)
Daniel Patrick Moynihan – U.S. Ambassador to India (1973-1975)
Richard W. Murphy – U.S. Ambassador to Syria (1974-1978)
David D. Newsom – U.S. Ambassador to Indonesia (1974-1977)
Ronald D. Palmer – U.S. Ambassador to Togo (1976-1978)
Richard B. Parker – U.S. Ambassador to Algeria (1974-1977)
Richard F. Pedersen – U.S. Ambassador to Hungary (1973-1975)
Thomas R. Pickering – U.S. Ambassador to Jordan (1974-1978)
Anthony C.E. Quainton – U.S. Ambassador to Central African Republic (1976-1978)
John E. Reinhardt – U.S. Ambassador to Nigeria (1971-1975)
Elliot L. Richardson – U.S. Ambassador to Great Britain (1975-1976)
Kenneth Rush – U.S. Ambassador to France (1974-1977)
Michael A. Samuels – U.S. Ambassador to Sierra Leone (1975-1977)
Stuart Nash Scott – U.S. Ambassador to Portugal (1974-1975)
Laurence Silberman – U.S. Ambassador to Yugoslavia (1975-1977)
David S. Smith – U.S. Ambassador to Sweden (1976-1977)
James W. Spain – U.S. Ambassador to Tanzania (1975-1978)
Herbert J. Spiro – U.S. Ambassador to Cameroon (1975-1977); U.S. Ambassador to Equatorial Guinea (1975-1976)
Michael E. Sterner – U.S. Ambassador to United Arab Emirates (1974-1976)
Walter J. Stoessel Jr. – U.S. Ambassador to the Soviet Union (1974-1976); U.S. Ambassador to West Germany (1976-1981)
Robert Strausz-Hupe – U.S. Ambassador to Sweden (1974-1976)
William H. Sullivan – U.S. Ambassador to the Philippines (1973-1977)
Terence A. Todman – U.S. Ambassador to Guinea (1972-1975); U.S. Ambassador to Costa Rica (1975-1977)
Leonard Unger – U.S. Ambassador to the Republic of China [Taiwan] (1974-1979)
Viron P. Vaky – U.S. Ambassador to Colombia (1974-1976); U.S. Ambassador to Venezuela (1976-1978)
Seymour Weiss – U.S. Ambassador to Bahamas (1974-1976)
Charles S. Whitehouse – U.S. Ambassador to Laos (1973-1975); U.S. Ambassador to Thailand (1975-1978)

Council on Foreign Relations Members in the Nixon Administration

(January 20, 1969 – August 9, 1974)

Executive Branch: President and Cabinet

Richard M. Nixon, President of the United States (1969-1974)
 Gerald R. Ford, Vice President of the United States (1973-1974)
 William P. Rogers, U.S. Secretary of State (1969-1973)
 Henry A. Kissinger, U.S. Secretary of State (1973-1977)
 Melvin R. Laird, U.S. Secretary of Defense (1969-1973)
 Elliot L. Richardson, U.S. Secretary of Health, Education, and Welfare (1970-1973); U.S. Secretary of Defense (1973); U.S. Attorney General (1973-1974)
 James R. Schlesinger, U.S. Secretary of Defense (1973-1975)
 David M. Kennedy, U.S. Secretary of the Treasury (1969-1972)
 George P. Shultz, U.S. Secretary of Labor (1969-1970); U.S. Secretary of the Treasury (1972-1974)
 Peter G. Peterson, U.S. Secretary of Commerce (1972-1973)
 James D. Hodgson, U.S. Secretary of Labor (1970-1973)
 James T. Lynn, U.S. Secretary of Housing and Urban Development (1973-1975)
 Caspar W. Weinberger, U.S. Secretary of Health, Education, and Welfare (1973-1975)

Department of State

William P. Rogers	U.S. Secretary of State	1969-1973
Henry A. Kissinger	U.S. Secretary of State	1973-1977
Elliot L. Richardson	Under Secretary of State	1969-1970
John N. Irwin II	Under Secretary of State (renamed Deputy Secretary of State in 1972)	1970-1973
Kenneth Rush	Deputy Secretary of State	1973-1974
Robert S. Ingersoll	Assistant Secretary of State for East Asian and Pacific Affairs Deputy Secretary of State	1974 1974-1976
William J. Casey	Under Secretary of State for Economic Affairs	1973-1974
Joseph J. Sisco	Under Secretary of State for Political Affairs Assistant Secretary of State for Near Eastern and South Asian Affairs	1974-1976 1969-1974
Nathaniel Samuels	Deputy Under Secretary of State for Economic Affairs	1969-1972
William B. Macomber	Deputy Under Secretary of State for Management	1969-1973
L. Dean Brown	Deputy Under Secretary of State for Management	1973-1975
William H. Donaldson	Under Secretary of State for Security Assistance	1973-1974
Carlyle E. Maw	Legal Adviser Under Secretary of State for Security Assistance	1973-1974 1974-1976
Philip H. Trezise	Assistant Secretary of State for Economic Affairs	1969-1971
Willis C. Armstrong	Assistant Secretary of State for Economic and Business Affairs	1972-1974
Thomas O. Enders	Assistant Secretary of State for Economic and Business Affairs	1974-1975
Samuel De Palma	Assistant Secretary of State for International Organization Affairs	1969-1973
Walter M. Kotschnig	Deputy Assistant Secretary of State for International Organization Affairs	1965-1971
Martin J. Hillenbrand	Assistant Secretary of State for European Affairs	1969-1972
Walter J. Stoessel Jr.	Assistant Secretary of State for European Affairs	1972-1974
Arthur A. Hartman	Assistant Secretary of State for European Affairs	1974-1977
Alfred Atherton Jr.	Assistant Secretary of State for Near Eastern and South Asian Affairs	1974-1978
David D. Newsom	Assistant Secretary of State for African Affairs	1969-1974
Donald B. Easum	Assistant Secretary of State for African Affairs	1974-1975
Charles A. Meyer	Assistant Secretary of State for Inter-American Affairs	1969-1973
Jack B. Kubisch	Assistant Secretary of State for Inter-American Affairs	1973-1974
John Richardson	Assistant Secretary of State for Educational and Cultural Affairs	1969-1977
William B. Macomber Jr.	Assistant Secretary of State for Congressional Relations	1967-1969
David M. Abshire	Assistant Secretary of State for Congressional Relations	1970-1973
Carol C. Laise	Assistant Secretary of State for Public Affairs	1973-1975
Ray S. Cline	Director of Intelligence and Research	1969-1973
William G. Hyland	Director of Intelligence and Research	1974-1975
Ronald I. Spiers	Director of Politico-Military Affairs	1969-1973
Seymour Weiss	Director of Politico-Military Affairs	1973-1974
George S. Vest	Director of Politico-Military Affairs	1974-1977
Winston Lord	Director of Policy Planning Staff	1973-1977
Herbert J. Spiro	Member of Policy Planning Staff	1970-1975
Henry E. Catto Jr.	Chief of Protocol	1974-1976
Richard F. Pedersen	Counselor	1971-1973
Helmut Sonnenfeldt	Counselor	1974-1977
John R. Stevenson	Legal Advisor	1969-1973
Theodore L. Eliot Jr.	Executive Secretary	1969-1973
Thomas R. Pickering	Executive Secretary	1973-1974
James E. Sutterlin	Inspector General	1973-1974

David M. Kennedy	Ambassador at Large for Foreign Economic Policy Development	1971-1973
Ellsworth Bunker	Ambassador at Large	1973-1978
Robert J. McCloskey	Ambassador at Large	1974-1975
Nathaniel Davis	Director General of the Foreign Service	1973-1975
Parker T. Hart	Director of the Foreign Service Institute	1969
Daniel Parker	Administrator, U.S. Agency for International Development	1973-1977

Department of Defense

Melvin R. Laird – Secretary of Defense (1969-1973)

Elliot L. Richardson – Secretary of Defense (1973)

James R. Schlesinger – Secretary of Defense (1973-1975)

Kenneth Rush – Deputy Secretary of Defense (1972-1973)

Malcolm R. Currie – Defense Department Director of Research and Engineering (1973)

Army

Stanley R. Resor	Secretary of the Army	1965-1971
Gen. Andrew J. Goodpaster	Supreme Allied Commander Europe, SHAPE (NATO)	1969-1974
Gen. William C. Westmoreland	Army Chief of Staff	1968-1972
Gen. Donald V. Bennett	Director of Defense Intelligence Agency Commanding General of U.S. 8th Army (Korea) Commander-in-Chief of Army Forces in Pacific	1969-1972 1972-1973 1973-1974
Gen. Richard G. Stilwell	Army Deputy Chief of Staff for Military Operations Commanding General, U.S. 6th Army (Presidio of San Francisco) Commanding General, U.S. 8th Army (Korea)	1969-1972 1972-1973 1973-1976
Lt. Gen. James B. Lampert	High Commissioner of the Ryukyu Islands (Okinawa)	1968-1972
Lt. Gen. George M. Seignious II	Commanding General of U.S. Army 3rd Infantry Division U.S. Commander of Berlin	1969 1970-1971
Maj. Gen. William Allen Knowlton	Superintendent, U.S. Military Academy (West Point)	1970-1974
Maj. Gen. John W. Seigle	Commander of 2nd Armored Cavalry Regiment (in Germany)	1973-1974
Brig. Gen. Edward C. Meyer	Deputy Commandant, Army War College Army Deputy Chief of Staff for Operations, U.S. Army Europe and Seventh Army	1972-1973 1973-1974
Brig. Gen. DeWitt C. Armstrong III	Deputy Chief of Army Intelligence Advisor to Army of the Republic of Vietnam III Corps Commander Commanding General of U.S. Army Forces, Military Region 2 [Cam Rahn Bay/Nha Trang], South Vietnam Commanding General of Fort Devens, Massachusetts	1969-1970 1970-1971 1971-1972 1972-1973
Brig. Gen. Edwin F. Black	Assistant Chief of Staff, U.S. Army Pacific [Honolulu]	1970
Brig. Gen. Amos A. Jordan	Head of the Department of Social Sciences at U.S. Military Academy	1969-1972

Navy

John H. Chafee	Secretary of the Navy	1969-1972
John W. Warner	Under Secretary of the Navy Secretary of the Navy	1969-1972 1972-1974
James E. Johnson	Assistant Secretary of the Navy for Manpower and Reserve Affairs	1973
Adm. Elmo Zumwalt Jr.	Chief of Naval Operations	1970-1974
Vice Adm. Stansfield Turner	President, Naval War College	1972-1974
Rear Adm. Max K. Morris	Commandant of U.S. Naval Academy	1971-1973
Maj. Gen. Fred E. Haynes, USMC	Legislative Assistant to the Commandant of the Marine Corps Commanding General, 2 nd Marine Division Commanding General, 3 rd Marine Division	1968-1971 1972-1973 1973-1974

Air Force

Robert C. Seamans Jr.	Secretary of the Air Force (1969-1973)	
Gen. David A. Burchinal	Deputy Commander, U.S. European Command (1966-1973)	
Gen. David C. Jones	Commander, U.S. Air Force in Europe Commander, Fourth Allied Tactical Air Forces (Germany) Commander, 2 nd Air Force (Barksdale AFB, Louisiana) Vice Commander, 7 th Air Force (South Vietnam)	1971-1974 1971-1974 1969-1971 1969
Lt. Gen. Richard H. Ellis	Commander, 9 th Air Force Commander of 6th Allied Tactical Air Force (Turkey) Commander of Allied Air Forces, Southern Europe Commander, 16th Air Force (Spain) Air Force Vice Chief of Staff	1969-1970 1971-1972 1972-1973 1973 1973-1975
Lt. Gen. Robert E. Pursley	Commander, U.S. Forces Japan (1972-1974); Commander, Fifth Air Force (1972-1974)	
Maj. Gen. Charles W. Carson Jr.	Commander, Alaskan Air Command (1973-1974)	

U.S. Department of Commerce:

Peter G. Peterson – U.S. Secretary of Commerce (1972-1973)
James T. Lynn – Under Secretary of Commerce (1971-1972); General Counsel of the Department of Commerce (1969-1971)
Gary M. Cook – Acting Director, Bureau of Competitive Assessment and Business Policy (1973)

U.S. Department of the Treasury:

David M. Kennedy – U.S. Secretary of the Treasury (1969-1972)
George P. Shultz – Secretary of the Treasury (1972-1974)
Charls E. Walker – Deputy Secretary of the Treasury (1969-1973)
William E. Simon – Deputy Secretary of the Treasury (1973-1974)
Paul A. Volcker – Under Secretary of the Treasury for Monetary Affairs (1969-1974)
Jack F. Bennett – Deputy Under Secretary of the Treasury for Monetary Affairs (c.1972-1973)
Murray L. Weidenbaum – Assistant Secretary of the Treasury for Economic Policy (1969-1971)
John M. Hennessy – Assistant Secretary of the Treasury (1973-1975)
Edward C. Schmults – General Counsel of the Treasury Dept. (1973-1974); Under Secretary of the Treasury (1974-1975)

U.S. Department of Labor:

George P. Shultz – U.S. Secretary of Labor (1969-1970)
James D. Hodgson – U.S. Secretary of Labor (1970-1973); Under Secretary of Labor (1969-1970)
Laurance H. Silberman – Under Secretary of Labor (1970-1973)
Richard F. Schubert – Under Secretary of Labor (1973-1974); Solicitor of Labor (1971-1973)
William J. Kilberg – Solicitor of Labor (1973-1977)
George L.P. Weaver – Assistant Secretary of Labor for International Affairs (1969)
Frank G. Zarb – Assistant Secretary of Labor for Administration and Management (1971-1972)

Others:

Frank C. Carlucci – Under Secretary of Health, Education, and Welfare (1973-1975)
Timothy E. Wirth – Deputy Assistant Secretary of Health, Education, and Welfare (1969-1970)
John B. Rhinelander – General Counsel of Health, Education, and Welfare (1973-1975)
James T. Lynn – Secretary of Housing and Urban Development (1973-1975)
Michael H. Moskow – Assistant Secretary of Housing and Urban Development for Policy Development and Research (1973)
William D. Ruckelshaus – Assistant U.S. Attorney General for Civil Division (1969-1970)
Russell E. Train – Under Secretary of the Interior (1969)
Harold M. Agnew – Director of Los Alamos National Laboratory (1970-1979)
Laurence E. Lynn Jr. – Assistant Secretary of Health, Education, and Welfare for Planning and Evaluation (1971-1973); Assistant Secretary of the Interior for Program Development and Budget (1973-1974)

White House Staff

Henry Kissinger – National Security Advisor (1969-1975)
Lt. Gen. Brent Scowcroft – Deputy National Security Advisor (1973-1975)
Gen. Alexander M. Haig Jr. – Deputy National Security Advisor (1971-1973); White House Chief of Staff (1973-1974)
Richard M. Moose – Staff Secretary, National Security Council (1969-1970)
John A. Scali – Special Consultant to the President, National Security Council (1971-1973)
Arthur F. Burns – Counselor to the President of the United States (1969-1970)
Leonard Garment – Counselor to the President of the United States (1973-1974)
Melvin R. Laird – Counselor to the President for Domestic Affairs
Peter M. Flanigan – Assistant to the President (1969-1974)
Frederic V. Malek – Special Assistant to the President (1970-1973)
Daniel P. Moynihan – Assistant to the President for Urban Affairs
Peter G. Peterson – Assistant to the President for International Economic Affairs (1971-1972)
Paul H. Nitze – Member of U.S. Delegation of Strategic Arms Limitation Talks (1969-1974)

Executive Agencies

Richard Helms – Director of Central Intelligence Agency (1966-1973)
James R. Schlesinger – Director of Central Intelligence Agency (1973)
William E. Colby – Director of Central Intelligence Agency (1973-1976); Deputy Director of CIA for Operations (1973)
Lt. Gen. Lew Allen Jr. – Director of National Security Agency (1973-1977)
Carl J. Gilbert – Special Representative for Trade Negotiation (1969-1971)
William D. Eberle – Special Representative for Trade Negotiations (1971-1974)
Harald B. Malmgren – Deputy Special Representative for Trade Negotiations (1972-1975)
Paul W. McCracken – Chairman of the Council of Economic Advisors (1969-1971)
Marina von N. Whitman – Member of the Council of Economic Advisors (1972-1973)
Donald H. Rumsfeld – Director, Office of Economic Opportunity (1969-1971)
Caspar W. Weinberger – Director of Office of Management and Budget (1972-1973)
George P. Shultz – Director of Office of Management and Budget (1970-1972); Chairman of the Council on Economic Policy (1973-1974)
Frank C. Carlucci – Deputy Director, Office of Management and Budget (1971-1972); Director, Office of Economic Opportunity (1971-1972)
Frederic V. Malek – Deputy Director, Office of Management and Budget (1973-1975)
Kenneth W. Dam – Executive Director, Council on Economic Policy (1973-1974)

Independent Agencies

William D. Ruckelshaus – Administrator of Environmental Protection Agency (1970-1973)
Russell E. Train – Administrator of Environmental Protection Agency (1973-1977)
William J. Casey – Chairman of U.S. Securities and Exchange Commission (1971-1973)
Glenn T. Seaborg – Chairman of Atomic Energy Commission (1961-1971)
James R. Schlesinger – Chairman of Atomic Energy Commission (1971-1973)
Gerard C. Smith – Director of Arms Control and Disarmament Agency (1969-1973)
Fred Ikle – Director of Arms Control and Disarmament Agency (1973-1977)
Henry Loomis – Deputy Director of U.S. Information Agency (1969-1972)
Maurice J. Williams – Deputy Administrator of U.S. Agency for International Development [USAID] (1970-1974)
Robert Mayer White – Administrator of National Oceanic and Atmospheric Administration (NOAA) (1970-1977)

Ambassadors to Foreign Organizations

Charles Yost – U.S. Representative to the United Nations (1969-1971)
George H.W. Bush – U.S. Representative to the United Nations (1971-1973)
John A. Scali – U.S. Representative to the United Nations (1973-1975)
Robert F. Ellsworth – U.S. Representative to NATO (1969-1971)
David M. Kennedy – U.S. Representative to NATO (1972-1973)
Donald H. Rumsfeld – U.S. Representative to NATO (1973-1974)
J. Robert Schaetzel – U.S. Representative to the European Communities (1966-1972)
Joseph A. Greenwald – U.S. Representative to OECD (1969-1972); U.S. Representative to the European Communities (1972-1976)
Henry DeWolf Smyth – U.S. Representative to International Atomic Energy Agency (1961-1970)
T. Keith Glennan – U.S. Representative to International Atomic Energy Agency (1970-1973)

Ambassadors to Foreign Countries:

James Elmer Akins – U.S. Ambassador to Saudi Arabia (1973-1975)
Robert Anderson – U.S. Ambassador to Dahomey [Benin] (1972-1974)
Harry George Barnes Jr. – U.S. Ambassador to Romania (1973-1976)
Jacob Beam – U.S. Ambassador to Soviet Union (1969-1973)
Robert O. Blake – U.S. Ambassador to Mali (1970-1973)
L. Dean Brown – U.S. Ambassador to Gambia (1967-1970); U.S. Ambassador to the Hashemite Kingdom of Jordan (1970-1974)
David K. E. Bruce – U.S. Liaison Officer to Communist China (1973-1974)
Ellsworth Bunker – U.S. Ambassador to South Vietnam (1967-1973)
Henry A. Byroade – U.S. Ambassador to the Philippines (1969-1973); U.S. Ambassador to Pakistan (1973-1977)
Henry E. Catto Jr. – U.S. Ambassador to El Salvador (1971-1973)
Philip K. Crowe – U.S. Ambassador to Norway (1969-1973); U.S. Ambassador to Denmark (1973-1975)
Rodger P. Davies – U.S. Ambassador to Cyprus (1974)
Nathaniel Davis – U.S. Ambassador to Guatemala (1968-1971); U.S. Ambassador to Chile (1971-1973)
Shelby C. Davis – U.S. Ambassador to Switzerland (1969-1975)
Donald B. Easum – U.S. Ambassador to Burkina Faso (1971-1974)
Hermann F. Eilts – U.S. Ambassador to Saudi Arabia (1965-1970); Principal Officer of Egypt (1973-74); U.S. Ambassador to Egypt (1974-79)
Theodore L. Eliot Jr. – U.S. Ambassador to Afghanistan (1973-1978)
Clarence Clyde Ferguson Jr. – U.S. Ambassador to Uganda (1970-1972)
Joseph N. Greene Jr. – Principal Officer to Egypt (1972-1973)
Philip C. Habib – U.S. Ambassador to South Korea (1971-1974)
Richard Helms – U.S. Ambassador to Iran (1973-1977)
Martin J. Hillenbrand – U.S. Ambassador to West Germany (1972-1976)
Jerome H. Holland – U.S. Ambassador to Sweden (1970-1972)
Arthur W. Hummel Jr. – U.S. Ambassador to Burma (1968-1971)
Robert S. Ingersoll – U.S. Ambassador to Japan (1972-1973)
John N. Irwin II – U.S. Ambassador to France (1973-1974)
William R. Kintner – U.S. Ambassador to Thailand (1973-1975)
Edward M. Korry – U.S. Ambassador to Chile (1967-1971)
George W. Landau – U.S. Ambassador to Paraguay (1972-1977)
Henry Cabot Lodge Jr. – Personal Representative to the Holy See (Vatican City) (1970-1977)
Douglas MacArthur II – U.S. Ambassador to Iran (1969-1972)
William B. Macomber Jr. – U.S. Ambassador to Turkey (1973-1977)
Anthony D. Marshall – U.S. Ambassador to the Malagasy Republic (Madagascar) (1970-1971); U.S. Ambassador to Trinidad and Tobago (1972-1973); U.S. Ambassador to Kenya (1974-1977)
Robert M. McClintock – U.S. Ambassador to Venezuela (1970-1975)
Robert J. McCloskey – U.S. Ambassador to Cyprus (1973-1974)
Daniel Patrick Moynihan – U.S. Ambassador to India (1973-1975)
Richard W. Murphy – U.S. Ambassador to Mauritania (1971-1974)
Richard F. Pedersen – U.S. Ambassador to Hungary (1973-1975)
John E. Reinhardt – U.S. Ambassador to Nigeria (1971-1975)
Kenneth Rush – U.S. Ambassador to West Germany (1969-1972)
Hewson A. Ryan – U.S. Ambassador to Honduras (1969-1973)
William E. Schaufele Jr. – U.S. Ambassador to Upper Volta (Burkina Faso) (1969-1971)
Adolph W. Schmidt – U.S. Ambassador to Canada (1969-1974)
R. Sargent Shriver Jr. – U.S. Ambassador to France (1968-1970)
Ronald Spiers – U.S. Ambassador to Bahamas (1973-1974); Deputy Chief of Mission, U.S. Embassy in Great Britain [London] (1974-1977)
Walter J. Stoessel Jr. – U.S. Ambassador to Poland (1968-1972); U.S. Ambassador to Soviet Union (1974-1976)

Robert Strausz-Hupe – U.S. Ambassador to Sri Lanka (1970-1971); U.S. Ambassador to Maldives Island (1970-1971); U.S. Ambassador to Belgium (1972-1974)
William H. Sullivan – U.S. Ambassador to the Philippines (1973-1977)
Emory C. Swank – U.S. Ambassador to Cambodia (1970-1974)
Terence A. Todman – U.S. Ambassador to Chad (1969-1972); U.S. Ambassador to Guinea (1972-1975)
Leonard Unger – U.S. Ambassador to Thailand (1967-1973); U.S. Ambassador to Republic of China (Taiwan) (1974-1979)
Viron P. Vaky – U.S. Ambassador to Costa Rica (1972-1974); U.S. Ambassador to Colombia (1974-1976)
Arthur K. Watson – U.S. Ambassador to France (1970-1972)
Charles S. Whitehouse – U.S. Ambassador to Laos (1973-1975)

Council on Foreign Relations Members in the Lyndon B. Johnson Administration (November 22, 1963- January 20, 1969)

Executive Branch: Cabinet

Hubert H. Humphrey, Vice President of the United States (1965-1969)
 Dean Rusk, U.S. Secretary of State (1961-1969)
 Robert S. McNamara, U.S. Secretary of Defense (1961-1968)
 C. Douglas Dillon, U.S. Secretary of the Treasury (1961-1965)
 Henry H. Fowler, U.S. Secretary of the Treasury (1965-1968)
 Robert F. Kennedy, U.S. Attorney General (1961-1964)
 Nicholas de B. Katzenbach, U.S. Attorney General (1964-1966)
 Ramsey Clark, U.S. Attorney General (1966-1969)
 John T. Connor (Sr.), U.S. Secretary of Commerce (1965-1967)
 Alexander B. Trowbridge Jr., U.S. Secretary of Commerce (1967-1968)
 John W. Gardner, U.S. Secretary of Health, Education, and Welfare (1965-1968)
 Robert C. Wood, U.S. Secretary of Housing and Urban Development (1969)

Department of State

Dean Rusk	U.S. Secretary of State	1961-1969
George W. Ball	Under Secretary of State	1961-1966
Nicholas de B. Katzenbach	Under Secretary of State	1966-1969
W. Averell Harriman	Under Secretary of State for Political Affairs Ambassador at Large	1963-1965 1965-1969
Eugene V. Rostow	Under Secretary of State for Political Affairs	1966-1969
Thomas C. Mann	Under Secretary of State for Economic and Agricultural Affairs Assistant Secretary of State for Inter-American Affairs	1965-1966 1963-1965
Foy D. Kohler	Deputy Under Secretary of State for Political Affairs	1966-1967
Charles E. Bohlen	Deputy Under Secretary of State for Political Affairs	1968-1969
Harlan B. Cleveland	Assistant Secretary of State for International Organization Affairs	1961-1965
Joseph J. Sisco	Assistant Secretary of State for International Organization Affairs	1965-1969
Walter M. Kotschnig	Deputy Assistant Secretary of State for International Organization Affairs	1965-1971
William R. Tyler	Assistant Secretary of State for European Affairs	1962-1965
John M. Leddy	Assistant Secretary of State for European Affairs	1965-1969
Roger Hilsman Jr.	Assistant Secretary of State for East Asian and Pacific Affairs	1963-1964
William P. Bundy	Assistant Secretary of State for East Asian and Pacific Affairs	1964-1969
Phillips Talbot	Assistant Secretary of State for Near-Eastern and South Asian Affairs	1961-1965
Raymond A. Hare	Assistant Secretary of State for Near-Eastern and South Asian Affairs	1965-1966
Lucius D. Battle	Assistant Secretary of State for Educational and Cultural Affairs Assistant Secretary of State for Near-Eastern and South Asian Affairs	1962-1964 1967-1968
Parker T. Hart	Assistant Secretary of State for Near-Eastern and South Asian Affairs	1968-1969
Edwin M. Martin	Assistant Secretary of State for Inter-American Affairs	1962-1964
Lincoln Gordon	Assistant Secretary of State for Inter-American Affairs	1966-1967
Covey T. Oliver	Assistant Secretary of State for Inter-American Affairs	1967-1968
J. Wayne Fredericks	Deputy Assistant Secretary of State for African Affairs	1961-1967
Anthony M. Solomon	Assistant Secretary of State for Economic Affairs	1965-1969
Harry C. McPherson Jr.	Assistant Secretary of State for Educational and Cultural Affairs	1964-1965
Charles Frankel	Assistant Secretary of State for Educational and Cultural Affairs	1965-1967
Frederick G. Dutton	Assistant Secretary of State for Congressional Relations	1961-1964
Douglas MacArthur II	Assistant Secretary of State for Congressional Relations	1965-1967
William B. Macomber Jr.	Assistant Secretary of State for Congressional Relations	1967-1969
Robert J. Manning	Assistant Secretary of State for Public Affairs	1962-1964
James L. Greenfield	Assistant Secretary of State for Public Affairs	1964-1966
Thomas L. Hughes	Director of Intelligence and Research	1963-1969
Walt W. Rostow	Chairman of State Department Policy Planning Council Counselor of the State Department	1961-1966 1961-1966
Henry D. Owen	Chairman of State Department Policy Planning Council	1966-1969
Ernest K. Lindley	Member of State Department Policy Planning Council	1961-1969
William R. Polk	Member of State Department Policy Planning Council	1961-1965
W. Howard Wriggins	Member of State Department Policy Planning Council	1961-1965
Angier Biddle Duke	Chief of Protocol	1961-1965, 1968
Robert R. Bowie	Counselor of the State Department	1966-1968
Abram Chayes	Legal Adviser	1961-1964
Benjamin H. Read	Executive Secretary	1963-1969
Llewellyn E. Thompson	Ambassador at Large	1962-1966
Ellsworth Bunker	Ambassador at Large	1966-1967
Henry Cabot Lodge Jr.	Ambassador at Large	1967-1968
George C. McGhee	Ambassador at Large	1968-1969
George A. Morgan	Director of the Foreign Service Institute	1962-1965

George V. Allen	Director of the Foreign Service Institute	1966-1968
Robert M. McClintock	Senior Foreign Service Inspector Co-Director of Special State-Defense Study of U.S. Overseas Bases	1966-1967 1968-1969
David E. Bell	Administrator, U.S. Agency for International Development	1962-1966
William S. Gaud	Administrator, U.S. Agency for International Development Deputy Administrator, U.S. Agency for International Development	1966-1969 1964-1966

Department of Defense

Robert S. McNamara	Secretary of Defense	1961-1968
Roswell L. Gilpatric	Deputy Secretary of Defense	1961-1964
Cyrus R. Vance	Deputy Secretary of Defense	1964-1967
Paul H. Nitze	Deputy Secretary of Defense	1967-1969
William P. Bundy	Assistant Secretary of Defense for International Security Affairs	1963-1964
John T. McNaughton	Assistant Secretary of Defense for International Security Affairs	1964-1967
Paul C. Warnke	Assistant Secretary of Defense for International Security Affairs General Counsel of the Department of Defense	1967-1969 1966-1967
Peter O.A. Solbert	Deputy Assistant Secretary of Defense for International Security Affairs	1963-1965
Adam Yarmolinsky	Deputy Assistant Secretary of Defense for International Security Affairs	1965-1966
Townsend Hoopes	Deputy Assistant Secretary of Defense for International Security Affairs	1966-1967
Charles J. Hitch	Assistant Secretary of Defense for Comptroller	1961-1965
Alain C. Enthoven	Assistant Secretary of Defense for Systems Analysis	1968
Harold Brown	Defense Department Director of Research and Engineering	1961-1965
Norman S. Paul	Assistant Secretary of Defense for Manpower	1962-1965

Army

Cyrus R. Vance	Secretary of the Army	1962-1964
Stanley R. Resor	Secretary of the Army	1965-1971
David E. McGiffert	Under Secretary of the Army	1965-1969
Gen. Maxwell D. Taylor	Chairman of the Joint Chiefs of Staff	1962-1964
Gen. Lyman L. Lemnitzer	Supreme Allied Commander Europe, SHAPE (NATO)	1963-1969
Gen. Harold K. Johnson	Army Chief of Staff	1964-1968
Gen. William C. Westmoreland	Army Chief of Staff Commander, U.S. Military Assistance Command, Vietnam [MACV]	1968-1972 1964-1968
Gen. Charles H. Bonesteel III	Commander, U.S. 8th Army (Korea) Commander, United Nations Command Korea Director of Special Studies, Office of the Army Chief of Staff	1966-1969 1966-1969 1963-1966
Gen. Andrew J. Goodpaster	Assistant to the Chairman of the Joint Chiefs of Staff Director of the Joint Staff Director of Special Studies, Office of the Army Chief of Staff Commandant of National War College Member of the U.S. Delegation at the Paris negotiations with North Vietnam Deputy Commander of U.S. Forces Vietnam	1962-1966 1966-1967 1967 1967-1968 1968 1968-1969
Lt. Gen. Paul W. Caraway	High Commissioner of the Ryukyu Islands (Okinawa)	1961-1964
Lt. Gen. James B. Lampert	High Commissioner of the Ryukyu Islands (Okinawa) Superintendent of U.S. Military Academy (West Point)	1968-1972 1963-1966
Lt. Gen. Donald V. Bennett	Superintendent of U.S. Military Academy (West Point) Commanding General, VII Corps	1966-1968 1968-1969
Maj. Gen. Richard G. Stilwell	Assistant Chief of Staff for Operations, U.S. Military Assistance Command, Vietnam Chief of Staff for Operations, U.S. Military Assistance Command, Vietnam Commanding General, U.S. Military Assistance Command, Thailand Commanding General, First Armored Division Commanding General, XXIV Corps (Vietnam)	1963-1964 1964-1965 1965-1967 1967-1968 1968-1969
Brig. Gen. Edwin F. Black	Commanding General, U.S. Army Support (Thailand)	1967-1969
Brig. Gen. George A. Lincoln	Head of the Department of Social Sciences at U.S. Military Academy	1954-1969

Navy

Paul H. Nitze	Secretary of the Navy	1963-1967
Robert H. B. Baldwin	Under Secretary of the Navy	1965-1967
Charles F. Baird	Secretary of the Navy (acting) Under Secretary of the Navy Assistant Secretary of the Navy for Financial Management	1967 1967-1969 1965-1967
Victor M. Longstreet	Assistant Secretary of the Navy for Financial Management Comptroller of the Navy	1963-1965 1963-1965
Vice Adm. Bernard L. Austin	President, Naval War College	1960-1964
Rear Adm. John M. Lee	Commander, Amphibious Forces, U.S. Seventh Fleet	1963-1965
Brig. Gen. Fred E. Haynes (USMC)	Commanding Officer, 5th Marines Chief of Staff, Task Force X-Ray, 1st Marine Division Military Secretary to the Commandant of the Marine Corps Legislative Assistant to the Commandant of the Marine Corps	1966-1967 1966-1967 1967-1968 1968-1971

Air Force

Harold Brown – Secretary of the Air Force (1965-1969)
Norman S. Paul – Under Secretary of the Air Force (1965-1967)
Townsend Hoopes – Under Secretary of the Air Force (1967-1969)
Gen. John K. Gerhart – Commander, North American Air Defense Command (1962-1965)
Gen. David A. Burchinal – Deputy Commander, U.S. European Command (1966-1973)

Department of the Treasury

C. Douglas Dillon – U.S. Secretary of the Treasury (1961-1965)
Henry H. Fowler – Secretary of the Treasury (1965-1968)
Robert V. Roosa – Under Secretary of the Treasury for Monetary Affairs (1961-1964)
Frederick L. Deming – Under Secretary of the Treasury for Monetary Affairs (1965-1969)
Frank W. Schiff – Deputy Under Secretary of the Treasury for Monetary Affairs (1968)
John C. Bullitt – Assistant Secretary of the Treasury for International Affairs (1962-1964)
Winthrop Knowlton – Assistant Secretary of the Treasury for International Affairs (1966-1968)
Tom Killefer – Special Assistant to the Secretary of the Treasury (1963-1964)

U.S. Department of Justice

Robert F. Kennedy – U.S. Attorney General (1961-1964)
Nicholas de B. Katzenbach – Deputy Attorney General (1962-1964); U.S. Attorney General (1964-1966)
Ramsey Clark – U.S. Attorney General (1966-1969)
Warren Christopher – Deputy Attorney General (1967-1969)
Edwin M. Zimmerman – Assistant Attorney General for Antitrust Division (1968)

U.S. Department of Commerce

John T. Connor (Sr.) – Secretary of Commerce (1965-1967)
Alexander B. Trowbridge Jr. – Secretary of Commerce (1967-1968)
Joseph W. Bartlett – Under Secretary of Commerce (1968-1969)
Lawrence C. McQuade – Assistant Secretary of Commerce (1967-1969)

Others

Thomas R. Donahue – Assistant Secretary of Labor for Labor-Management Relations (1968-1969)
George L. P. Weaver – Assistant Secretary of Labor for International Affairs (1968-1969)
Francis Keppel – Assistant Secretary of Health, Education, and Welfare for Education (1965-1966)
Alice M. Rivlin – Assistant Secretary of Health, Education, and Welfare for Planning and Evaluation (1968-1969)
Robert C. Wood – Sec. of Housing and Urban Development (1969); Under Sec. of Housing and Urban Development (1966-1969)
Charles F. Luce – Administrator of Bonneville Power Administration (1961-1965); Under Secretary of the Interior (1965-1967)

National Security Council (incomplete)

McGeorge Bundy	National Security Advisor	1961-1966
Walt W. Rostow	National Security Advisor	1966-1969
Francis M. Bator	Deputy National Security Advisor	1965-1967
Robert W. Komer	Senior Director for African Affairs	1963-1967
	Senior Director for Middle Eastern Affairs	1963-1967
	Senior Director South Asian Affairs	1963-1967
Ulric Haynes	Senior Director for African Affairs	1965-1966
Chester Cooper	Senior Director for Canadian Affairs	1964-1966
	Senior Director for Far Eastern Affairs	1964-1966
	Senior Director for South Asian Affairs	1964-1966
Lawrence Eagleburger	Senior Director for European Affairs	1966-1967
Nathaniel Davis	Senior Director for Eastern European Affairs	1963-1969
	Senior Director for United Nations Affairs	1963-1969
Richard H. Ullman	Senior Director for Western European Affairs	1967
Michael V. Forrestal	Senior Director for Far Eastern Affairs	1963-1964
William J. Jordan	Senior Director for Far Eastern Affairs	1966-1968
	Senior Director for Southeast Asian Affairs	1966-1968
	Director for Press Liaison	1966-1968
W. Howard Wriggins	Senior Director for Middle Eastern Affairs	1966-1967
	Senior Director for South Asian Affairs	1966-1967
Col. Robert Ginsburgh	Director for Military Liaison	1966-1968
Richard M. Moose	Director for Press Liaison	1967-1968
Edward Hamilton	Senior Director for South Asian Affairs	1965-1968

White House Staff

Joseph A. Califano Jr. – Special Assistant to the President (1965-1969)
Bill D. Moyers – Special Assistant to the President (1963-1965)
S. Douglass Cater Jr. – Special Assistant to the President (1964-1968)
Robert W. Komer – Special Assistant to the President (1966-1968)
Harry C. McPherson – Special Assistant to the President (1965-1966); Special Counsel (1966-1969)
Jack J. Valenti – Special Assistant to the President (1964-1965); Special Consultant to the President (1965-1966)
John P. Roche – Special Consultant to the President (1966-1968)
Jerome B. Wiesner – Special Assistant to the President for Science and Technology (1961-1964)
(Gen.) Maxwell D. Taylor – Chairman of the President's Foreign Intelligence Advisory Board (1968-1969)
William L. Langer – Member of the President's Foreign Intelligence Advisory Board (1961-1969)

Executive Agencies

John Alex McCone – Director of Central Intelligence Agency (1961-1965)
Richard Helms – Director of Central Intelligence Agency (1966-1973); Deputy Director, Central Intelligence Agency (1965-1966); Deputy Director of CIA for Plans (1962-1965)
Ray S. Cline – Deputy Director of CIA for Intelligence (1962-1966)
Albert D. Wheelon – Deputy Director of CIA for Science and Technology (1962-1966)
William E. Colby – Chief of Far East Division of CIA (1962-1967)
Kermit Gordon – Director of Bureau of the Budget (1963-1965)
Charles L. Schultze – Director of Bureau of the Budget (1965-1968)
Charles J. Zwick – Director of Bureau of the Budget (1968-1969)
Arthur M. Okun – Chairman of the Council of Economic Advisers (1968-1969)
Christian A. Herter – Special Representative for Trade Negotiations (1962-1966)
William Matson Roth – Special Representative for Trade Negotiations (1967-1969); Deputy Special Representative for Trade Negotiations (1963-1966)
W. Michael Blumenthal – Deputy Special Representative for Trade Negotiations (1964-1968)
John B. Rehm – General Counsel, Office of President's Special Representative for Trade Negotiations (1963-1969)

Note: The word "Plans" in the title "Deputy Director for Plans" is the official name of the clandestine services.

Independent Agencies

William L. Cary – Chairman, U.S. Securities and Exchange Commission (1961-1964)
Francis M. Wheat – Commissioner, U.S. Securities and Exchange Commission (1964-1969)
William Chapman Foster – Director, Arms Control and Disarmament Agency (1961-1969)
Adrian S. Fisher – Deputy Director, Arms Control and Disarmament Agency (1961-1969)
Robert Sargent Shriver Jr. – Director of Peace Corps (1961-1966)
William Josephson – General Counsel of Peace Corps (1963-1966)
Glenn T. Seaborg – Chairman of Atomic Energy Commission (1961-1971)
John G. Palfrey – Commissioner of Atomic Energy Commission (1962-1966)
Najeeb E. Halaby – Administrator of Federal Aviation Agency (1961-1965)
Francis Keppel – U.S. Commissioner of Education (1962-1965)
Henry Loomis – Deputy U.S. Commissioner of Education (1965-1966)
Edward R. Murrow – Director of U.S. Information Agency (1961-1964)
Leonard H. Marks – Director of U.S. Information Agency (1965-1968)
Donald M. Wilson – Deputy Director of U.S. Information Agency (1961-1965)
Hewson A. Ryan – Deputy Director of U.S. Information Agency (1966-1969)
Leroy S. Wehrle – Deputy Director of AID [Agency for International Development] Mission to Laos (1963-1964); Associate Director of AID Mission in Saigon, South Vietnam (1964-1967)
Robert Mayer White – Administrator of Environmental Science Services Administration (1965-1970); Chief, U.S. Weather Bureau (1963-1965)

Ambassadors to Foreign Countries

George W. Anderson Jr. – U.S. Ambassador to Portugal (1963-1966)
William Attwood – U.S. Ambassador to Kenya (1964-1965)
John S. Badeau – U.S. Ambassador to Egypt (1961-1964)
Robert G. Barnes – U.S. Ambassador to Jordan (1964-1966)
Leland Barrows – U.S. Ambassador to Cameroon (1960-1966)
Lucius D. Battle – U.S. Ambassador to Egypt (1964-1967)
Jacob D. Beam – U.S. Ambassador to Czechoslovakia (1966-1969)
W. Tapley Bennett Jr. – U.S. Ambassador to Portugal (1966-1969); U.S. Ambassador to Dominican Republic (1964-1966)
Charles E. Bohlen – U.S. Ambassador to France (1962-1968)
Chester Bowles – U.S. Ambassador to India (1963-1969)
L. Dean Brown – U.S. Ambassador to Senegal (1967-1969); U.S. Ambassador to Gambia (1967-1970)
Winthrop G. Brown – U.S. Ambassador to South Korea (1964-1967)
David K.E. Bruce – U.S. Ambassador to Great Britain (1961-1969)
Ellsworth Bunker – U.S. Ambassador to South Vietnam (1967-1973)
Carter L. Burgess – U.S. Ambassador to Argentina (1968-1969)
W. Walton Butterworth – U.S. Ambassador to Canada (1962-1968)
Henry A. Byroade – U.S. Ambassador to Burma (1963-1968)
John M. Cabot – U.S. Ambassador to Poland (1962-1965)
Charles W. Cole – U.S. Ambassador to Chile (1961-1964)
William A. Costello – U.S. Ambassador to Trinidad and Tobago (1967-1969)

William H. Crook – U.S. Ambassador to Australia (1968-1969)
 Charles F. Darlington – U.S. Ambassador to Gabon (1961-1964)
 Nathaniel Davis – U.S. Minister to Bulgaria (1965-1966); U.S. Ambassador to Guatemala (1968-1971)
 William C. Doherty – U.S. Ambassador to Jamaica (1962-1964)
 Angier Biddle Duke – U.S. Ambassador to Spain (1965-1968); U.S. Ambassador to Denmark (1968-1969)
 Hermann F. Eilts – U.S. Ambassador to Saudi Arabia (1965-1970)
 Glenn W. Ferguson – U.S. Ambassador to Kenya (1966-1969)
 Robert C. Good – U.S. Ambassador to Zambia (1965-1968)
 Lincoln Gordon – U.S. Ambassador to Brazil (1961-1966)
 Edmund A. Gullion – U.S. Ambassador to Congo [Zaire] (1961-1964)
 Raymond A. Hare – U.S. Ambassador to Turkey (1961-1965)
 Patricia Roberts Harris – U.S. Ambassador to Luxembourg (1965-1967)
 Parker T. Hart – U.S. Ambassador to Saudi Arabia (1961-1965); U.S. Ambassador to Turkey (1965-1968)
 Martin J. Hillenbrand – U.S. Ambassador to Hungary (1967-1969)
 Julius C. Holmes – U.S. Ambassador to Iran (1961-1965)
 Philip M. Kaiser – U.S. Ambassador to Senegal (1961-1964); U.S. Ambassador to Mauritania (1961-1964)
 Foy D. Kohler – U.S. Ambassador to the Soviet Union (1962-1966)
 Robert W. Komer – U.S. Ambassador to Turkey (1968-1969)
 Edward M. Korry – U.S. Ambassador to Ethiopia (1963-1967); U.S. Ambassador to Chile (1967-1971)
 Henry R. Labouisse Jr. – U.S. Ambassador to Greece (1962-1965)
 Harold F. Linder – U.S. Ambassador to Canada (1968-1969)
 Henry Cabot Lodge Jr. – U.S. Ambassador to South Vietnam (1963-1964, 1965-1967); U.S. Ambassador to West Germany (1968-1969)
 Douglas MacArthur II – U.S. Ambassador to Belgium (1961-1965); U.S. Ambassador to Austria (1967-1969)
 William B. Macomber Jr. – U.S. Ambassador to Jordan (1961-1963)
 Edwin M. Martin – U.S. Ambassador to Argentina (1964-1968)
 Robert M. McClintock – U.S. Ambassador to Argentina (1962-1964)
 George C. McGhee – U.S. Ambassador to West Germany (1963-1968)
 George A. Morgan – U.S. Ambassador to Ivory Coast [Cote d'Ivoire] (1965-1969)
 David D. Newsom – U.S. Ambassador to Libya (1965-1969)
 Richard H. Nolte – U.S. Ambassador to Egypt (1967)
 Covey T. Oliver – U.S. Ambassador to Colombia (1964-1966)
 James K. Penfield – U.S. Ambassador to Iceland (1961-1967)
 G. Frederick Reinhardt – U.S. Ambassador to Italy (1961-1968)
 Edwin Reischauer – U.S. Ambassador to Japan (1961-1966)
 William Rivkin – U.S. Ambassador to Luxembourg (1962-1965); U.S. Ambassador to Senegal (1966-1967); U.S. Amb. to Gambia (1966-1967)
 Joseph C. Satterthwaite – U.S. Ambassador to South Africa (1961-1965)
 Robert Sargent Shriver Jr. – U.S. Ambassador to France (1968-1970)
 Elliot P. Skinner – U.S. Ambassador to Upper Volta [Burkina Faso] (1966-1969)
 William E. Stevenson – U.S. Ambassador to the Philippines (1962-1964)
 Walter J. Stoessel Jr. – U.S. Ambassador to Poland (1968-1972)
 William H. Sullivan – U.S. Ambassador to Laos (1964-1969)
 Phillips Talbot – U.S. Ambassador to Greece (1965-1969)
 (Gen.) Maxwell D. Taylor – U.S. Ambassador to South Vietnam (1964-1965)
 Llewellyn E. Thompson Jr. – U.S. Ambassador to the Soviet Union (1967-1969)
 James Wills Tuthill – U.S. Ambassador to Brazil (1966-1969)
 William R. Tyler – U.S. Ambassador to the Netherlands (1965-1969)
 Leonard Unger – U.S. Ambassador to Laos (1962-1964); U.S. Ambassador to Thailand (1967-1973)
 Allen S. Whiting – Deputy Consul General in Hong Kong (1966-1968)
 Franklin Hall Williams – U.S. Ambassador to Ghana (1966-1968)
 (Adm.) Jerauld Wright – U.S. Ambassador to the Republic of China [Taiwan] (1963-1965)

Note: U.S. Ambassador to Libya David D. Newsom left post on June 21, 1969. Muammar Gaddafi overthrew the Libyan monarchy and began ruling Libya on September 1, 1969.

Ambassadors to Foreign Organizations

Adlai E. Stevenson Jr. – U.S. Representative to the United Nations (1961-1965)
 Arthur J. Goldberg – U.S. Representative to the United Nations (1965-1968)
 George W. Ball – U.S. Representative to the United Nations (1968)
 Thomas K. Finletter – U.S. Representative to NATO (1961-1965)
 Harlan B. Cleveland – U.S. Representative to NATO (1965-1969)
 John M. Leddy – U.S. Representative to OECD (1962-1965)
 Philip H. Trezise – U.S. Representative to OECD (1965-1969)
 Henry DeWolf Smyth – U.S. Representative to International Atomic Energy Agency (1961-1970)
 Ellsworth Bunker – U.S. Representative to Organization of American States (1964-1966)
 Sol Linowitz – U.S. Representative to Organization of American States (1966-1969)
 John W. Tuthill – U.S. Representative to the European Communities (EC) (1962-1966)
 J. Robert Schaetzel – U.S. Representative to the European Communities (EC) (1966-1972)

Council on Foreign Relations Members in the Kennedy Administration (January 20, 1961-November 22, 1963)

Executive Branch: Cabinet

Dean Rusk, U.S. Secretary of State (1961-1969)
 Robert S. McNamara, U.S. Secretary of Defense (1961-1968)
 C. Douglas Dillon, U.S. Secretary of the Treasury (1961-1965)
 Robert F. Kennedy, U.S. Attorney General (1961-1964)
 Arthur J. Goldberg, U.S. Secretary of Labor (1961-1962)
 Abraham A. Ribicoff, U.S. Secretary of Health, Education, and Welfare (1961-1962)

Department of State

Dean Rusk	U.S. Secretary of State	1961-1969
Chester Bowles	Under Secretary of State Ambassador at Large (President's Special Representative and Adviser on African, Asian, and Latin-American Affairs)	1961 1961-1963
George W. Ball	Under Secretary of State Under Secretary of State for Economic Affairs	1961-1966 1961
George C. McGhee	Under Secretary of State for Political Affairs Counselor	1961-1963 1961
W. Averell Harriman	Ambassador at Large Assistant Secretary of State for Far Eastern Affairs Under Secretary of State for Political Affairs	1961 1961-1963 1963-1965
Llewellyn E. Thompson	Ambassador at Large	1962-1966
Harlan B. Cleveland	Assistant Secretary of State for International Organization Affairs	1961-1965
John W. Hanes Jr.	Assistant Secretary of State for Inspection, Security, and Consular Affairs	1959-1962
Foy D. Kohler	Assistant Secretary of State for European Affairs	1959-1962
William R. Tyler	Assistant Secretary of State for European Affairs	1962-1965
Roger Hilsman Jr.	Assistant Secretary of State for Far Eastern Affairs Director, Bureau of Intelligence and Research	1963-1964 1961-1963
Phillips Talbot	Assistant Secretary of State for Near Eastern and South Asian Affairs	1961-1965
Edwin M. Martin	Assistant Secretary of State for Economic Affairs Assistant Secretary of State for Inter-American Affairs	1961-1962 1962-1964
Philip H. Coombs	Assistant Secretary of State for Educational and Cultural Affairs	1961-1962
Lucius D. Battle	Assistant Secretary of State for Educational and Cultural Affairs Executive Secretary	1962-1964 1961-1962
Brooks Hays	Assistant Secretary of State for Congressional Relations	1961
Frederick G. Dutton	Assistant Secretary of State for Congressional Relations	1961-1964
Robert J. Manning	Assistant Secretary of State for Public Affairs	1962-1964
Walt W. Rostow	Counselor of the State Department Chairman of State Department Policy Planning Council	1961-1966 1961-1966
Ernest K. Lindley	Member of State Department Policy Planning Council	1961-1969
William R. Polk	Member of State Department Policy Planning Council	1961-1965
W. Howard Wriggins	Member of State Department Policy Planning Council	1961-1965
Angier Biddle Duke	Chief of Protocol	1961-1965
Abram Chayes	Legal Advisor	1961-1964
Benjamin H. Read	Executive Secretary	1963-1969
George A. Morgan	Director of the Foreign Service Institute	1962-1965
Fowler Hamilton	Administrator, U.S. Agency for International Development	1961-1962
David E. Bell	Administrator, U.S. Agency for International Development	1962-1966

Department of the Treasury

C. Douglas Dillon – Secretary of the Treasury (1961-1965)
 Henry H. Fowler – Under Secretary of the Treasury (1961-1964)
 Robert V. Roosa – Under Secretary of the Treasury for Monetary Affairs (1961-1964)
 John C. Bullitt – Assistant Secretary of the Treasury for International Affairs (1962-1964)
 Robert Huntington Knight – General Counsel of the Department of the Treasury (1961-1962)
 Frank A. Southard Jr. – Special Assistant to the Secretary of the Treasury (1961)
 Theodore L. Eliot Jr. – Special Assistant to the Secretary of the Treasury (1961)
 Tom Killefer – Special Assistant to the Secretary of the Treasury (1963-1964)

The White House Staff:

Theodore C. Sorensen – Special Counsel to the President (1961-1964)
 Arthur Schlesinger Jr. – Special Assistant to the President (1961)
 Brooks Hays – Special Assistant to the President for Intergovernmental Affairs (1961-1963)
 Jerome B. Wiesner – Special Assistant to the President for Science and Technology (1961-1964)

Department of Defense

Robert S. McNamara – U.S. Secretary of Defense (1961-1968)

Roswell L. Gilpatric – Deputy Secretary of Defense (1961-1964)

Paul H. Nitze – Assistant Secretary of Defense for International Security Affairs (1961-1963)

William P. Bundy – Deputy Assistant Secretary of Defense for International Security Affairs (1961-1963)

Charles J. Hitch – Assistant Secretary of Defense for Comptroller (1961-1965)

Harold Brown – Defense Department Director of Research and Engineering (1961-1963)

John T. McNaughton – General Counsel of U.S. Department of Defense (1962-1963)

Cyrus R. Vance – General Counsel of U.S. Department of Defense (1961-1962)

Norman S. Paul – Assistant Sec. of Defense for Manpower (1962-1965); Assistant to the Secretary of Defense for Legislative Affairs (1961)

David E. McGiffert – Assistant to the Secretary of Defense for Legislative Affairs (1962-1963)

Adam Yarmolinsky – Special Assistant to the Secretary of Defense (1961-1963)

Army

Cyrus R. Vance	Secretary of the Army	1962-1964
Joseph A. Califano	General Counsel of the Army	1963
Gen. Lyman L. Lemnitzer	Chairman of the Joint Chiefs of Staff Supreme Allied Commander Europe, SHAPE (NATO)	1960-1962 1963-1969
Gen. Maxwell D. Taylor	Chairman of the Joint Chiefs of Staff	1962-1964
Gen. C. H. Bonesteel III	Commanding General, U.S. Army 2 nd Infantry Division Commanding General, VII (7 th) Corp	1961-1962 1962-1963
Lt. Gen. Paul V. Caraway	High Commissioner of the Ryukyu Islands (Okinawa)	1961-1964
Lt. Gen. William C. Westmoreland	Superintendent of U.S. Military Academy (West Point) Commanding General, XVIII Airborne Corps at Fort Bragg, N.C.	1960-1963 1963
Maj. Gen. Richard G. Stilwell	Commander of Cadets at U.S. Military Academy	1961-1963
Brig. Gen. George A. Lincoln	Head of the Department of Social Sciences at U.S. Military Academy	1954-1969
Maj. Gen. Andrew J. Goodpaster	Assistant Division Commander of 3rd Infantry Division Division Commander of 8th Infantry Division Assistant to the Chairman of the Joint Chiefs of Staff	1961 1961-1962 1962-1966

Navy and Air Force:

Victor M. Longstreet – Assistant Secretary of the Navy for Financial Management (1963-1965); Comptroller of the Navy (1963-1965)

Adm. George W. Anderson, Jr. – Chief of Naval Operations (1961-1963)

Adm. Harold Page Smith – Commander in Chief, U.S. Naval Forces Europe (1960-1963)

Vice Adm. Bernard L. Austin – President of Naval War College (1960-1964)

Gen. Lauris Norstad, USAF – Supreme Allied Commander Europe, SHAPE (NATO) (1956-1963)

Gen. Laurence S. Kuter, USAF – Commander, Pacific Air Forces (1957-1962)

Gen. Samuel E. Anderson, USAF – Commander, Air Logistics Command (1961-1963)

Gen. John K. Gerhart, USAF – Air Force Deputy Chief of Staff for Plans and Programs (1957-1962); Commander, North American Air Defense Command (1962-1965)

Maj. Gen. Karl Truesdell Jr., USAF – Commander, 12th Air Force (1960-1963)

Maj. Gen. Edward G. Lansdale, USAF – CIA agent (c.1955-1963)

Maj. Gen. Henry C. Huglin, USAF – Deputy U.S. representative to the NATO Military Committee and Standing Group (1959-1963); Assistant Chief of Staff, North American Air Defense Command (1963-1964)

Others:

Nicholas de Belville Katzenbach – Deputy U.S. Attorney General (1962-1964); Asst. Attorney General for Legal Counsel (1961-1962)

Edwin O. Guthman – Special Assistant for Public Affairs (1961-1963)

Ramsey Clark – Assistant U.S. Attorney General for Lands Division (1961-1964)

Jack N. Behrman – Assistant Secretary of Commerce for International Affairs (1961-1962); Assistant Secretary of Commerce for Domestic and International Businesses (1962-1964)

Charles F. Luce – Administrator of Bonneville Power Administration [Interior Dept.] (1961-1963)

George L-P Weaver – Assistant Secretary of Labor (1961-1963); Director of International Labor Affairs (1961-1963)

Executive Agencies:

McGeorge Bundy – National Security Advisor (1961-1966)

Allen W. Dulles – Director of Central Intelligence Agency (CIA) (1953-1961)

John Alex McCone – Director of Central Intelligence Agency (1961-1965)

Robert Amory Jr. – Deputy Director of CIA for Intelligence (1953-1962)

Ray S. Cline – Deputy Director of CIA for Intelligence (1962-1966)

Richard M. Bissell Jr. – Deputy Director of CIA for Plans (1959-1962)

Richard Helms – Deputy Director of CIA for Plans (1962-1965)

Herbert Scoville Jr. – Deputy Director of CIA for Science and Technology (1955-1962)

Albert D. Wheelon – Deputy Director of CIA for Science and Technology (1962-1966)

William E. Colby – Chief of Far East Division of CIA (1962-1967)

Christian A. Herter – Special Representative for Trade Negotiations (1962-1966)

David E. Bell – Director of Bureau of the Budget (1961-1962)

Jerome B. Wiesner – Director of the Office of Science and Technology (acting) (1962-1963)

Kermit Gordon – Member of the Council of Economic Advisers (1961-1963)

Independent Agencies

William L. Cary – Chairman of U.S. Securities and Exchange Commission (1961-1964)
William Chapman Foster – Director of Arms Control and Disarmament Agency (1961-1969)
Robert Sargent Shriver Jr. – Director of Peace Corps (1961-1966)
Glenn T. Seaborg – Chairman of Atomic Energy Commission (1961-1971)
John G. Palfrey – Commissioner of Atomic Energy Commission (1962-1966)
Najeeb E. Halaby – Administrator of Federal Aviation Agency (1961-1965)
Francis Keppel – U.S. Commissioner of Education (1962-1965)
Edward R. Murrow – Director of U.S. Information Agency (1961-1964)
Donald M. Wilson – Deputy Director of U.S. Information Agency (1961-1965)
Walter L. Lingle Jr. – Deputy Associate Administrator of National Aeronautics and Space Administration [NASA] (1962-1964)

Ambassadors to Foreign Organizations

Adlai E. Stevenson Jr. – U.S. Representative to the United Nations (1961-1965)
Thomas K. Finletter – U.S. Representative to NATO (1961-1965)
John M. Leddy – U.S. Representative to OECD (1962-1965)
Henry DeWolf Smyth – U.S. Representative to International Atomic Energy Agency (1961-1970)
John W. Tuthill – U.S. Representative to European Communities (EC) (1962-1966)
Charles W. Yost – Deputy U.S. Representative to the United Nations (1961-1966)

Ambassadors to Foreign Countries

Anthony B. Akers – U.S. Ambassador to New Zealand (1961-1963)
George W. Anderson Jr. – U.S. Ambassador to Portugal (1963-1966)
William Attwood – U.S. Ambassador to Guinea (1961-1963)
John S. Badeau – U.S. Ambassador to Egypt (1961-1964)
Leland Barrows – U.S. Ambassador to Togo (1960-1961); U.S. Ambassador to Cameroon (1960-1966)
Charles E. Bohlen – U.S. Ambassador to France (1962-1968)
Philip W. Bonsal – U.S. Ambassador to Morocco (1961-1962)
Chester Bowles – U.S. Ambassador to India (1963-1969)
Winthrop G. Brown – U.S. Ambassador to Laos (1960-1962)
David K.E. Bruce – U.S. Ambassador to Great Britain (1961-1969)
W. Walton Butterworth – U.S. Ambassador to Canada (1962-1968)
Henry A. Byroade – U.S. Ambassador to Afghanistan (1959-1962)
John M. Cabot – U.S. Ambassador to Poland (1962-1965)
Charles W. Cole – U.S. Ambassador to Chile (1961-1964)
Charles F. Darlington – U.S. Ambassador to Gabon (1961-1964)
William C. Doherty – U.S. Ambassador to Jamaica (1962-1964)
Walter C. Dowling – U.S. Ambassador to West Germany (1959-1963)
John Scott Everton – U.S. Ambassador to Burma (1961-1963)
John H. Ferguson – U.S. Ambassador to Morocco (1962-1964)
Lincoln Gordon – U.S. Ambassador to Brazil (1961-1966)
Edmund A. Gullion – U.S. Ambassador to Congo (Zaire) (1961-1964)
Raymond A. Hare – U.S. Ambassador to Turkey (1961-1965)
Parker T. Hart – U.S. Ambassador to Saudi Arabia (1961-1965); U.S. Amb. to Yemen (1961-1962); U.S. Ambassador to Kuwait (1962-1963)
Julius C. Holmes – U.S. Ambassador to Iran (1961-1965)
Philip M. Kaiser – U.S. Ambassador to Senegal (1961-1964); U.S. Ambassador to Mauritania (1961-1964)
George F. Kennan – U.S. Ambassador to Yugoslavia (1961-1963)
(Adm.) Alan G. Kirk – U.S. Ambassador to Republic of China (Taiwan) (July 5, 1962-January 18, 1963)
Foy D. Kohler – U.S. Ambassador to the Soviet Union (1962-1966)
Edward M. Korry – U.S. Ambassador to Ethiopia (1963-1967)
Henry R. Labouisse Jr. – U.S. Ambassador to Greece (1962-1965)
Henry Cabot Lodge Jr. – U.S. Ambassador to South Vietnam (1963-1964, 1965-1967)
Douglas MacArthur II – U.S. Ambassador to Belgium (1961-1965)
William B. Macomber Jr. – U.S. Ambassador to Jordan (1961-1964)
Thomas Clifton Mann – U.S. Ambassador to Mexico (1961-1963)
Robert M. McKinney – U.S. Ambassador to Switzerland (1961-1963)
Livingston T. Merchant – U.S. Ambassador to Canada (1961-1962)
Robert M. McClintock – U.S. Ambassador to Argentina (1962-1964)
Frederick E. Nolting Jr. – U.S. Ambassador to South Vietnam (1961-1963)
James K. Penfield – U.S. Ambassador to Iceland (1961-1967)
G. Frederick Reinhardt – U.S. Ambassador to Italy (1961-1968)
Edwin Reischauer – U.S. Ambassador to Japan (1961-1966)
William Rivkin – U.S. Ambassador to Luxembourg (1962-1965)
Joseph C. Satterthwaite – U.S. Ambassador to South Africa (1961-1965)
William E. Stevenson – U.S. Ambassador to the Philippines (1962-1964)
Llewellyn E. Thompson Jr. – U.S. Ambassador to the Soviet Union (1957-1962)
Leonard Unger – U.S. Ambassador to Laos (1962-1964)
Walter N. Walmsley – U.S. Ambassador to Tunisia (1959-1962)
(Adm.) Jerauld Wright – U.S. Ambassador to the Republic of China (Taiwan) (1963-1965)
Kenneth T. Young Jr. – U.S. Ambassador to Thailand (1961-1963)

Council on Foreign Relations Members in the Eisenhower Administration (January 20, 1953 – January 20, 1961)

Executive Branch: Cabinet

Dwight D. Eisenhower, President of the United States (1953-1961)
 Richard Nixon, Vice President of the United States (1953-1961)
 John Foster Dulles, U.S. Secretary of State (1951-1959)
 Christian A. Herter, U.S. Secretary of State (1959-1961)
 Neil H. McElroy, U.S. Secretary of Defense (1957-1959)
 Thomas S. Gates Jr., U.S. Secretary of Defense (1959-1961)
 Robert B. Anderson, U.S. Secretary of the Treasury (1957-1961)
 William P. Rogers, U.S. Attorney General (1957-1961)
 Lewis L. Strauss, U.S. Secretary of Commerce (1958-1959)
 James P. Mitchell, U.S. Secretary of Labor (1953-1961)
 Marion B. Folsom, U.S. Secretary of Health, Education, and Welfare (1955-1958)

U.S. Department of State

John Foster Dulles	U.S. Secretary of State	1951-1959
Christian A. Herter	U.S. Secretary of State Under Secretary of State	1959-1961 1957-1959
Walter Bedell Smith	Under Secretary of State	1953-1954
Herbert Hoover Jr.	Under Secretary of State	1954-1957
C. Douglas Dillon	Under Secretary of State Deputy Under Secretary of State for Economic Affairs	1959-1961 1957-1958
Charles E. Saltzman	Under Secretary of State for Administration	1954
Robert D. Murphy	Assistant Secretary of State for International Organization Affairs Deputy Under Secretary of State for Political Affairs Under Secretary of State for Political Affairs	1953 1953-1959 1959
Livingston T. Merchant	Deputy Under Secretary of State for Political Affairs Under Secretary of State for Political Affairs Assistant Secretary of State for European Affairs	1959 1959-1961 1953-1956, 1958-1959
Loy W. Henderson	Assistant Secretary of State for Administration Deputy Under Secretary of State for Administration	1955 1955-1961
Francis O. Wilcox	Assistant Secretary of State for International Organization Affairs	1955-1961
Foy D. Kohler	Assistant Secretary of State for European Affairs	1959-1962
John M. Cabot	Assistant Secretary of State for Inter-American Affairs	1953-1954
Henry F. Holland	Assistant Secretary of State for Inter-American Affairs	1954-1956
Thomas C. Mann	Assistant Secretary of State for Inter-American Affairs Assistant Secretary of State for Economic and Business Affairs	1960-1961 1957-1960
Roderic L. O'Connor	Assistant Secretary of State for Inspection, Security, and Consular Affairs (1957-1958)	
John W. Hanes Jr.	Assistant Secretary of State for Inspection, Security, and Consular Affairs (1959-1962)	
Henry A. Byroade	Assistant Secretary of State for Near Eastern, South Asian, and African Affairs (1952-1955)	
George V. Allen	Assistant Secretary of State for Near Eastern, South Asian, and African Affairs (1955-1956)	
Parker T. Hart	Deputy Assistant Secretary of State for Near Eastern and South Asian Affairs (1958-1961)	
Joseph C. Satterthwaite	Assistant Secretary of State for African Affairs Director General of the Foreign Service	1958-1961 1957-1958
William B. Macomber Jr.	Assistant Secretary of State for Congressional Relations	1957-1961
Gerard C. Smith	Assistant Secretary of State for Policy Planning Chairman of Policy Planning Council	1958-1961 1957-1961
Roderic L. O'Connor	Administrator, Bureau of Security and Consular Affairs	1958
John W. Hanes Jr.	Administrator, Bureau of Security and Consular Affairs	1959
Robert H. Thayer	Special Assistant for Coordination of International Educational and Cultural Relations (1959)	
Robert R. Bowie	Assistant Secretary of State for Policy Planning Chairman of Policy Planning Council	1955-1957 1953-1955
Douglas MacArthur II	Counselor	1953-1956
G. Frederick Reinhardt	Counselor	1957-1960
Theodore C. Achilles	Counselor	1960-1961
Herman Phleger	Legal Adviser	1953-1957
Loftus E. Becker	Legal Adviser	1957-1959
Eric H. Hager	Legal Adviser	1959-1961
Raymond A. Hare	Director General of the Foreign Service Deputy Under Secretary of State for Political Affairs	1954-1956 1960-1961
Waldemar J. Gallman	Director General of the Foreign Service	1958-1961
Harold B. Hoskins	Director of Foreign Service Institute	1955-1961
Harold E. Stassen	Director of the Mutual Security Agency Director of the Foreign Operations Administration	1953 1953-1955

U.S. Department of Defense

Neil H. McElroy	Secretary of Defense	1957-1959
Thomas S. Gates Jr.	Secretary of Defense	1959-1961
Robert B. Anderson	Deputy Secretary of Defense	1954-1955
Frank C. Nash	Assistant Secretary of Defense for International Security Affairs	1951-1954
H. Struve Hensel	Assistant Secretary of Defense for International Security Affairs	1954-1955
Gordon Gray	Assistant Secretary of Defense for International Security Affairs	1955-1957
John N. Irwin II	Assistant Secretary of Defense for International Security Affairs	1958-1961
Robert Huntington Knight	Deputy Assistant Secretary of Defense for International Security Affairs	1958-1961
Carter L. Burgess	Assistant Secretary of Defense for Manpower	1954-1957
F. Bradford Morse	Deputy Administrator, Veterans Administration	1958-1960

Army

Gen. Matthew Ridgway	Army Chief of Staff	1953-1955
Gen. Maxwell D. Taylor	Army Chief of Staff Commanding General, U.S. Eighth Army (Korea)	1955-1959 1953-1955
Gen. Lyman L. Lemnitzer	Chairman of the Joint Chiefs of Staff Army Chief of Staff Army Vice Chief of Staff Commander-in-Chief, Far East and United Nations Command Governor of the Ryukyu Islands Commanding General of U.S. Eighth Army (Korea)	1960-1962 1959-1960 1957-1959 1955-1957 1955-1957 1955
Gen. Alfred Gruenther	Supreme Allied Commander Europe, SHAPE (NATO)	1953-1956
Gen. C.V.R. Schuyler	Commanding General of 28th Infantry Division (Germany) Chief of Staff of Supreme Headquarters, Allied Command	1953 1953-1959
Maj. Gen. C. Stanton Babcock	Commanding General of 2nd Armored Division Commanding General of U.S. Army 8th Corps Adviser to Korean War negotiator Arthur H. Dean at Panmunjon, Korea	1956-1957 1959-1960 1953
Brig. Gen. George A. Lincoln	Head of the Department of Social Sciences at U.S. Military Academy	1954-1969
Brig. Gen. Andrew J. Goodpaster	Defense Liaison Officer and Staff Secretary to the President of the U.S.	1954-1961

Navy

Robert B. Anderson	Secretary of the Navy (1953-1954)	
Thomas S. Gates Jr.	Under Secretary of the Navy (1953-1957); Secretary of the Navy (1957-1959)	
Adm. Jerauld Wright	Supreme Allied Commander, Atlantic Commander in Chief, U.S. Naval Forces, Eastern Atlantic and Mediterranean	1957-1960 1952-1954
Vice Adm. Charles Wellborn Jr.	Commander, U.S. Second Fleet	1955-1957
Vice Adm. Bernard L. Austin	Commander, U.S. Second Fleet Deputy Chief of Naval Operations for Plans and Policy President, Naval War College	1958-1959 1959-1960 1960-1964
Rear Adm. Chester Ward	Judge Advocate General of the Navy	1956-1960

Air Force

Malcolm A. MacIntyre	Under Secretary of the Air Force	1957-1959
David S. Smith	Assistant Secretary of the Air Force	1954-1959
Gen. Lauris Norstad	Supreme Allied Commander Europe, SHAPE (NATO)	1956-1963
Gen. Laurence S. Kuter	Commander, Pacific Air Forces Commander, Air University Commander, Far East Air Forces	1957-1962 1953-1955 1955-1957
Gen. Samuel E. Anderson	Commander, 5 th Air Force Commander, Air Research & Development Command Commander, Air Material Command	1953-1954 1957-1959 1959-1961
Lt. Gen. John K. Gerhart	Joint Chiefs of Staff adviser to the Planning Board of the National Security Council (1953-1955) Chief of the Military Assistance Advisory Group to the United Kingdom (1955-1956) Commander, 12 th Air Force [Germany] (1956-1957) Air Force Deputy Chief of Staff for Plans and Programs (1957-1962)	
Lt. Gen. Richard C. Lindsay	Commander, Allied Air Forces Southern Europe (NATO)	1957-c.1960
Lt. Gen. Harold C. Donnelly	Air Force Assistant Deputy Chief of Staff for Plans and Program	1957-1960
Maj. Gen. Harold Roth Maddux	Commander of the U.S. Air Force Pacific	1952-1954
Maj. Gen. Karl Truesdell Jr.	Commander, 12th Air Force Commander, Allied Air Forces Central Europe	1960-1963 1955-1958
Maj. Gen. John B. Cary	Deputy Chief of Staff for Plans and Operations, Pacific Air Forces	1958-1961
Brig. Gen. Edward G. Lansdale		
Brig. Gen. Sidney F. Giffin	Vice Commandant, Air War College Director, Office of Armed Forces Information and Education	1954-1957 1957-1960
Brig. Gen. Henry C. Huglin	Deputy U.S. representative to the NATO Military Committee and Standing Group	1959-1963

Others

Marion B. Folsom	Under Secretary of the Treasury	1953-1955
W. Randolph Burgess	Under Secretary of the Treasury Under Secretary of the Treasury for Monetary Affairs	1955-1956 1954
Andrew N. Overby	Assistant Secretary of the Treasury	1952-1957
Tom B. Coughran	Assistant Secretary of the Treasury for International Affairs	1957-1958
Nelson A. Rockefeller	Under Secretary of Health, Education, and Welfare Special Assistant to the President	1953-1954 1954-1956
Roswell B. Perkins	Assistant Secretary of Health, Education, and Welfare	1954-1956
William P. Rogers	Deputy U.S. Attorney General	1953-1957
Charles F. Barber	Assistant Solicitor General of the U.S.	1954-1956
Elliot L. Richardson	U.S. Attorney for Massachusetts	1959-1961
George Cabot Lodge	Assistant Secretary of Labor for International Affairs Director of Information, U.S. Department of Labor	1958-1961 1954-1958
John V. Lindsay	Executive Assistant to the U.S. Attorney General	1955-1957
Harold H. Healy Jr.	Executive Assistant to the U.S. Attorney General	1957-1959

Executive Agencies

Allen W. Dulles	Director of Central Intelligence Agency (CIA)	1953-1961
Frank G. Wisner	Deputy Director of CIA for Plans	1951-1959
Richard M. Bissell Jr.	Deputy Director of CIA for Plans	1959-1962
Robert Amory Jr.	Deputy Director of CIA for Intelligence	1953-1962
Herbert Scoville Jr.	Deputy Director of CIA for Science and Technology	1955-1962
Dillon Anderson	National Security Advisor	1955-1956
Gordon Gray	National Security Advisor	1958-1961
Joseph M. Dodge	Director, Bureau of the Budget Chairman, Council on Foreign Economic Policy	1953-1954 1954-1956
Rowland R. Hughes	Director, Bureau of the Budget Deputy Director, Bureau of the Budget	1954-1956 1953-1954
Percival F. Brundage	Director, Bureau of the Budget Deputy Director, Bureau of the Budget	1956-1958 1954-1956
Isidor I. Rabi	Director, Office of Science and Technology	1956-1957
James R. Killian Jr.	President's Board of Consultants on Foreign Intelligence Activities Director, Office of Science and Technology	1956-1963 1957-1959
George B. Kistiakowsky	Director, Office of Science and Technology	1959-1961
Lewis L. Strauss	Special Assistant to the President on Atomic Energy Matters	1953-1958
Gabriel Hauge	Administrative Assistant to the President Special Assistant to the President for Economic Matters	1953 1956-1958
Arthur F. Burns	Chairman of the Council of Economic Advisers	1953-1956
Paul W. McCracken	Member, Council of Economic Advisers	1957-1959
Henry C. Wallich	Member, Council of Economic Advisers	1959-1961

Independent Agencies

Theodore C. Streibert – Director of U.S. Information Agency (1953-1956)
George V. Allen – Director of U.S. Information Agency (1957-1960)
Abbott M. Washburn – Deputy Director of U.S. Information Agency (1954-1961)
T. Keith Glennan – Administrator of National Aeronautics and Space Administration (NASA) (1958-1961)
Lewis L. Strauss – Chairman of Atomic Energy Commission (1953-1958)
John Alex McCone – Chairman of Atomic Energy Commission (1958-1961)

Ambassadors to Foreign Organizations

Henry Cabot Lodge Jr. – U.S. Representative to the United Nations (1953-1960)
James J. Wadsworth – U.S. Representative to the United Nations (1960-1961)
John C. Hughes – U.S. Representative to NATO (1953-1955)
George W. Perkins Jr. – U.S. Representative to NATO (1955-1957)
W. Randolph Burgess – U.S. Representative to NATO (1957-1961)
John C. Dreier – U.S. Representative to Organization of American States (1951-1960)
Robert M. McKinney – U.S. Representative to International Atomic Energy Agency (1957-1958)

Ambassadors and Ministers to Foreign Countries

Theodore Achilles – U.S. Ambassador to Peru (1956-1960)
Winthrop W. Aldrich – U.S. Ambassador to Great Britain (1953-1957)
George V. Allen – U.S. Ambassador to Greece (1956-1957)
Norman Armour – U.S. Ambassador to Guatemala (1954-1955)
Jacob Beam – U.S. Ambassador to Poland (1957-1961)
Charles E. Bohlen – U.S. Ambassador to the Soviet Union (1953-1957); U.S. Ambassador to the Philippines (1957-1959)
Philip W. Bonsal – U.S. Ambassador to Colombia (1955-1957); U.S. Amb. to Bolivia (1957-1959); U.S. Amb. to Cuba (1959-1960)
Ellis O. Briggs – U.S. Ambassador to South Korea (1952-1955); U.S. Ambassador to Peru (1955-1956); U.S. Ambassador to Brazil (1956-1959); U.S. Ambassador to Greece (1959-1962)
Winthrop G. Brown – U.S. Ambassador to Laos (1960-1962)
David K. E. Bruce – U.S. Ambassador to West Germany (1957-1959)
Ellsworth Bunker – U.S. Ambassador to India (1957-1961); U.S. Ambassador to Nepal (1957-1959)
William A.M. Burden – U.S. Ambassador to Belgium (1959-1961)
Henry A. Byroade – U.S. Ambassador to Egypt (1955-1956); U.S. Ambassador to South Africa (1956-1959); U.S. Ambassador to Afghanistan (1959-1962)
John M. Cabot – U.S. Ambassador to Sweden (1954-1957); U.S. Ambassador to Colombia (1957-1959); U.S. Ambassador to Brazil (1959-1961)
Selden Chapin – U.S. Ambassador to Panama (1953-1955); U.S. Ambassador to Iran (1955-1958); U.S. Ambassador to Peru (1960)
James B. Conant – High Commissioner of Occupied [West] Germany (1953-1955); U.S. Ambassador to West Germany (1955-1957)
John Sherman Cooper – U.S. Ambassador to India (1955-1956); U.S. Ambassador to Nepal (1955-1956)
Philip K. Crowe – U.S. Ambassador to Ceylon (Sri Lanka) (1953-1956); U.S. Ambassador to South Africa (1959-1961)
C. Douglas Dillon – U.S. Ambassador to France (1953-1957)
(Maj. Gen.) William J. "Wild Bill" Donovan – U.S. Ambassador to Thailand (1953-1954)
Walter C. Dowling – U.S. Ambassador to South Korea (1956-1959); U.S. Ambassador to West Germany (1959-1963)
James Clement Dunn – U.S. Ambassador to Spain (1953-1955); U.S. Ambassador to Brazil (1955-1956)
Waldemar J. Gallman – U.S. Ambassador to South Africa (1951-1954); U.S. Ambassador to Iraq (1954-1958)
Raymond A. Hare – U.S. Amb. to Lebanon (1953-1954); U.S. Ambassador to Egypt (1956-1959); U.S. Minister to Yemen (1959-1960)
Parker T. Hart – U.S. Consul General in Damascus, Syria (March 1958-September 1958); Deputy Chief of Mission in Cairo, Egypt (1955-1958)
Donald R. Heath – U.S. Ambassador to South Vietnam (1952-1954); U.S. Ambassador to Cambodia (1952-1954); U.S. Ambassador to Lebanon (1955-1958); U.S. Minister to Yemen (1958-1959); U.S. Ambassador to Saudi Arabia (1958-1961)
Loy W. Henderson – U.S. Ambassador to Iran (1951-1954)
Julius C. Holmes – U.S. Consul-General in Morocco (1955-1956); U.S. Consul-General in Hong Kong (1959-1961)
Walter Howe – U.S. Ambassador to Chile (1958-1961)
Clare Boothe Luce – U.S. Ambassador to Italy (1953-1956)
Thomas Clifton Mann – U.S. Ambassador to El Salvador (1955-1957)
Douglas MacArthur II – U.S. Ambassador to Japan (1957-1961)
William P. Maddox – U.S. Consul-General in Port of Spain, Trinidad and Tobago (1952-1955); U.S. Consul-General in Singapore (1959-1961); Counselor of the U.S. Embassy in Pretoria, South Africa (1955-1959)
Robert McClintock – Deputy Chief of Mission in Saigon, Vietnam (1953-1954); U.S. Ambassador to Cambodia (1954-1956); U.S. Ambassador to Lebanon (1958-1961)
Livingston T. Merchant – U.S. Ambassador to Canada (1956-1958)
Douglas M. Moffat – U.S. Ambassador to Australia (1956)
Amos J. Peaslee – U.S. Ambassador to Australia (1953-1956)
Ogden Rogers Reid – U.S. Ambassador to Israel (1959-1961)
G. Frederick Reinhardt – U.S. Ambassador to South Vietnam (1955-1957); U.S. Ambassador to Egypt (1960-1961); U.S. Minister to Yemen (1960-1961)
Joseph C. Satterthwaite – U.S. Consul-General in Morocco (1953-1955); U.S. Ambassador to Burma (1955-1957)
Horace H. Smith – U.S. Ambassador to Laos (1958-1960)
Robert D. Stuart Jr. – U.S. Ambassador to Canada (1953-1956)
Robert H. Thayer – U.S. Minister to Romania (1955-1957)
Llewellyn E. Thompson Jr. – U.S. Ambassador to Austria (1952-1957); U.S. Ambassador to Soviet Union (1957-1962)
Clare H. Timberlake – U.S. Ambassador to Congo (Zaire) (1960-1961)
Walter N. Walmsley – U.S. Ambassador to Tunisia (1959-1962)
Francis White – U.S. Ambassador to Mexico (1953-1957); U.S. Ambassador to Sweden (1957-1958)
John Hay Whitney – U.S. Ambassador to Great Britain (1957-1961)
Charles W. Yost – U.S. Minister to Laos (1954-1955); U.S. Ambassador to Laos (1955-1956); U.S. Ambassador to Syria (1957-1958); U.S. Ambassador to Morocco (1958-1961)
James David Zellerbach – U.S. Ambassador to Italy (1957-1960)

Council on Foreign Relations Members in the Truman Administration

(April 12, 1945 – January 20, 1953)

Executive Branch: Cabinet

Edward R. Stettinius Jr., U.S. Secretary of State (1944-1945)
 Dean G. Acheson, U.S. Secretary of State (1949-1953)
 James V. Forrestal, U.S. Secretary of Defense (1947)
 Robert A. Lovett, U.S. Secretary of Defense (1951-1953)
 W. Averell Harriman, U.S. Secretary of Commerce (1946-1948)
 Henry L. Stimson, U.S. Secretary of War (1940-1945)
 Robert P. Patterson, U.S. Secretary of War (1945-1947)

U.S. Department of State:

Edward R. Stettinius	U.S. Secretary of State (1944-1945)
Dean G. Acheson	U.S. Secretary of State (1949-1953); Under Secretary of State (1945-1947)
Joseph C. Grew	Under Secretary of State (1944-1945)
Robert A. Lovett	Under Secretary of State (1947-1949)
David K. E. Bruce	Under Secretary of State (1952-1953)
Julius C. Holmes	Assistant Secretary of State for Administration (1944-1945)
Donald S. Russell	Assistant Secretary of State for Administration (1945-1947)
W. Walton Butterworth	Assistant Secretary of State for Far Eastern Affairs (1949-1950)
Dean Rusk	Assistant Secretary of State for International Organization Affairs (1949); Assistant Secretary of State for Far Eastern Affairs (1950-1951)
George C. McGhee	Assistant Secretary of State for Near Eastern, South Asian, and African Affairs (1949-1951)
Henry A. Byroade	Assistant Secretary of State for Near Eastern, South Asian, and African Affairs (1952-1955); Director of Bureau of German Affairs (1949-1952)
James C. Dunn	Assistant Secretary of State for European, Far Eastern, Near Eastern and African Affairs (1944-1946)
George W. Perkins Jr.	Assistant Secretary of State for European Affairs (1949-1953)
Nelson A. Rockefeller	Assistant Secretary of State for Inter-American Affairs (1944-1945)
Spruille Braden	Assistant Secretary of State for Inter-American Affairs (1945-1947)
Edward G. Miller Jr.	Assistant Secretary of State for Inter-American Affairs (1949-1952)
William L. Clayton	Assistant Secretary of State for Economic Affairs (1944-1946) Under Secretary of State for Economic Affairs (1946-1947)
Willard L. Thorp	Assistant Secretary of State for Economic Affairs (1946-1952)
Harold F. Linder	Assistant Secretary of State for Economic Affairs (1952-1953)
Norman Armour	Assistant Secretary of State for Political Affairs (1947-1948)
William Benton	Assistant Secretary of State for Public Affairs (1945-1947)
George V. Allen	Assistant Secretary of State for Public Affairs (1948-1949)
Edward W. Barrett	Assistant Secretary of State for Public Affairs (1950-1952)
Howland H. Sargeant	Assistant Secretary of State for Public Affairs (1952-1953)
Charles E. Saltzman	Assistant Secretary of State for Occupied Areas (1947-1949)
Archibald MacLeish	Assistant Secretary of State for Public and Cultural Relations (1944-1945)
Philip C. Jessup	Ambassador at Large (1949-1953)
Llewellyn Thompson Jr.	Acting Director of Office of European Affairs (c. 1949)
Robert D. Murphy	Acting Director of German and Austrian Affairs (c. 1949)
Winthrop G. Brown	Director of Office of International Trade Policy (c. 1949)
George F. Kennan	Director of State Dept. Policy Planning Staff (1947-1949); State Department Counselor (1949-1951)
Benjamin V. Cohen	State Department Counselor (1945-1947)
Charles E. Bohlen	State Department Counselor (1947-1949, 1952-1953)
Paul H. Nitze	Director of Policy Planning Staff (1950-1953)
Louis J. Halle Jr.	Member of State Department Policy Planning Staff (1952-1954)
Ernest A. Gross	Legal Adviser (1947-1949); Assistant Secretary of State for Congressional Relations (1949)
Adrian S. Fisher	Legal Adviser (1949-1953)
Seldin Chapin	Director General of the Foreign Service (1946-1947)
William P. Maddox	Director of the Foreign Service Institute (1947-1949) Counselor of the U.S. Embassy in Lisbon, Portugal (1949-1952)
Joseph E. Johnson	Chief of Division of International Security Affairs (1944-1947)
Paul G. Hoffmann	Administrator of the Economic Cooperation Administration [Marshall Plan] (1948-1950)
William C. Foster	Administrator of the Economic Cooperation Administration (1950-1951)
Thomas K. Finletter	Minister in charge of the ECA Mission to Great Britain (1948-1949)
Jonathan B. Bingham	Deputy Administrator, Technical Cooperation Administration (1951-1953)
W. Averell Harriman	Director of the Mutual Security Agency (1951-1953)

U.S. Department of Defense:

Robert A. Lovett	U.S. Secretary of Defense (1951-1953); Deputy Secretary of Defense (1949-1951)	
James V. Forrestal	U.S. Secretary of Defense (1947-1949); Secretary of the Navy (1944-1947)	
William C. Foster	Deputy Secretary of Defense (1951-1953)	
Gordon Gray	Secretary of the Army (1949-1950)	
Frank Pace Jr.	Secretary of the Army (1950-1953)	
Tracy S. Voorhees	Under Secretary of the Army (1949-1950)	
Archibald S. Alexander	Under Secretary of the Army (1950-1952)	
(Gen.) William H. Draper Jr.	Under Secretary of the Army (1947-1949); Under Secretary of War (1947)	
Frank C. Nash	Assistant Secretary of Defense for International Security Affairs (1951-1954)	
Gen. Dwight D. Eisenhower	Army Chief of Staff	1945-1948
	Supreme Allied Commander Europe, SHAPE (NATO)	1951-1952
	Commander, U.S. Army Europe	1944-1945
Gen. Lucius D. Clay	Military Governor of the U.S. Zone in Germany	1947-1949
	Commander, U.S. Army Europe	1947-1949
Gen. Matthew Ridgway	Commander – Korean War	1951-1952
	Supreme Allied Commander Europe, SHAPE (NATO)	1952-1953
Gen. Maxwell D. Taylor	Superintendent of U.S. Military Academy (West Point)	1945-1949
	U.S. Commander of Berlin	1949-1951
	Army Deputy Chief of Staff for Operations and Administration	1951-1953
Maj. Gen. Lyman L. Lemnitzer	Deputy Commandant of National War College	1947-1949
	Commanding General, 11 th Airborne Division	1950-1951
	Commanding General, 7 th Infantry Division	1951-1952
	Army Deputy Chief of Staff for Plans and Research	1952-1955
Adm. Jerauld Wright	Commander in Chief, U.S. Naval Forces, Eastern Atlantic and Mediterranean (1952-1954)	
Adm. William H. P. Blandy	Commander-in-Chief, U.S. Atlantic Fleet	1947-1950
	Commander, Joint Army-Navy Task Force One and Commander of Atomic Bomb Tests at Bikini Atoll	1945-1946
	Commander of Cruisers and Destroyers, U.S. Pacific Fleet	1945
	Commander, Amphibious Group One (Pacific theater)	1944-1945
	Chief of Navy Bureau of Ordnance	1941-1943
Vice Adm. Thomas C. Kinkaid	Commander, U.S. Seventh Fleet (1943-1945)	
Vice Adm. Oscar C. Badger	Commander, U.S. Seventh Fleet (1948-1949)	
Vice Adm. Arthur D. Struble	Commander, U.S. Seventh Fleet (1950-1951)	

Department of the Air Force:

W. Stuart Symington, Secretary of the Air Force (1947-1950); Assistant Secretary of War for Air (1946-1947)
 Thomas K. Finletter, Secretary of the Air Force (1950-1953)
 John Alex McCone, Under Secretary of the Air Force (1950-1951)
 Roswell L. Gilpatric, Under Secretary of the Air Force (1951-1953)
 Gen. Carl A. Spaatz, Air Force Chief of Staff (1947-1948)
 Gen. Muir S. Fairchild, Air Force Vice Chief of Staff (1948-1950); Commandant, Air University (1946-1948)
 Lt. Gen. James H. Doolittle, Commander of Eighth Air Force (Okinawa) (1945)
 Maj. Gen. Haywood S. Hansell, Commander of the Caribbean Wing, Atlantic Division of Air Transport Command (1945-1946)
 Maj. Gen. Samuel E. Anderson, Commander of Eighth Air Force (1950-1953)
 Maj. Gen. Laurence S. Kuter, Commander of Military Air Transport Service (1948-1951); Air Force Deputy Chief of Staff for Personnel (1951-1953)
 Maj. Gen. Karl Truesdale Jr., Deputy Commander, Caribbean Division of Air Transport Command (1945-1946); Assistant Chief of Staff for Operations, Air Transport Command (1946-1947)

Executive Agencies, Independent Agencies, Others:

Edward R. Stettinius Jr. – U.S. Representative to the United Nations (1946)
 Herschel V. Johnson – U.S. Representative to the United Nations (acting) (1946)
 Gen. Walter Bedell Smith – Director of Central Intelligence Agency (1950-1953)
 Allen W. Dulles – Deputy Director of Central Intelligence Agency (1951-1953); Deputy Director of CIA for Operations (1951)
 Frank G. Wisner – Deputy Director of Central Intelligence Agency for Plans (1951-1959)
 Loftus E. Becker – Deputy Director of Central Intelligence Agency for Intelligence (1952-1953)
 William L. Langer – Assistant Director of National Estimates, Central Intelligence Agency (1950-1951)
 David E. Lilienthal – Chairman of Tennessee Valley Authority (1941-1946); Chairman of Atomic Energy Commission (1946-1950)
 Gordon Dean – Chairman of Atomic Energy Commission (1950-1953)
 Carroll L. Wilson – General Manager of Atomic Energy Commission (1947-1951)
 Frank Pace Jr. – Director of the Bureau of the Budget (1949-1950)
 Roy Blough – Member of the Council of Economic Advisers (1950-1952)
 Wayne Chatfield Taylor – President of Export-Import Bank (1945-1946)
 William McChesney Martin Jr. – President of Export-Import Bank (1946-1949); Assistant U.S. Secretary of the Treasury for International Affairs (1949-1951)
 Theodore P. Wright – Administrator of Civil Aeronautics Administration (Commerce Department) (1944-1948)
 Manly Fleischmann – Administrator of National Production Authority (Commerce Department)
 Paul M. Herzog – Chairman of the National Labor Relations Board (1945-1953)

Others:

Philip M. Kaiser, Assistant Secretary of Labor for International Affairs (1949-1953)

William C. Foster, Under Secretary of Commerce (1947)

David K. E. Bruce, Assistant Secretary of Commerce (1947-1948); Chief of Economic Cooperation Administration to France (1948-1949); Employee of Office of Strategic Services (OSS) (1942-1945)

Eli Whitney Debevoise, General Counsel of the Office of the U.S. High Commissioner for Germany (1951-1953)

Ambassadors and Ministers to Foreign Countries

George V. Allen	U.S. Ambassador to Iran (1946-1948); U.S. Ambassador to Yugoslavia (1950-1953)
Norman Armour	U.S. Ambassador to Spain (1945); U.S. Ambassador to Venezuela (1950-1951)
Adolf A. Berle Jr.	U.S. Ambassador to Brazil (1945-1946)
Claude G. Bowers	U.S. Ambassador to Chile (1939-1953)
Chester Bowles	U.S. Ambassador to India (1951-1953); U.S. Ambassador to Nepal (1951-1953)
Ellis O. Briggs	U.S. Ambassador to Uruguay (1947-1949); U.S. Ambassador to Czechoslovakia (1949-1952) U.S. Ambassador to South Korea (1952-1955)
David K. E. Bruce	U.S. Ambassador to France (1949-1952)
James Bruce	U.S. Ambassador to Argentina (1947-1949)
Ellsworth Bunker	U.S. Ambassador to Argentina (1951-1952)
John M. Cabot	U.S. Minister to Finland (1950-1952) U.S. Consul-General in Shanghai, Republic of China (1948-1949)
Selden Chapin	U.S. Minister to Hungary (1947-1949); U.S. Ambassador to the Netherlands (1949-1953)
Myron M. Cowen	U.S. Ambassador to Australia (1948-1949); U.S. Ambassador to the Philippines (1949-1951) U.S. Ambassador to Belgium (1952-1953)
Lewis W. Douglas	U.S. Ambassador to Great Britain (1947-1950)
Angier Biddle Duke	U.S. Ambassador to Argentina (1952-1953)
James Clement Dunn	U.S. Ambassador to Italy (1947-1952); U.S. Ambassador to France (1952-1953)
William A. Eddy	U.S. Minister to Saudi Arabia (1944-1946)
Waldemar J. Gallman	U.S. Ambassador to Poland (1948-1950); U.S. Ambassador to South Africa (1951-1954)
Walter S. Gifford	U.S. Ambassador to Great Britain (1950-1953)
Joseph C. Green	U.S. Ambassador to Jordan (1952-1953)
Raymond A. Hare	U.S. Ambassador to Saudi Arabia (1950-1953); U.S. Minister to Yemen (1950-1953)
W. Averell Harriman	U.S. Ambassador to Soviet Union (1943-1946); U.S. Ambassador to Great Britain (1946)
Leland Harrison	U.S. Minister to Switzerland (1937-1947)
Donald R. Heath	U.S. Minister to Bulgaria (1947-1950); U.S. Minister to Laos (1950-1954) U.S. Minister to Cambodia (1950-1952); U.S. Ambassador to Cambodia (1952-1954) U.S. Minister to South Vietnam (1950-1952); U.S. Ambassador to South Vietnam (1952-1954)
Loy W. Henderson	U.S. Ambassador to India (1948-1951); U.S. Minister to Nepal (1948-1951) U.S. Ambassador to Iran (1951-1954)
Stanley K. Hornbeck	U.S. Ambassador to the Netherlands (1944-1947)
Herschel V. Johnson	U.S. Minister to Sweden (1941-1946); U.S. Ambassador to Brazil (1948-1953)
George F. Kennan	U.S. Ambassador to Soviet Union (1952)
(Adm.) Alan G. Kirk	U.S. Ambassador to Belgium (1946-1949); U.S. Ambassador to Soviet Union (1949-1951)
Arthur Bliss Lane	U.S. Ambassador to Poland (1944-1947)
Lincoln MacVeagh	U.S. Ambassador to Greece (1943-1947); U.S. Ambassador to Portugal (1948-1952)
James G. McDonald	U.S. Ambassador to Israel (1949-1950)
George C. McGhee	U.S. Ambassador to Turkey (1952-1953)
John J. McCloy	High Commissioner of [West] Germany (1949-1952)
Paul V. McNutt	U.S. Ambassador to the Philippines (1946-1947)
George S. Messersmith	U.S. Ambassador to Mexico (1942-1946); U.S. Ambassador to Argentina (1946-1947)
Harold B. Minor	U.S. Minister to Lebanon (1951-1952); U.S. Ambassador to Lebanon (1952-1953)
Robert D. Murphy	U.S. Ambassador to Belgium (1949-1952); U.S. Ambassador to Japan (1952-1953)
Lithgow Osborne	U.S. Ambassador to Norway (1944-1946)
Richard C. Patterson Jr.	U.S. Ambassador to Yugoslavia (1944-1946); U.S. Ambassador to Guatemala (1948-1950) U.S. Minister to Switzerland (1951-1953)
Joseph C. Satterthwaite	U.S. Ambassador to Ceylon (Sri Lanka) (1949-1953)
Walter Bedell Smith	U.S. Ambassador to Soviet Union (1946-1948)
Edwin F. Stanton	U.S. Ambassador to Thailand (1946-1952)
Laurence A. Steinhardt	U.S. Ambassador to Czechoslovakia (1945-1948); U.S. Ambassador to Canada (1948-1950)
Myron C. Taylor	U.S. Personal Representative to the Holy See (Vatican) (1939-1950)
Charles W. Thayer	U.S. Consul-General in Munich (West Germany) (1952-1953)
Llewellyn E. Thompson	U.S. Ambassador to Austria (1952-1957)
John C. Wiley	U.S. Ambassador to Colombia (1944-1947); U.S. Ambassador to Portugal (1947-1948) U.S. Ambassador to Iran (1948-1950); U.S. Ambassador to Panama (1951-1953)
Orme Wilson	U.S. Ambassador to Haiti (1944-1946)

Council on Foreign Relations Members in the Franklin D. Roosevelt Administration (March 4, 1933-April 12, 1945)

Executive Branch: Cabinet

Edward R. Stettinius Jr., U.S. Secretary of State (1944-1945)
William H. Woodin, U.S. Secretary of the Treasury (1933)
Francis Biddle, U.S. Attorney General (1941-1945)
Henry L. Stimson, U.S. Secretary of War (1940-1945)
James V. Forrestal, U.S. Secretary of the Navy (1944-1947)

U.S. Department of State:

William Phillips – Under Secretary of State (1933-1936)
Sumner Welles – Under Secretary of State (1937-1943); Assistant Secretary of State (1933-1937)
Edward R. Stettinius Jr. – Under Secretary of State (1943-1944); U.S. Secretary of State (1944-1945)
Joseph C. Grew – Under Secretary of State (1944-1945); Special Assistant (1942); Director, Office of Far Eastern Affairs (1944)
Wilbur J. Carr – Assistant Secretary of State (1933-1936)
Hugh R. Wilson – Assistant Secretary of State (1937-1938)
George S. Messersmith – Assistant Secretary of State (1937-1940)
Adolf A. Berle Jr. – Assistant Secretary of State (1938-1944)
Dean G. Acheson – Assistant Secretary of State (1941-1945)
G. Howland Shaw – Assistant Secretary of State (1941-1944); Chief, Division of Foreign Service Personnel (1937-1941)
Julius C. Holmes – Assistant Secretary of State for Administration (1944-1945)
Nelson A. Rockefeller – Assistant Secretary of State for Inter-American Affairs (1944-1945)
William L. Clayton – Assistant Secretary of State for Economic Affairs (1944-1946)
Archibald MacLeish – Assistant Secretary of State for Public and Cultural Relations (1944-1945)
Norman Armour – Acting Director, Office of American Republic Affairs (1944)
Livingston T. Merchant – Chief, War Areas Economic Division (1944)
Emilio G. Collado – Chief, Division of Financial and Monetary Affairs (1944)
John M. Cabot – Chief, Division of Caribbean and Central American Affairs (1944)
Donald R. Heath – Chief, Division of North and West Coast Affairs (1944)
Charles E. Bohlen – Chief, Division of Eastern European Affairs (1944)
Philip E. Mosely – Chief, Division of Territorial Studies (1944)
George V. Allen – Chief, Division of Middle Eastern Affairs (1944)
Philip W. Bonsal – Chief, Division of American Republics (1941-1943)
Henry R. Labouisse – Chief, Division of Defense Materials (1942)
Ben M. Cherrington – Chief, Division of Cultural Relations (1938-1940)
Jay Pierrepont Moffat – Chief, Division of Western European Affairs (1933-1937); Chief, Division of European Affairs (1937)
Stanley K. Hornbeck – Chief, Division of Far Eastern Affairs (1929-1937); Adviser on Political Relations (1937-1943)
Laurence Duggan – Adviser on Political Relations (1942)
Leo Pasvolsky – Special Assistant (1942-1943)
Thomas K. Finletter – Special Assistant to the Secretary of State (1941-1944)
John Van A. MacMurray – Special Assistant (1942-1943)
Joseph C. Green – Assistant to the Secretary of State (1941); Special Assistant (1942-1943)
Herbert Feis – Economic Adviser (1931-1937); Adviser on International Economic Affairs (1937-1943)
James C. Dunn – Assistant Secretary of State for European, Far Eastern, Near Eastern and African Affairs (1944-1946); Adviser on Political Relations (1937-1942); Director, Office of European Affairs (1944)

U.S. Department of the Treasury:

William H. Woodin – Secretary of the Treasury (1933)
Dean G. Acheson – Under Secretary of the Treasury (1933)
T. Jefferson Coolidge – Under Secretary of the Treasury (1934-1936)
Wayne Chatfield Taylor – Assistant Secretary of the Treasury (1936-1939)

U.S. Department of Commerce:

Wayne Chatfield Taylor – Under Secretary of Commerce (1940-1945)
William A.M. Burden – Assistant Secretary of Commerce for Air (1943-1947); Special Aviation Asst. to the Sec. of Commerce (1942-43)
William L. Clayton – Assistant Secretary of Commerce (1942-1944)
Theodore P. Wright – Administrator of Civil Aeronautics Administration (1944-1948)
Willard L. Thorp – Director of Bureau of Foreign and Domestic Commerce (1933-1934)
Alexander V. Dye – Director of Bureau of Foreign and Domestic Commerce (1936-1939)
J. Wilson Furness – Chief of Economics Bureau, U.S. Bureau of Mines (1934-1940)

Department of War

Henry L. Stimson	Secretary of War (1940-1945)
Robert P. Patterson	Under Secretary of War (1940-1945)
John J. McCloy	Assistant Secretary of War (1941-1945)
Robert A. Lovett	Assistant Secretary of War for Air (1941-1945)
Maj. Gen. William J. "Wild Bill" Donovan	Director, Office of Strategic Services (OSS) (1942-1945)
Elmo Roper	Deputy Director, Office of Strategic Services (1942-1945)
James L. McConaughy	Deputy Director in Charge of Training, Office of Strategic Services (1943-1945)
William L. Langer	Chief of Research and Analysis Bureau, Office of Strategic Services (1942-1945)
J. Robert Oppenheimer	Director of Los Alamos National Laboratory (1943-1945)
Gen. Lucius D. Clay	Deputy to General Dwight D. Eisenhower (1945)
Gen. Lucian K. Truscott, Jr.	Commander, U.S. Fifth Army (Italy) (1944-1945) Commander, U.S. Third Army (Bavaria) (1945-1946)
Lt. Gen. Hugh A. Drum	Commander, Hawaiian Department (Honolulu) (1935-1937) Commander, Second Army and Sixth Corps Area (Chicago) (1937-1938) Commander, First Army and Second Corps Area (1938-1940) Commanding General, Eastern Defense Command and First Army (1940-1943)
Gen. Dwight D. Eisenhower	Commander, European Theater of Operations, U.S. Army (1944-1945) Commander, North African Theater of Operations (1943-1944)
Gen. Muir S. Fairchild	Secretary of the Air Staff (1941-1942)
Maj. Gen. Haywood S. Hansell Jr.	Commander, First Bomb Wing of the Eighth Air Force (1942-1943) Deputy Commander, Allied Expeditionary Air Force (1943) Commander, XXI Bomber Command (1944-1945)
Maj. Gen. Sherman Miles	Chief of the Military Intelligence (G-2) Division of the War Department (1941)
Brig. Gen. John Magruder	Deputy Director of Intelligence, OSS (1943-1945) Military Attaché to Switzerland (1935-1939)
Maj. Gen. Frank R. McCoy	Member of the Roberts Commission [Pearl Harbor] (1941-1942)
Maj. Gen. Dennis E. Nolan	Commander of 2 nd Corps Area (1931-1936)
Lt. Gen. Robert C. Richardson Jr.	Commander, U.S. Army Forces, Pacific Ocean Areas (1944-1946) Commander, Hawaiian Department (1943-1946) Military Governor of Hawaii (1943-1944)
Maj. Gen. George S. Simonds	President of Army War College (1932-1935) Army Deputy Chief of Staff (1935-1936) Commander, U.S. Fourth Army and Ninth Corps (1936-1938)
Maj. Gen. Maxwell D. Taylor	Commander, 82 nd Airborne Division (1942-1944) Commander, 101 st Airborne Division (1944)
Maj. Gen. Albert C. Wedemeyer	Commander, U.S. Forces, China Theater (1944-1946)

Department of the Navy

James V. Forrestal	Secretary of the Navy (1944-1947); Under Secretary of the Navy (1941-1944)
Artemus L. Gates	Under Secretary of the Navy (1945); Assistant Secretary of the Navy for Air (1941-1945)
Adm. William H. Standley	Chief of Naval Operations (1933-1937)
Vice Adm. Thomas C. Kinkaid	Commander, U.S. Seventh Fleet (1943-1945)
Vice Adm. Adolphus Andrews	Chief of the Bureau of Navigation (1935-1938) Commander, Fleet Scouting Force (1938-1941) Commandant of Third Naval District (1941-1942) Commander of the Eastern Frontier (1942-1943)
Adm. Arthur J. Hepburn	Commander-in-Chief of the United States Fleet (1936-1938) Commandant of 12 th Naval District [San Francisco] (1938-1941) Chairman of the General Board (1942-1945)
Rear Adm. Clark H. Woodward	Commandant of Brooklyn Navy Yard (1937-1941) Commandant of Third Naval District (1937-1941)
Rear Adm. Harry E. Yarnell	Commandant of Pearl Harbor Naval Station (1933-1936) Commander-in-Chief of Asiatic Fleet (1936-1939)

U.S. Department of Labor:

Charles E. Wyzanski Jr., Solicitor of Labor (1933-1935)
Isador Lubin, Commissioner of Labor Statistics (1933-1946)

U.S. Department of Justice:

Francis Biddle, U.S. Attorney General (1941-1945); Solicitor General of the United States (1940-1941)
John W. Gardner, Chief Clerk and General Agent (1935)

U.S. Department of Agriculture:

Jesse W. Tapp, President of Federal Surplus Commodities Corporation (1937-1939)
Milo Perkins, President of Federal Surplus Commodities Corporation (1939)

U.S. Department of the Interior:

Ernest Gruening, Director of Territories and Island Possessions (1937)

Executive and Independent Agencies

Lewis W. Douglas	Director, Bureau of the Budget	1933-1934
James M. Landis	Chairman, U.S. Securities and Exchange Commission Commissioner, U.S. Securities and Exchange Commission	1935-1937 1934-1937
Warren Lee Pierson	President of Export-Import Bank	1936-1945
David E. Lilienthal	Chairman, Tennessee Valley Authority	1941-1946
Robert K. Straus	Deputy Administrator, National Recovery Administration Deputy Director, Resettlement Administration	1933-1935 1935-1938
Stacy May	Director of the Bureau of Planning and Statistics, War Production Board	1943
Benjamin V. Cohen	General Counsel, Office of War Mobilization General counsel, National Power Policy Commission	1943-1945 1934-1941
Paul V. McNutt	Administrator, Federal Security Agency	1939-1945

Ambassadors and Ministers to Foreign Countries

Norman Armour	U.S. Minister to Haiti (1932-1935) U.S. Minister to Canada (1935-1938) U.S. Ambassador to Chile (1938-1939) U.S. Ambassador to Argentina (1939-1944) U.S. Ambassador to Spain (1945)
Claude G. Bowers	U.S. Ambassador to Spain (1933-1939) U.S. Ambassador to Chile (1939-1953)
Spruille Braden	U.S. Ambassador to Colombia (1939-1942) U.S. Ambassador to Cuba (1942-1945) U.S. Ambassador to Argentina (1945)
Ellis O. Briggs	U.S. Ambassador to the Dominican Republic (1944-1945)
William C. Bullitt	U.S. Ambassador to Soviet Union (1933-1936) U.S. Ambassador to France (1936-1940)
Robert G. Caldwell	U.S. Minister to Portugal (1933-1937) U.S. Minister to Bolivia (1937-1939)
Wilbur J. Carr	U.S. Minister of Czechoslovakia (1937-1939)
John Cudahy	U.S. Ambassador to Poland (1933-1937) U.S. Minister to Ireland (1937-1940) U.S. Minister to Luxembourg (1940) U.S. Ambassador to Belgium (1940)
William E. Dodd	U.S. Ambassador to Nazi Germany (1933-1937)
William A. Eddy	U.S. Minister to Saudi Arabia (1944-1946)
Hugh S. Gibson	U.S. Ambassador to Brazil (1933-1936) U.S. Ambassador to Belgium (1937-1938) U.S. Ambassador to Luxembourg (1937-1938)
Joseph C. Grew	U.S. Ambassador to Imperial Japan (1932-1941)
W. Averell Harriman	U.S. Ambassador to Soviet Union (1943-1946)
Leland Harrison	U.S. Minister to Romania (1935-1937) U.S. Minister to Switzerland (1937-1947)
Carlton J. H. Hayes	U.S. Ambassador to Spain (1942-1945)
Loy W. Henderson	U.S. Minister to Iraq (1943-1945)
Stanley K. Hornbeck	U.S. Ambassador to the Netherlands (1944-1947)
Herschel V. Johnson	U.S. Minister to Sweden (1941-1946)
Nelson T. Johnson	U.S. Minister to the Republic of China (1930-1935) U.S. Ambassador to the Republic of China (1935-1941) U.S. Minister to Australia (1941-1945)
Arthur Bliss Lane	U.S. Minister to Nicaragua (1933-1936) U.S. Minister to Latvia (1936-1937) U.S. Minister to Lithuania (1936-1937) U.S. Minister to Estonia (1936-1937) U.S. Minister to Yugoslavia (1937-1941) U.S. Minister to Costa Rica (1941-1942) U.S. Ambassador to Colombia (1942-1944) U.S. Ambassador to Poland (1944-1947)
John Van A. MacMurray	U.S. Minister to Latvia (1933-1936) U.S. Minister to Lithuania (1933-1936) U.S. Minister to Estonia (1934-1936) U.S. Ambassador to Turkey (1936-1941)
Lincoln MacVeagh	U.S. Minister to Greece (1933-1941) U.S. Ambassador to Greece (1943-1947) U.S. Minister to Iceland (1941-1942) U.S. Minister to South Africa (1942-1943) U.S. Ambassador to Yugoslavia (exile) (1943-1944)
Ferdinand L. Mayer	U.S. Minister to Haiti (1937-1940)
George S. Messersmith	U.S. Consul General in Berlin (Germany) (1930-1934)

	U.S. Minister to Austria (1934-1937) U.S. Ambassador to Cuba (1940-1942) U.S. Ambassador to Mexico (1942-1946)
Jay Pierrepont Moffat	U.S. Minister to Canada (1940-1943) U.S. Minister to Luxembourg (1941-1943)
Dave Hennen Morris	U.S. Ambassador to Belgium (1933-1937) U.S. Minister to Luxembourg (1933-1937)
Lithgow Osborne	U.S. Ambassador to Norway (1944-1946)
Richard C. Patterson Jr.	U.S. Ambassador to Yugoslavia (1944-1946)
Hoffman Philip	U.S. Minister to Norway (1930-1935) U.S. Ambassador to Chile (1935-1937)
William Phillips	U.S. Ambassador to Fascist Italy (1936-1941)
Robert P. Skinner	U.S. Ambassador to Turkey (1933-1936)
William H. Standley	U.S. Ambassador to the Soviet Union (1942-1943)
Laurence A. Steinhardt	U.S. Minister to Sweden (1933-1937) U.S. Ambassador to Peru (1937-1939) U.S. Ambassador to Soviet Union (1939-1941) U.S. Ambassador to Turkey (1942-1945)
Jesse Isidor Straus	U.S. Ambassador to France (1933-1936)
Myron C. Taylor	U.S. Personal Representative to the Holy See [Vatican City] (1939-1950)
Alexander W. Weddell	U.S. Ambassador to Argentina (1933-1938) U.S. Ambassador to Spain (1939-1942)
Sumner Welles	U.S. Ambassador to Cuba (1933)
Francis White	U.S. Minister to Czechoslovakia (1933)
John Campbell White	U.S. Consul General in Calcutta, India (1935-1939) U.S. Consul General in Kabul, Afghanistan (1935-1939) U.S. Consul General in Morocco (1940-1941) U.S. Ambassador to Haiti (1941-1944) U.S. Ambassador to Peru (1944-1945)
E. Sheldon Whitehouse	U.S. Minister to Colombia (1933-1934)
John C. Wiley	U.S. Consul General in Antwerp, Belgium (1935-1937) U.S. Consul General in Vienna, Austria (1937-1938) Charge d'Affaires ad interim, Austria (1937-1938) U.S. Minister to Estonia (1938-1940) U.S. Minister to Latvia (1938-1940) U.S. Ambassador to Colombia (1944-1947)
Hugh R. Wilson	U.S. Minister to Switzerland (1927-1937) U.S. Ambassador to Nazi Germany (March 3, 1938-November 16, 1938)
Orme Wilson	U.S. Ambassador to Haiti (1944-1946)

Council on Foreign Relations Members in the Hoover Administration (1929-1933)

Herbert C. Hoover – President of the United States (1929-1933)
Henry L. Stimson – U.S. Secretary of State (1929-1933)
Andrew W. Mellon – U.S. Secretary of the Treasury (1921-1932); U.S. Ambassador to Great Britain (1932-1933)
Ogden L. Mills – U.S. Secretary of the Treasury (1932-1933); Under Secretary of the Treasury (1927-1932)
William D. Mitchell – U.S. Attorney General (1929-1933)
Ray Lyman Wilbur – U.S. Secretary of the Interior (1929-1933)

Joseph P. Cotton – Under Secretary of State (1929-1931)
Harvey H. Bundy – Assistant Secretary of State (1931-1933)
Wilbur J. Carr – Assistant Secretary of State (1924-1933)
James Grafton Rogers – Assistant Secretary of State (1931-1933)
Francis White – Assistant Secretary of State (1927-1933)
Allen T. Klots – Special Assistant to the Secretary of State (1931-1932)
Stanley K. Hornbeck – State Department Chief of Division of Far Eastern Affairs (1929-1937)
Herschel V. Johnson – State Dept. Chief of Division of Mexican Affairs; State Dept. Chief of Division of Latin American Affairs
S. Parker Gilbert – Agent General for Reparation Payments in Germany (Oct. 30, 1924-May 17, 1930)
Arthur A. Ballantine – Under Secretary of the Treasury (1932-1933)
Walter E. Hope – Assistant Secretary of the Treasury (1929-1931)
Frederick H. Payne – Assistant Secretary of War (1932-1933)
F. Trubee Davison – Assistant Secretary of War for Air (1926-1933)
John Lord O'Brian – Assistant Attorney General of the U.S. (1929-1933)
Thomas D. Thacher – Solicitor General of the United States (1930-1933)
Whitney North Seymour – Assistant Solicitor General of the U.S. (1931-1933)
John W. Gardner – Chief Clerk and General Agent (Department of Justice)
Charles J. Rhoads – Commissioner of Indian Affairs (1929-1933)
J. Henry Scattergood – Assistant Commissioner of Indian Affairs (1929-1933)
Adm. William V. Pratt – Chief of Naval Operations (1930-1933); President of Naval War College (1928-1931)
Maj. Gen. Dennis E. Nolan – Commander of 5th Corps Area (1927-1931); Commander of 2nd Corps Area (1931-1936)
Maj. Gen. Hugh A. Drum – Inspector General (War Department); Commanding General of First Infantry Division (1927-1930)
Brig. Gen. George S. Simonds – Chief of the War Plans Division (War Dept.) (1927-1931)
Rear Adm. Harry E. Yarnell – Chief of the Bureau of Engineering (Navy Dept.) (1928-1931)
Rear Adm. Adolphus Andrews – Chief of Staff of the Naval War College (1931-1933)
Charles G. Dawes – U.S. Ambassador to Great Britain (1929-1931)
Frederic M. Sackett – U.S. Ambassador to Weimar Germany (1930-1933)
John W. Garrett – U.S. Ambassador to Fascist Italy (1929-1933)
W. Cameron Forbes – U.S. Ambassador to Imperial Japan (1930-1932)
Joseph C. Grew – U.S. Ambassador to Turkey (1927-1932); U.S. Ambassador to Imperial Japan (1932-1941)
Hugh S. Gibson – U.S. Ambassador to Belgium (1927-1933), U.S. Minister to Luxembourg (1927-1933)
F. Lamot Belin – U.S. Ambassador to Poland (1932-1933)
Robert Woods Bliss – U.S. Ambassador to Argentina (1927-1933)
Dwight W. Morrow – U.S. Ambassador to Mexico (1927-1930)
Harry F. Guggenheim – U.S. Ambassador to Cuba (1929-1933)
William S. Culbertson – U.S. Ambassador to Chile (1928-1933)
Nicholas Roosevelt – U.S. Minister to Hungary (1930-1933)
Nelson T. Johnson – U.S. Minister to the Republic of China (1930-1941)
E. Sheldon Whitehouse – U.S. Minister to Guatemala (1930-1933)
Edward F. Feely – U.S. Minister to Bolivia (1930-1933)
Leland Harrison – U.S. Minister to Uruguay (1930)
Dana G. Munro – U.S. Minister to Haiti (1930-1932)
Norman Armour – U.S. Minister to Haiti (1932-1935)
Hugh R. Wilson – U.S. Minister to Switzerland (1927-1937)
Hoffman Philip – U.S. Minister to Norway (1930-1935)
Robert P. Skinner – U.S. Minister to Greece (1926-1932); U.S. Minister to Estonia (1932-1933); U.S. Minister to Lithuania (1932-1933); U.S. Minister to Latvia (1932-1933)
Dwight F. Davis – Governor-General of the Philippines (1930-1932)
Theodore Roosevelt Jr. – Governor-General of the Philippines (1932-1933); Governor of Puerto Rico (1929-1932)
Maj. John Magruder – Military Attaché to the U.S. Minister to the Republic of China (1926-1930)
George S. Messersmith – U.S. Consul-General in Berlin, Germ. (1930-1934); U.S. Consul General in Antwerp, Belgium (1923-1928)
George Rublee – Legal Adviser to the American Embassy in Mexico City, Mexico (1928-1930)

Council on Foreign Relations Members in the Coolidge Administration (1923-1929)

Charles G. Dawes – Vice President of the United States (1925-1929)
Charles Evans Hughes – U.S. Secretary of State (1921-1925)
Frank B. Kellogg – U.S. Secretary of State (1925-1929); U.S. Ambassador to Great Britain (1924-1925)
Andrew W. Mellon – U.S. Secretary of the Treasury (1921-1932)
Dwight F. Davis – U.S. Secretary of War (1925-1929); Assistant Secretary of War (1923-1925)
Herbert C. Hoover – U.S. Secretary of Commerce (1921-1928)

William Phillips – Under Secretary of State (1922-1924)
Joseph C. Grew – Under Secretary of State (1924-1927)
Robert E. Olds – Under Secretary of State (1927-1928); Assistant Secretary of State (1925-1927)
Leland Harrison – Assistant Secretary of State (1922-1927); U.S. Minister to Sweden (1927-1929)
John Van A. MacMurray – Assistant Secretary of State (1924-1925); U.S. Minister to the Republic of China (1925-1929)
Nelson T. Johnson – Assistant Secretary of State (1927-1929)
Francis White – Assistant Secretary of State (1927-1933); State Department Chief of Division of Latin American Affairs (1922-1926)
Wilbur J. Carr – Director of the Consular Service (1911-1925); Assistant Secretary of State (1924-1933)
Stokely W. Morgan – State Department Chief of Division of Latin American Affairs (1927-1929)
Allen W. Dulles – State Department Chief of Division of Near Eastern Affairs (1922-1926)
G. Howland Shaw – State Department Chief of Division of Near Eastern Affairs (1926-1929)
Tyler Dennett – State Department Chief of Division of Publications (1924-1929)
S. Parker Gilbert Jr. – Agent General for Reparation Payments in Germany (October 30, 1924-May 17, 1930)
Charles Cheney Hyde – Solicitor of the U.S. Department of State (1923-1925)

Garrard B. Winston – Under Secretary of the Treasury (November 20, 1923-1927)
Ogden L. Mills – Under Secretary of the Treasury (1927-1932)
Eliot Wadsworth – Assistant Secretary of the Treasury (1921-1925)
Eugene Meyer – Farm Loan Commissioner (Department of the Treasury) (1927-1929)
F. Trubee Davison – Assistant Secretary of War for Aeronautics (1926-1933)
Edward P. Warner – Assistant Secretary of the Navy for Aeronautics (1926-1929)
William D. Mitchell – Solicitor General of the U.S. (1925-1929)
William J. “Wild Bill” Donovan – Assistant to the Attorney General (1925-1929); Assistant U.S. Attorney General (1924-1925)
Maj. Gen. Dennis E. Nolan – Commander of the 5th Corps Area (1927-1931); Deputy Chief of Staff of U.S. Army (1924-1927)
Brig. Gen. Hugh A. Drum – Commanding General of First Infantry Division (1926-1927, 1927-1930)
Brig. Gen. George S. Simonds – Chief of the War Plans Division (War Dept.) (1927-1931)

Alanson B. Houghton – U.S. Ambassador to Great Britain (1925-1929); U.S. Ambassador to Germany (1922-1925)
Henry P. Fletcher – U.S. Ambassador to Belgium (1922-1924); U.S. Minister to Luxembourg (1923-1924); U.S. Ambassador to Fascist Italy (1924-1929)
Robert Woods Bliss – U.S. Minister to Sweden (1923-1927); U.S. Ambassador to Argentina (1927-1933)
Joseph C. Grew – U.S. Minister to Switzerland (1921-1924); U.S. Ambassador to Turkey (1927-1932)
William Phillips – U.S. Ambassador to Belgium (1924-1927); U.S. Minister to Luxembourg (1924-1927); U.S. Minister to Canada (1927-1929)
Dwight W. Morrow – U.S. Ambassador to Mexico (1927-1930)
John W. Riddle – U.S. Ambassador to Argentina (1922-1925)
Richard M. Tobin – U.S. Minister to the Netherlands (1923-1929)
Robert P. Skinner – U.S. Minister to Greece (1926-1932); Consul-General in Paris (1924-1926)
Ulysses Grant-Smith – U.S. Minister to Albania (1922-1925); U.S. Minister to Uruguay (1925-1929)
William S. Culbertson – U.S. Minister to Romania (1925-1928); U.S. Ambassador to Chile (1928-1933); Vice Chairman of U.S. Tariff Commission (1922-1925)
Hoffman Philip – U.S. Minister to Uruguay (1922-1925); U.S. Minister to Persia (1926-1928)
Hugh S. Gibson – U.S. Minister to Poland (1919-1924); U.S. Minister to Switzerland (1924-1927); U.S. Ambassador to Belgium (1927-1933); U.S. Minister to Luxembourg (1927-1933)
Henry L. Stimson – Governor-General of the Philippines (1927-1929)
Rear Adm. Mark L. Bristol – High Commissioner of Turkey (1919-1927)
Rear Adm. Adolphus Andrews – Commander of USS Mayflower and Senior Naval Aide to President Coolidge (1923-1926)
Maj. John Magruder – Military Attaché to the Ambassador of China (1926-1930)
George S. Messersmith – U.S. Consul General in Antwerp, Belgium (1923-1928)
DeWitt C. Poole – U.S. Consul General in Cape Town, South Africa (1923-1926)

Council on Foreign Relations Members in the Harding Administration (1921-1923)

Charles Evans Hughes – U.S. Secretary of State (1921-1925)

William Phillips – Under Secretary of State (1922-1924); U.S. Minister to the Netherlands (1920-1922); U.S. Minister to Luxembourg (1920-1922)

Leland Harrison – Assistant Secretary of State (1922-1927)

Wilbur J. Carr – State Department Director of the Consular Service (1911-1925)

John Van A. MacMurray – State Department Chief of Division of Far Eastern Affairs (1919-1924)

DeWitt C. Poole – State Department Chief of Division of Russian Affairs (1919-1921)

Allen W. Dulles – State Department Chief of Division of Near Eastern Affairs (1922-1926)

Francis White – State Department Chief of Division of Latin American Affairs (1922-1926)

Alanson B. Houghton – U.S. Ambassador to Germany (1922-1925)

John W. Riddle – U.S. Ambassador to Argentina (1922-1925)

Henry P. Fletcher – U.S. Ambassador to Belgium (1922-1924); U.S. Minister to Luxembourg (1923-1924); Under Secretary of State (1921-1922)

Robert Woods Bliss – U.S. Minister to Sweden (1923-1927); Third Assistant Secretary of State (1921-1923)

Ulysses Grant-Smith – U.S. Minister to Hungary (1922); U.S. Minister to Albania (1922-1925)

Joseph C. Grew – U.S. Minister to Switzerland (1921-1924)

Hugh S. Gibson – U.S. Minister to Poland (1919-1924)

Hoffman Philip – U.S. Minister to Colombia (1919-1922); U.S. Minister to Uruguay (1922-1925)

Rear Adm. Mark L. Bristol – High Commissioner of Turkey (1919-1927)

Robert P. Skinner – U.S. Consul-General in London (1914-1924)

G. Howland Shaw – Member of American Mission at Lausanne Conference (1923) [Turkey]; Second Secretary of Embassy with American High Commission at Istanbul, Turkey (1921-1923)

Andrew W. Mellon – U.S. Secretary of the Treasury (1921-1932)

S. Parker Gilbert Jr. – Under Secretary of the Treasury (July 1, 1921-November 17, 1923)

Garrard B. Winston – Assistant Secretary of the Treasury (July 9, 1923-November 19, 1923)

Eliot Wadsworth – Assistant Secretary of the Treasury (1921-1925)

Herbert C. Hoover – U.S. Secretary of Commerce (1921-1928)

Theodore Roosevelt Jr. – Assistant Secretary of the Navy (1921-1923)

William S. Culbertson – Member of U.S. Tariff Commission (1917-1925)

William J. “Wild Bill” Donovan – U.S. Attorney for the Western District of New York (1922-1924)

Maj. Gen. James G. Harbord – Deputy Chief of Staff of the U.S. Army (July 1, 1921-December 29, 1922)

Council on Foreign Relations Members in the Woodrow Wilson Administration (1913-1921)

Edward Mandell House – Personal Representative of the President of the U.S. to the European Governments (1914-1916); Member of the American Commission to Negotiate Peace at the Paris Peace Conference (1918-1919)

Frank L. Polk – Under Secretary of State (1919-1920); Counselor of the State Department (1915-1919)

Norman H. Davis – Under Secretary of State (1920-1921); Assistant Secretary of the Treasury (1919-1920)

William Phillips – Third Assistant Secretary of State (1914-1917); Assistant Secretary of State (1917-1920); U.S. Minister to the Netherlands (1920-1922); U.S. Minister to Luxembourg (1920-1922)

Van S. Merle-Smith – Assistant Secretary of State (1920-1921)

Wilbur J. Carr – State Department Director of the Consular Service (1911-1925)

Robert Woods Bliss – State Department Chief of Division of Western European Affairs (1920-1921)

John Van A. MacMurray – State Department Chief of Division of Far Eastern Affairs (1919-1924)

DeWitt C. Poole – State Department Chief of Division of Russian Affairs (1919-1921); Charge d'Affaires to Russia (Nov. 1918-June 1919)

Leo S. Rowe – State Dept. Chief of Division of Latin American Affairs (1919); Assistant Secretary of the Treasury (1917-1919)

G. Howland Shaw – State Department Commissioner of War Trade Board Section

Newton D. Baker – U.S. Secretary of War (1916-1921)

Goldthwaite H. Dorr – War Department Assistant Director of Munitions

Gen. Tasker H. Bliss – Army Chief of Staff (September 22, 1917-May 18, 1918)

Maj. Gen. James G. Harbord – Chief of Staff of American Expeditionary Force in France (May 15, 1917-May 6, 1918, May 25, 1919-June 30, 1921); Commander, Service of Supply (July 29, 1918-May 26, 1919)

Maj. Gen. William Crozier – Army Chief of Ordnance (1913-1918); Commander of the Northeastern Department (1918-1919)

Hamilton Fish Armstrong – Assistant Military Attaché at the American Legation in Belgrade (1918-1919)

David F. Houston – U.S. Secretary of Agriculture (1913-1920); U.S. Secretary of the Treasury (1920-1921)

Russell C. Leffingwell – Assistant Secretary of the Treasury (October 30, 1917-July 5, 1920)

Leo S. Rowe – Assistant Secretary of the Treasury (June 22, 1917-November 20, 1919)

Albert Rathbone – Assistant Secretary of the Treasury (1918-1920)

S. Parker Gilbert Jr. – Assistant Secretary of the Treasury (1920-1921)

John Lord O'Brian – U.S. Attorney for the Western District of New York (1909-1914)

John W. Davis – U.S. Ambassador to Great Britain (Dec. 18, 1918-March 9, 1921); Solicitor General of the U.S. (1913-1918)

James W. Gerard – U.S. Ambassador to Germany (1913-1917)

Henry Morgenthau – U.S. Ambassador to the Ottoman Empire (1913-1916)

Abram I. Elkus – U.S. Ambassador to the Ottoman Empire (1916-1917)

John W. Garrett – U.S. Minister to the Netherlands (1917-1919); U.S. Minister to Luxembourg (1917-1919)

Henry P. Fletcher – U.S. Ambassador to Chile (1910-1916); U.S. Ambassador to Mexico (1917-1919)

Roland S. Morris – U.S. Ambassador to Japan (1917-1920)

Richard Crane – U.S. Minister to Czechoslovakia (1919-1921)

Hugh S. Gibson – U.S. Minister to Poland (1919-1924)

Joseph C. Grew – U.S. Minister to Denmark (1920-1921); State Dept. Chief of Division of Western European Affairs (1919)

Hoffman Philip – U.S. Minister to Colombia (1919-1922)

Charles R. Crane – U.S. Minister to the Republic of China (1920-1921)

Rear Adm. Mark L. Bristol – High Commissioner of Turkey (1919-1927)

Robert P. Skinner – U.S. Consul-General in London (1914-1924); U.S. Consul-General in Berlin (1914); U.S. Consul-General in Hamburg (1908-1914)

Daniel Willard – Chairman of the Advisory Commission, U.S. Council of National Defense

Julius Rosenwald – Member of the Advisory Commission, U.S. Council of National Defense

Vance C. McCormick – Chairman of the War Trade Board (1917-1919); State Dept. Commissioner of War Trade Board Section

Herbert C. Hoover – Administrator, U.S. Food Administration (June 1917-July 1, 1919)

Harry A. Garfield – Administrator, U.S. Fuel Administration (1917-1919)

Walker D. Hines – Director General, U.S. Railroad Administration (1919)

Frank W. Taussig – Chairman, U.S. Tariff Commission (1917-1919)

William S. Culbertson – Member of U.S. Tariff Commission (1917-1925)

George Rublee – Member of Federal Trade Commission (1915-1916)

Julius H. Barnes – President of U.S. Food Administration Grain Corporation (Aug. 1917-July 1919); President of U.S. Grain Corporation (1919-1920)

Council on Foreign Relations Members in the William Howard Taft Administration (1909-1913)

George W. Wickersham – U.S. Attorney General (1909-1913)
Henry L. Stimson – U.S. Secretary of War (1911-1913); U.S. Attorney for the Southern District of New York (1906-1910)
Charles D. Norton – Assistant U.S. Secretary of the Treasury (April 5, 1909-June 8, 1910)
James Brown Scott – Solicitor of the U.S. Department of State (1906-1910)
Wilbur J. Carr – State Department Chief Clerk (1909-1911); State Dept. Director of the Consular Service (1911-1925)
Oscar S. Straus – U.S. Ambassador to the Ottoman Empire (1909-1910)
Henry P. Fletcher – U.S. Ambassador to Chile (1910-1916)
John W. Garrett – U.S. Minister to Argentina (1912-1913); U.S. Minister to Venezuela (1911)
Philip Marshall Brown – U.S. Minister to Honduras (1909-1910)
Hoffman Philip – U.S. Consul General in Abyssinia [Ethiopia] (1909-1910)
Robert P. Skinner – U.S. Consul-General in Hamburg, Germany (1908-1914)
Elmer E. Brown – U.S. Commissioner of Education (1906-1911)
Felix Frankfurter – Law Officer of the War Department Bureau of Insular Affairs (1912)
Brig. Gen. William Crozier – Army Chief of Ordinance (1901-1912); President of Army War College (1912-1913)
W. Cameron Forbes – Governor-General of the Philippines (1909-1913)
John Lord O'Brian – U.S. Attorney for the Western District of New York (1909-1914)

Council on Foreign Relations Members in the Theodore Roosevelt Administration (1901-1909)

Elihu Root – U.S. Secretary of State (1905-1909); U.S. Secretary of War (1899-1904)
Oscar S. Straus – U.S. Secretary of Commerce and Labor (1906-1909); U.S. Minister to the Ottoman Empire (1898-1899)
Charles G. Dawes – Comptroller of the Currency (1898-1901)
Elmer E. Brown – U.S. Commissioner of Education (1906-1911)
Henry S. Pritchett – Superintendent of Coastal Survey (1897-1901)
Henry L. Stimson – U.S. Attorney for the Southern District of New York (1906-1909)
James Brown Scott – Solicitor of the U.S. Department of State (1906-1910)
Wilbur J. Carr – State Department Chief of Consular Bureau (1901-1909)
Brig. Gen. Tasker H. Bliss – Commander of the Department of Luzon (Manila, Philippines) (1906)
Brig. Gen. William Crozier – Army Chief of Ordinance (1901-1912)
John W. Riddle – U.S. Consul-General in Egypt (1904-1905); U.S. Minister to Romania (1905-1907); U.S. Minister to Serbia (1906-1907); U.S. Ambassador to the Russian Empire (1907-1909)
Robert P. Skinner – U.S. Consul-General in Marseilles, France (1901-1908)

Note: Government officials listed in the Wilson, Taft, and Theodore Roosevelt administrations joined the Council on Foreign Relations after 1921.